

## NEWS SUMMARY

### GENERAL

**Iraq raid hits Iranian oil port**

Iraq planes bombed the dawn attack was made by two Iranian MiG jets. They struck the merchant port and the nearby joint Iran and Japan petrochemical complex. The Iranian government is still discussing the future of the complex, which hangs in doubt since the Gulf war escalation made completion impossible.

Iraq acknowledged the attack. It is the second on Bandar Khomeini since the beginning of the month.

### Australia deal

Australia has chosen the F/A-18 Hornet made by McDonnell Douglas of the U.S. as a front-line fighter bomber for the Royal Australian Air Force. Potential orders could be worth \$1.25bn. Back Page.

### Greece changes

Andreas Papandreu is expected to proceed swiftly with the major appointments of his new Government. In Greece, after George Rallis formally resigns this morning. Back Page.

### Pay-offs foiled

Northern Ireland police failed to pay off a third attempt to pay off Ben Dunne's kidnapping. Earlier they failed a second attempt after a shoot-out with three masked men in the Irish Republic. A Catholic was thought to be a go-between, was questioned.

### Riot guidance

Guidelines to govern police use of CS gas as plastic bullets against rioters have been issued to top UK police officers. Home Secretary William Whitelaw said.

### House price drop

There is increasing evidence of a downward tilt in the house price market, says the Royal Institute of Chartered Surveyors. Page 8.

### Gibraltar lobby

A Gibraltar delegation headed by Chief Minister Sir Joshua Hassan arrived in London to lobby MPs as the British Nationality Bill moved to the House of Commons.

### Intelligence links

Egypt has found a connection between the squad of four men who assassinated President Sadat and an officer with military intelligence links arrested last week. Page 2.

### Syria troop move

Soviet ships were standing by in Syria to support several thousand Syrian troops to Libya heightening concern that a new Libyan military move was afoot, Egypt's defence minister said.

### Physics prize

Nicholas Bloembergen and Arthur Schawlow of the U.S. and Kai Siegbahn of Sweden were awarded the Nobel Prize for physics. Page 3.

### Tour alternatives

Lord's issued an official statement on England's scheduled tour of India but Test and County Cricket Board officials were believed to have discussed possible alternative tours to New Zealand and Sri Lanka.

### Briefly

German shot dead two policemen and wounded a third in a Milan street battle.

Dutch scientists recorded an underground nuclear explosion at the Soviet Siberian testing grounds.

Bill Williamson, veteran of the Boer War siege of Ladysmith, celebrated his 108th birthday in Derbyshire.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RUBBER	New Sythe	160 + 20
Traps 12pc 1984-1991	Sharnah Valley	95 + 5
Exchg 12pc 1991-1992	Rand London Coal	86 + 4
Amalg Metal	180 + 100	
Edible	82 + 7	
Edible House	40 + 5	
Edible	388 + 14	
LWT-A	105 + 7	
Scottish TV A	78 + 4	
North Sea Assets	44 + 4	
Bataora	90 + 6	

### BUSINESS

**Gold off \$9; gilts firmer**

**GOLD** closed at \$436 in London, a fall of \$9 on Friday's close. In New York, the Comex October close was \$436.2. Page 24.

**GILTS** regained early losses and closed higher. The Government Securities Index rose 0.2 to 61.32. Page 32.

**EQUITIES** gains faded after Wall Street's earlier opening. The FT 30-share index added 0.3 to 464.2. Page 33.

**WALL STREET** was off 4.47 at \$47.22 near the close. Page 29.

### ESTIMATED VALUE OF BRITISH GAS OIL INTERESTS (£m.)

Field	Value	%
Beryl (10.00%)	79	112
Fulmar (3.87%)	42	55
Hutton (10.31%)	40	66
NW Hutton (25.77%)	238	275
Montrose (30.00%)	26	32
Wytham Farm (50.00%)	125	150
Possible value of other UK acreage	0	150
Possible value of Irish acreage	0	30
<b>Total</b>	<b>550</b>	<b>900</b>

Exchange rate of £1.90 = \$1 assumed throughout

\* Assumes North Sea oil price will remain at \$25 a barrel until end of 1982 and then rise 8 per cent a year. Cash flows over the 10 years are deflated at 8 per cent a year and further discounted at 12 per cent a year.

† Assumes North Sea price of \$25.50 per barrel in 1982, then rising 5 per cent a year. Cash flows are deflated at 6 per cent a year and further discounted at 6 per cent.

Source: Wood Mackenzie

### But Sir Denis Rooke, chairman of British Gas, is expected to put up fierce opposition to the Government's plans. Mr Lawson told a Press conference that Sir Denis had not been "wholly enthusiastic" when told of the proposals.

BNOC's oil production

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## Sale of state oil production planned to raise £1.3-£2bn

BY SUE CAMERON

THE GOVERNMENT plans to raise between £1.3bn and £2bn by selling the British National Oil Corporation's entire crude production business to the private sector and by forcing the British Gas Corporation to put its North Sea oil interests on the market.

The monopoly rights over gas supplies to industrial customers held by British Gas are to be ended.

Mr Nigel Lawson, the Energy Secretary, who was joined by Opposition MPs when he announced the move in the Commons yesterday, said the proposals amounted to the "biggest programme of privatisation ever to come before Parliament."

Mr Philip Sheelbourne, chairman of BNOC, is likely to be delighted by the announcement that private investors are to be given a majority stake in the State-owned corporation. Only a week ago he stated that privatisation would "free the corporation from the day to day control of the Treasury and was therefore much to be welcomed."

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## Miners give Government surprise relief on pay

BY CHRISTIAN TYLER, LABOUR EDITOR

TRADE UNION pressure on the Government's informal wages policy was unexpectedly eased yesterday when miners' leaders decided to mark time on their pay negotiations.

Moderates in the National Union of Mineworkers agreed to a three-week adjournment of talks between the NUM and the National Coal Board to prevent the union's wage claim becoming entangled with the confrontation developing at BL, where car workers have voted to strike from November 1 in protest at a 3.8 per cent pay offer.

Mr Joe Gormley, retiring president of the NUM, admitted that the move was designed to take the miners away from the head of the pay queue—a position from which the NUM Left had hoped to lead a general union assault on the Government's

economic strategy this winter.

After meeting the NUM the National Coal Board denied that there was any political calculation behind the agreement, which talks resumed on November 11, ten days after the miners' next wage settlement is due.

Mr Gormley said: "I have no doubt that the Government has been whispering to them, but I don't think they have come under Government influence."

NUM negotiators predictably rejected yesterday a detailed offer worth £71m in wages and fringe benefits which had been outlined to them at the first negotiation. But they appeared confident that the offer—the equivalent of 6.3 per cent on basic rates—would be improved next time.

Left-wingers were curiously silent about yesterday's

manoeuvre, apparently because of their preoccupation with the more important long-term issue of the presidential succession.

Indeed, the only militant noises came not from Mr Arthur Scargill, Yorkshire president and the Left's front-running candidate, but from Mr Ray Chubb, president of the Nottinghamshire colliery and Mr Scargill's main challenger from the Right.

Mr Chubb said: "This particular offer could precipitate a strike. It is totally insulting."

The NCB's £71m offer would cost £85m over 12 months once indirect costs are added. Yesterday the NCB proposed that £38m be used to increase basic rates by an average 5.3 per cent, with rises ranging from £4.25 a week for the lowest paid surface

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## Malaysia bids for AMC stake

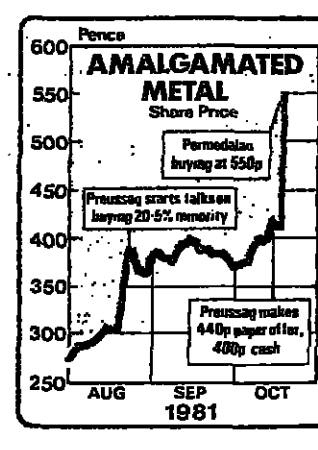
BY IAN RODGER

PERMODALAN NASIONAL, the Malaysian Government investment institution which last month surprised the London stock market with its rapid takeover of the Guthrie Corporation, is bidding against Preussag, the West German company, for the minority shares of Amalgamated Metal Corporation.

Preussag, which already holds 79.5 per cent of AMC, last week offered 440p in shares or 400p in cash for each AMC share. Permotalan is offering 550p in cash, which values AMC at £34.5m. The shares rose yesterday from 410p to 550p. AMC's major asset is a tin-smelting subsidiary in Malaysia. Permotalan said it did not want to see the ownership of these assets changing at a price well below their worth.

AMC's four independent directors, who last week reluctantly agreed to Preussag's terms, welcomed the Permotalan offer as fair and reasonable and recommended that minority shareholders accept it.

Preussag said it was surprised and disappointed by the Permotalan offer but would probably decide by the weekend whether to raise its own offer. Permotalan is making its offer by the procedure known as standing in the market, taking



ing any offers up to 550p. Under new City takeover rules it would have to cease buying for seven days when it acquired 14.9 per cent of the shares.

A takeover in this case is impossible, however, unless Preussag agrees to sell, so Permotalan has sought assurances from the City Takeover Panel that it would be allowed to buy all the minority shares tendered.

The panel said yesterday it doubted the problem would arise but if it did the 15 per cent rule could probably be waived.

Permotalan said it had acquired AMC shares in the market yesterday but did not say how many.

Asked if it was interested in taking over AMC, Permotalan said that was a hypothetical question which would arise only if Preussag indicated it was prepared to sell.

Preussag is being advised by Lazard Brothers, Permotalan by the Trade Development Bank and the independent directors of AMC by Morgan Grenfell.

Preussag acquired a controlling 53 per cent interest in AMC in 1978 from Pathon, the Dutch group, and then raised its stake to 79.5 per cent through the obligatory full bid.

At the time Preussag made clear it did not want to acquire the minority shares and the independent directors recommended shareholders to retain them.

In the past year, however, AMC's profits have deteriorated. Although 1980 profits were up 32 per cent before tax, to £10.6m, second-half results were poor. The final dividend was cut from 11p to 6p. Profits in this first-half were down from £7.27m to £3.35m.

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Malaysia PM confirms trade curb, Back Page

## National Freight buy-out approved

By Lynette McLean, Transport Correspondent

THE GOVERNMENT yesterday gave approval for the management and staff of the State-owned National Freight Corporation to buy the company from the Government for £52.5m.

The "buy-out" is the biggest proposed in Britain, and the first in a nationalised industry.

The sale will mark the first 100 per cent de-nationalisation of a State industry since the Government took office two years ago.

The Government sold 50 per cent of British Aerospace to the private sector earlier this year.

The sale agreement for NFC, the largest road transport group, is subject to the consortium which wants to buy the company raising the money by a public issue, the deal being set by the Government yesterday.

This deadline is "not absolute," the Transport Department said yesterday after Mr David Howell, the Transport Secretary, announced in a written Parliamentary answer acceptance of the terms for the sale.

More than 92 per cent of the money to buy the corporation will be raised through borrowings to be made by the proposed private company.

This amounts to about £50m of loans over 10 years, with no capital repayments for the first two years.

This money will be provided by a group of UK banks, the Freight Corporation said yesterday. The money was "in place" two weeks after the banks received the financial proposals from National Freight and Barclays Merchant Bank, which advised it and now leads the consortium of banks.

The other banks are Barclays, County, Lloyds, National Westminster, and Williams and Glyn's.

The banks will provide £30m in the form of a working capital facility.

The balance of the £52.5m purchase price has to be provided by personal investments by the management, staff and pensioners. Together they must raise between £2m and £3.25m depending on which of two alternative financing schemes is chosen.

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Men and Matters, Page 18

Lombard, Page 19

## Solidarity appeal for ending of wildcat strikes

BY CHRISTOPHER BOBINSKI IN WARSAW

THE SOLIDARITY union yesterday appealed in its 9.3m members to suspend all "unjustified" strikes, following calls from the ruling Polish Communist Party for a ban on industrial stoppages.

The appeal, from a meeting of the union's governing presidium in Gdansk and telecast to all branches, came a day after the replacement of Mr Stanislaw Kania as leader of the Communist Party by General Wojciech Jaruzelski. It said Solidarity would "make efforts to eliminate unjustified stoppages and those which are called before all possible means of agreement are exhausted."

The presidium warned, however, that the authorities must remove the objective cause of strikes rather than introduce bans.

The message went out as the Government claimed more than half the regions in the country were affected by strikes and a stoppage involving 12,000 workers in Zyrardow, 25 miles west of Warsaw, entered its second week.

The Torun and Wroclaw regional branches of the union yesterday called a strike alert to protest over food shortages. Union officials at a textile factory in the town said: "The situation is tense. The women do not listen to us any more. They weep and say they have nothing to feed their children."

In Gdansk the union is organising a hunger march next Thursday while a strike in all the factories in the town has been called for October 29.

In Zielona Gora, in the west of Poland, seven plants went on strike over the dismissal of the union leader in a local state farm.

Stoppages at chemical plants in Police have been suspended pending talks with the ministry on wage benefits. In Ostroleka, north-east of Warsaw, the local union leadership suspended a food strike alert.

Mr Lech Walesa, the union's leader, returns from a visit to France tomorrow and a full meeting of Solidarity's policy-making National Council is due to be held in Gdansk on Thursday.

The meeting will review the union's situation following the change in the party leadership, and decide on its approach to Gen. Jaruzelski, who is under pressure to ban strikes.

Gen. Jaruzelski plans to call a meeting within the next two weeks at which he will present his candidates for the ruling Communist Party Politburo and reveal how he intends to bring non-party members into the Government.

David Sater adds from Moscow: The Soviet Union yesterday signalled its approval of the selection of General Jaruzelski as the new head of the Polish Communist Party.

Mr Leonid Brezhnev, the Soviet President, in a congratulatory telegram sent to Mr Jaruzelski, referred to him as a "consistent supporter" of the "invaluable friendship" between the Soviet Union and Poland.

The telegram, which was published by the Soviet news agency TASS, also expressed confidence that Mr Jaruzelski would use his "great prestige" to "rally the ranks" of the Polish party to defend the "gains of the Polish working class" against "the encroachments of counter-revolution" and overcome the economic crisis in the country and strengthen its sovereignty.

Mr Brezhnev promised that Mr Jaruzelski could count on the "understanding and support" of the Soviet Union in the pursuit of his goals, and that the Soviet Union was "sincerely interested" that the cause of friendship between the Soviet Union and Poland would grow stronger for the benefit of both countries.

The telegram to Mr Jaruzelski presented a marked contrast to the terse message sent to Mr Stanislaw Kania, his predecessor, when Mr Kania was re-elected as party leader at the Polish party congress in July.

At that time, Mr Brezhnev sent Mr Kania a brief seven line telegram which was devoid of any words of personal praise and addressed Mr Kania as "respected Mr Kania," instead of "Dear Mr Kania," as would have been normal for the leader of a socialist state.

In a report from Warsaw yesterday, TASS cited the Polish Party's call for resolute action against "counter-revolutionary forces."

In his first official act as party leader, General Jaruzelski attended a meeting of defence chiefs yesterday, the official Polish news agency PAP reported.

It said the armed forces were set tasks by the Party Central Committee meeting which appointed General Jaruzelski. Editorial comment, Page 18

Jaruzelski expected to steer same course, Page 2

### £ in New York

	Oct. 16	Previous
Spot	\$1.8549-8390	\$1.8530-8390
1 month	0.8515-0.8525pm	0.8515-0.8525pm
3 months	0.15-0.25pm	0.15-0.25pm
12 months	1.25-1.45pm	1.10-1.30pm

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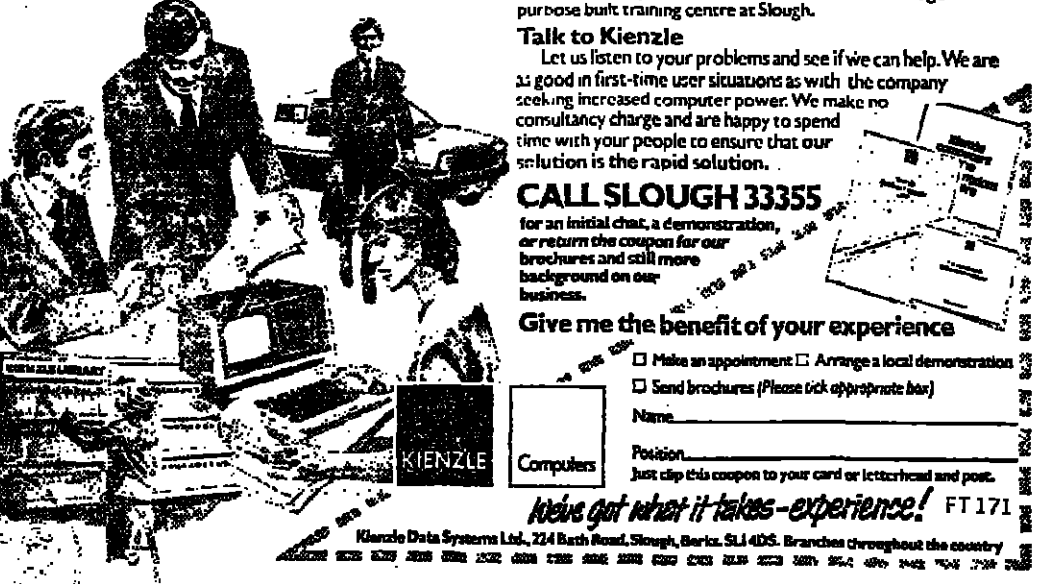
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## EUROPEAN NEWS

## U.S. prepared to press allies on missile timetable

BY BRIDGET BLOOM

THE U.S. is expected to urge its European allies to proceed on schedule with the deployment of new nuclear missiles in Europe at a meeting of Defence Ministers of the North Atlantic Treaty Organisation which opens at Glenelg, Scotland, today.

The 13 Ministers meet regularly as the Nato Nuclear Planning Group (only France and Iceland are not present, and will have, at the top of their agenda, the implementation of the 1979 decision to base U.S. cruise and Pershing missiles in five European countries.

The meeting in Scotland is the last time Nato Ministers will meet collectively before the U.S. opens talks with the Soviet Union on the limitation of these so-called theatre nuclear weapons.

Mr Casper Weinberger, U.S. Defence Secretary, would clearly like a resounding recommitment from his Nato colleagues to the deployment decision if only as a bargaining counter to present at the Geneva talks with the Soviet Union which will open on November 30.

Britain and Italy will be able to inform the meeting that initial construction work is proceeding for basing cruise missiles in Berkshire and Sicily. But West Germany, the Netherlands and Belgium continue to face mounting domestic pressure against the missile deployment.

U.S. and British officials privately believe there is no

hope that the Netherlands, which has officially postponed acceptance, will ever deploy the planned 48 cruise missiles and they also fear a similar outcome in Belgium. All also recognise the problems facing West Germany, while viewing the continued commitment of Bonn to missile deployment as vital to the whole modernisation plan.

While Mr Weinberger would like a communiqué at the end of the meeting tomorrow which unequivocally commits Nato to deploy the missiles, the most he can expect is a reaffirmation that deployment must go hand in hand with negotiation.

Formally, the U.S. is consulting allied Foreign Ministers rather than Defence Ministers on its negotiating stance for the Geneva talks. Foreign affairs officials will meet at least once more before November 30 in Nato's special consultative group.

The broad outline will undoubtedly be covered, however, by the Defence Ministers in Scotland, who will also hear from the U.S. on its latest assessment on the build-up of Soviet nuclear weapons.

In the past few weeks, U.S. officials have begun to talk of a "reload capability" for the 230 Soviet SS-20 missiles now deployed, 175 of them towards Europe. The officials claim that each missile launcher can be reloaded, which would give the Russians a total capacity of 1,500 and not, as previously publicised, 750 warheads.

## French jobless figures show slight improvement

BY DAVID WHITE IN PARIS

FRENCH unemployment showed a slight improvement last month after compensation for seasonal factors, with the adjusted total of job-seekers standing at 1.81m.

September's adjusted unemployment figure was 1.3 per cent down on August but still showed a 25.4 per cent rise over the past 12 months.

The figures published by the Labour Ministry yesterday, however, did little to enhance the economic picture after the

announcement of one of the country's worst monthly trade performances — a deficit of FFfr 7.6bn (£757m) on an adjusted basis.

The visible trade deficit followed one of only FFfr 160m the previous month, and was well up on the September 1980 shortfall of FFfr 5.6bn. However, M Michel Jobert, Foreign Trade Minister, was optimistic that the deficit for the year would fall short of last year's FFfr 60bn.

## Bonn may raise its borrowing limit

By Jonathan Carr in Bonn

THE WEST GERMAN Government is already reconsidering its recent decision to hold its net borrowing next year to DM 26.5bn (£6.5bn) — markedly less than this year's figure.

It became clear yesterday following talks between the two coalition parties on how to deal with a newly-emerging budget deficit for 1982 which could total some DM 7bn.

The shortfall is based on new government estimates that real economic growth next year might be only about 1.5 per cent instead of 2.5 per cent. Such a fall which implies more unemployment and less tax revenue.

The Government will only decide on its new budget measures in about a week, after publication of a report on the outlook for 1982 from the country's five leading economic institutes.

There are strong voices in the Bundestag already arguing that new budget cuts, in addition to those decided by the coalition in the summer, might depress the economy further and lead to a still greater revenue shortfall. Hence, consideration is being given to a higher credit intake.

A decision to borrow more would almost certainly bring criticism from the Bundesbank. The central bank argues that a cut in the state credit intake is one condition for a gradual reduction in domestic interest rates.

Roger Boyes adds: The coalition's problems will almost certainly mean the postponement of the planned meeting between Chancellor Helmut Schmidt and Mrs Margaret Thatcher, the British Prime Minister, next week.

The second reading of the 1982 budget Bill takes place on October 29 — the same day that Mrs Thatcher is due in Bonn — and the Chancellor will clearly not be able to combine both events.

West German officials suggest that the meeting may be postponed for 24 hours only, but diplomats are talking of a 14-day delay at least. Officials stress that postponement of the regular bilateral Anglo-German talks has no connection with the Chancellor's heart surgery, but it is evident an attempt is being made to reduce the leader's workload.

## THE CHANGES IN POLAND

## Jaruzelski expected to steer same course

BY ANTHONY ROBINSON

FRUSTRATION at the inability of the Polish Communist Party to impose its will, and fears of a bitter winter of discontent and economic hardship appear to have been the ruling emotions at last weekend's traumatic Central Committee meeting.

Mr Stanislaw Kania who was confirmed as Party leader by an unprecedented free vote of the newly-elected Central Committee at the Party congress only three months ago, became the lightning conductor for attacks from all sides.

Hardliners attacked him for not taking a tougher line with the independent trade union Solidarity, and by moderates who criticised his lack of consistency in working for reforms agreed with Solidarity.

When it came to a vote, however, the committee showed itself to be deeply divided with 104 votes in favour of accepting Mr Kania's offer to resign, 78 against and 17 abstentions. Mr

Kania himself was apparently shocked and surprised by the outcome of the vote.

But the subsequent unopposed election of the Prime Minister, Gen Wojciech Jaruzelski to fill the vacant top party post confirms that the party is still not ready to change course and opt for a clash with Solidarity.

If it had been so minded, the party could have chosen a prominent, hard-liner like Mr Stefan Olsowski — assuming that the shrewd Mr Olsowski would have accepted.

Up to now Mr Kania and Gen Jaruzelski have been considered a tandem act with both men clearly against the use of force against fellow Poles and thus, by implication, willing to compromise with Solidarity.

Despite the tough tone of much of the Central Committee's weekend declaration, there seems little likelihood of any fundamental change of policy under Gen Jaruzelski, provided Solidarity remains sensitive to

the frustrations and anger welling up within the party, and elsewhere in the Eastern bloc.

Significantly, the General hinted at the possibility of bringing non-communists into the Government in a reshuffle expected later this week.

General Jaruzelski holds an unprecedented accumulation of power. He is Prime Minister, Minister of Defence and now head of the party. He is expected to resign his government positions in order to concentrate on running the party.

Reallocation of his ministerial jobs will provide an opportunity for a reshuffle and a signal of his intentions.

Pressure from Solidarity and the continuing economic decline mean, however, that his room for manoeuvre is almost as tight as that of Mr Kania. Moscow has in the past linked Mr Kania and Gen Jaruzelski when criticising the Polish leadership. As party leader he will now come in for even



PALMIER DAYS: General Jaruzelski (right), Poland's new leader, with his predecessor Mr Stanislaw Kania.

closer surveillance from Moscow.

Nevertheless the General has certain advantages not enjoyed by Mr Kania. He brings to his new post the support of the army and the respect with which the army is viewed by Polish society. He could well represent the last chance for a relatively normal civilian government.

Much will now depend on Solidarity's reaction to the government changes expected

this week and whether it will heed the note of desperation about the state of the economy and the party's control over events contained in the Central Committee's weekend resolution.

But if Solidarity chooses to interpret the resolution as an attack on the right to strike and its demands for a bigger share in political and economic decision-making, then the consequences could be the declaration of a state of emergency.

## Party demands likely to anger Solidarity's moderates

BY CHRISTOPHER BOBINSKI IN WARSAW

THE WAVE of local strikes over the abysmal situation in the shops has left Solidarity at a loss. The union activists, ever ready to fight for wider issues such as access to the media or putting an end to arbitrary decisions by the authorities have not over the last year managed to do much to make day-to-day life more comfortable.

During the coming winter the union's popularity among ordinary Poles may well depend on its ability to improve the situation in conjunction with the authorities.

The danger is, as Mr Lech Walesa the union leader, is well aware, that the polemics and clashes with the authorities may bring the man in the street to apportion equal blame to both sides for the deteriorating situation.

"I'm with the workers in the factories," Mr Walesa said before he left for his visit to France. "They don't want power because they know it won't be them who get to the top but someone else. All they want is for the situation to improve."

But no one knows quite how

much influence Mr Walesa and pragmatists like him can exercise over the union. This is one of the reasons why the Polish authorities will be anxiously watching the Solidarity National Commission meeting on Thursday. The tone of the meeting will tell Gen Wojciech Jaruzelski, the new party leader what chance he has of coming to terms with the union.

The recent Solidarity Congress and the Communist Party's Central Committee meeting at the weekend each produced demands hard for the other side to accept.

Mr Walesa and Gen Jaruzelski, both moderates, may be faced with the possibility of having to bypass their own hard-liners and co-operate together to stabilise the political situation.

The Congress delegates put together a policy document for Mr Walesa to put into practice which assumes that in the long run the country will develop into a multi-party democracy.

It is difficult to find much of a place for the Communist Party in Solidarity's far-reaching plans. In response, the

Party Central Committee has demanded that Solidarity drops its political aspirations and confines itself to being a trade union. The official threat that the right to strike would be suspended and state emergency measures introduced will also anger the most moderate of Solidarity's members.

At the same time, evidence that Gen Jaruzelski is ready to talk with the union came when Government negotiations with Solidarity continued alongside last weekend's Central Committee meeting. They produced the Government pledge to freeze price increases pending consultations with the union. Even a far-reaching demand for a joint economic council which would control the Government's economic policies was left for a working group to discuss.

It is for the union's national leadership to decide whether it wants a head-on clash or is ready to compromise. Even though the Solidarity National Commission includes several influential radicals, Mr Walesa has so far managed to keep the initiative.

He persuaded the Commission to approve his list for the union's Praesidium, which runs day-to-day policy. An important element here was that Mr Walesa won the support of the leaders of such large regions as Silesia, Wroclaw and Krakow. They have come to realise that the union can work efficiently only if the members of the leadership are in tune with their chairman.

With the politicisation of Solidarity and the emergence of various conflicting groups, there is a real danger of rivalries paralysing and eventually breaking up the union.

The situation in the leadership of the Warsaw branch which has almost 1m members lends some credibility to this fear. Here the supporters of KOR, the now dissolved dissident group in which Mr Kuron played a leading role and who helped to establish the union in Warsaw are in direct conflict with other members of the leadership eager to cut down their influence. The feud has become a dominant theme at the union's headquarters. It is ominous that the seven-day-old strike by 12,000

textile workers at Zyrardow only 25 miles away seems to attract less attention from Leszko Collit, reports from Berlin. East Germany has publicly welcomed the choice of General Jaruzelski to head the Polish Communist Party, in marked contrast to an initially non-committal Soviet reaction.

The East German leadership appears to have resigned itself to the change in the hope that a military leader in Poland might be able to curb the influence of Solidarity.

President Erich Honecker of East Germany, expressed his party's pleasure that a "comrade" of General Jaruzelski's qualities had been placed at the head of the Polish party. He wished the General and all "genuine Polish patriots" the full support of the East German party. If General Jaruzelski compromises with Solidarity, however, East Germany can be expected to begin criticising him.

FINANCIAL TIMES, published daily except Sundays and holidays. U.S. subscription rates \$65.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

## A balance of confidence.

It is largely due to the confidence shown by our customers that we are able to look back once again on another successful year.

They have confidence in the quality, safety, economy, utility value and durability of our vehicles — and have demonstrated this fact.

They also have confidence in our creativity, and in our ability to develop new answers to problems, even in difficult times. This is something they expect from us — and is a duty we owe them.

## On a safe course through difficult times.

The determining factor in the development of the world's economy was once again the drastic increase in oil prices. This fuelled inflation, reduced the chance of growth for those countries dependent on oil imports, and left its mark on their balance of payments.

Despite the overall negative tendencies with regard to turnover in the world-wide automotive industry, 1980 was for Daimler-Benz a year in which our star continued to shine.

We have produced and sold more, improving our market position both at home and abroad. The total figures were 429,078 cars and 272,868 commercial vehicles.

Turnover for the whole concern rose by more than 13 per cent to over 31,000 million D-Marks. Our factories worked to full capacity all year. Jobs remained secure. With almost 9,000 new jobs, Daimler-Benz employed 183,000 people by the end of 1980.

In 1981, so far as we can tell, our company

DAIMLER-BENZ AKTIENGESellschaft					
CONSOLIDATED BALANCE SHEET (summarised)					
	31st December 1980		31st December 1979		
	million DM	million DM	million DM	million DM	
<b>ASSETS</b>					<b>LIABILITIES</b>
Fixed assets	4,452.5	3,846.4	5,315.3	4,680.6	Stockholders' equity
Cost of investments in consolidated subsidiaries in excess of book value at acquisition	27.4	—	275.7	208.6	Overall provision for possible loss on receivables
Current assets	12,999.2	14,116.5	11,888.1	9,227.3	Loan capital
Balance sheet total	17,479.1	14,116.5	17,479.1	14,116.5	Balance sheet total
CONSOLIDATED PROFIT AND LOSS ACCOUNT (summarised)					
	1980	1979	*) Not comparable with last year due to restructuring of old-age pension scheme.		
	million DM	million DM			
Total revenue	32,126.8	28,147.7			
Expenditures on material	16,556.2	14,176.7			
Staff expenses	9,815.6	7,754.2			
Write-offs	1,456.3	1,349.6			
Taxes on income, trade and property	1,692.8	2,378.0			
Additional expenditure on other cost and revenue items	1,503.8	2,031.4			
Net income	1,102.0	637.8			

will probably equal last year's performance, perhaps even better it.

## Good progress on the road to the future.

In 1980, we continued to press forward towards our targets. These are naturally to make every effort to maintain and improve the high utility value, economy and quality (therefore also the real worth) of our vehicles. This is particularly important at a time when strict standards are being set for vehicles, and for the product policy of the automotive industry.

It was against this background that we introduced the New S-class saloons. These are even more efficient and safe, and retain their

value even better than their predecessors, while needing about 12 per cent less fuel.

Additionally, two new four-cylinder engines were introduced for the 200 and 230 E models which offered enhanced performance, while at the same time up to 13 per cent improved economy.

The economical diesel passenger car engine — a classical type for us — continued to be prominent. Almost half of all the cars we produced in 1980 were diesel powered.

Our large and varied commercial vehicle range was further extended. New engines were developed for the new generation of heavy trucks. Engines with high performance, excellent efficiency and particularly good fuel consumption characteristics.

## Vehicle exports vital to cover oil costs.

Turnover abroad rose during 1980 — mainly due to an increase in exports — by nearly 20 per cent to 17,200 million D-Marks.

Success abroad has long been one of our, and the German automotive industry's, principle aims.

Nowadays its importance is even more emphasised for the German economy as a whole and for Germany's balance of payments.

## To succeed in future — invest in the future.

Securing its own future is one of the prime tasks for any company.

Which is why we strive so hard to maintain the high technical standards of Mercedes-Benz products, reduce fuel consumption, and at the same time make them more environmentally acceptable.

We will continue to spend more than 1,000 million D-Marks a year on research and development alone. Additionally, we will invest more than 2,000 million D-Marks in new production plants, to improve the flexibility of our production, and in our sales and service organisation.

We would like to thank our customers for the way they remain true to our marque. This puts us under a special obligation. The confidence shown to us in the past has secured our present. It is also something we want to continue to earn in the future.



Mercedes-Benz



## Sweden secures continuing U.S. aid for arms industry

BY WILLIAM DUFFY, NORDIC EDITOR IN STOCKHOLM

THE U.S. Defence Secretary, Mr. Casper Weinberger, yesterday concluded a four-day visit to neutral Sweden, which has evoked critical comment from Moscow, but has fulfilled the expectations of Swedish military leaders.

The Soviet new agency, Tass, described Mr. Weinberger as "an obvious agent who was trying to coax the weapons away from their country of neutrality and to force U.S. arms on them."

In fact, a principal motive of the Swedish has been to ensure the continued supply of advanced U.S. components for weapons they build or intend to build themselves. This first visit to Sweden by a U.S. Defence Secretary has put the seal on the Swedish success in securing this co-operation.

Mr. Weinberger announced the Reagan Administration's approval of the sale by General Electric of an engine to power the new multi-purpose aircraft, code-named "F-18", currently being designed for the Swedish air force by a consortium headed by Saab-Scania.

Volvo, Flygmotor, the aero-engine subsidiary of the Volvo-Bajaj group, will co-operate with General Electric in developing a more powerful version of the G304 engine.

The Defence Secretary's visit is also understood to have opened the way for the sale of the latest U.S. Sidewinder missiles for use by Saab Viggen fighters, currently in service with the Swedish air force.

The Swedes had previously been worried by delays in deliveries of U.S. components

to their arms industry and by the difficulties they had experienced in obtaining new contracts.

Washington was known to have been angered in 1979 when a Swedish company sold to the Russians, for use at Moscow Airport, air traffic control equipment containing advanced U.S. components. Three years ago the Carter Administration blocked Sweden's chances of selling its Viggen fighter to India.

Sweden has pursued a policy of armed neutrality since the 1939-45 war, manufacturing for itself as much as possible of its weaponry. Defence expenditure is high: in the current budget year SEK 18bn (£1,700m) or some 3.5 per cent of gross national production is allocated to the armed forces.

Sweden's armed neutrality is accepted as contributing to the balance of power in northern Europe, where Norway belongs to the North Atlantic Treaty Organisation and Finland is linked by treaty to the Soviet Union.

Sweden's capacity to deny the use of its air space to Soviet aircraft in time of war is important to the U.S. because it would facilitate the defence of Norway and NATO's northern flank but this is an effect which the Swedes do not like to emphasise.

Mr. Weinberger therefore made an unfortunate slip of the tongue in an interview with Swedish journalists just before his departure from Washington when he declared that he did not see Sweden as neutral.

## Portugal embroiled in post-colonial controversy

BY OUR LISBON CORRESPONDENT

PORTUGAL'S political and military establishments are embroiled in controversy over a recently released report on decolonisation of the south-east Asian colony of East Timor in 1975.

The row threatens to extend to a detailed examination of how the empire disintegrated its 600-year-old empire in a matter of months, following the ousting of Portuguese dictatorship in 1974.

The armed forces chiefs of staff were due to meet to discuss the implications of the report and the screening of a television documentary on the Timor issue 10 days ago.

The East Timor report, published last Friday, was released as a result of the documentary, which suggested that leading military and political figures had connived at the invasion of the colony by Indonesia in December 1975.

There is concern that the report, of nearly 1,000 pages, will lead to unrest in the armed forces, should the politicians try to make them scapegoats for the affair.

The report states clearly that disaffection in the Portuguese armed forces in Timor stemmed directly from the chaotic post-revolutionary position of the military command in metropolitan Portugal. The army's

failure to maintain order and to prevent Jakarta's annexation of the territory was also a result of lack of political support from Lisbon, where the left-wing regime steadfastly declined to take firm action.

It is clear from both the report and the television documentary that politicians at the time, who included many leading Socialists, among them Dr. Mario Soares, the former Prime Minister, had virtually accepted the inevitable—Timor's incorporation into Indonesia.

The television film and the report have resulted in a turbulent debate over what is widely regarded as a shameful affair. More than 300,000 East Timorese are believed to have perished since the Indonesian invasion, either as a result of a guerrilla war, which has been waged since 1975, or from starvation.

The Timor question could also lead to a wider examination of the end of Portuguese colonial rule, which saw Marxist Governments come to power in all the former Portuguese African territories. More than 1m Portuguese settlers were dislodged and fled to Portugal with little more than they could carry. Thus, seven years after the event, the colonial question still has widespread political implications.

## Nobel science prizes dominated by U.S.

STOCKHOLM—The 1981 Nobel Prize for Physics has been shared between two U.S. and one Swedish academic.

Prof. Kai Siegbahn of Uppsala University receives half the \$180,000 (£90,000) award. The other half is divided between Prof. Nicola Bloembergen of Harvard and Arthur Schawlow of Stanford University.

The chemistry prize has been awarded to Prof. Kenichi Fukui of Japan and Prof. Roald Hoffmann, a Pole living in the U.S., for work on chemical reactions.

The prizes announced yesterday complete this year's Nobel awards and underline continuing U.S. dominance of the science categories. With two U.S. laureates in medicine and a U.S. winner of the special memorial prize for economics, there are six winners from the U.S. out of 10 to be presented with their award on December 10.

Prof. Bloembergen and Schawlow were cited by the Swedish Academy of Sciences yesterday for their contribution to "the development of laser spectroscopy." Prof. Siegbahn was cited "for his contribution to the development of high-resolution electron spectroscopy."

The Nobel assembly has thus rewarded the development of two forms of atomic spectroscopy which has become a vital instrument for basic nuclear studies.

Prof. Bloembergen, who was born in Holland in 1909 and graduated with a doctorate from Leyden University, has been a U.S. citizen since 1958.

Prof. Schawlow, 60, was born in Mount Vernon, New York, and has been Professor of Physics at Stanford, California, since 1961.

Prof. Siegbahn is 63. He has



Professor Kai Siegbahn

been a professor at Uppsala since 1954 and for more than a decade has been regarded as Sweden's leading physicist.

The atomic spectroscopy by laser, developed by Bloembergen and Schawlow, is a system for studies into the world of the atoms by use of laser light beams. The other system, electron spectroscopy, largely developed by Siegbahn, is for the study of electrons expelled from atomic systems.

In the chemistry award Prof. Fukui, 63, of Kyoto University, Japan, and Prof. Hoffmann, 44, of Cornell University, New York, were cited simply "for their theories, developed independently, concerning the course of chemical reactions."

Prof. Fukui has been Professor of Physical Chemistry at Kyoto since 1951, and specialises in hydrocarbon chemistry. Prof. Hoffmann, who was born in Zloczow in Poland, emigrated to the U.S. in 1949. He was named J.A. Newman Professor of Physical Sciences at Cornell in 1974.

Reuter

Robert Graham in Madrid explains the significance of the latest of Spain's regional elections

## Galician unpredictability puzzles the pollsters



Sr Manuel Fraga: slick and expensive campaign

ON A country road just outside Lugo, one of the poorest parts of Galicia, I found a wizened peasant couple stopped with their cow, staring at an election poster. "Are you going to vote?" I asked. The man nodded his head and patted the cow. (In Galicia the cow almost has the status of a household pet and is frequently taken for talks tethered to a rope. "Which party will you vote for?" The man smiled broadly. "Oh, I have not decided yet.")

The Galician—or "Gallego"—reputation for being contrary, mysterious and unpredictable, has driven the pollsters mad in recent weeks and no one knows what is going to happen when the polling booths open today to elect a 61-seat Galician regional parliament.

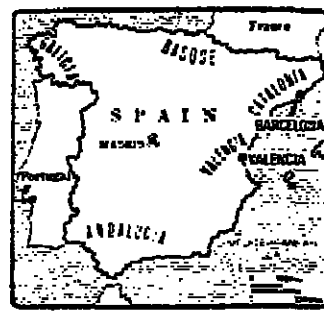
For a start there is uncertainty over turnout, which is traditionally low in this region in north western Spain. In the referendum called last December to endorse Galicia's statute of regional autonomy only 36 per cent of the 2.1m electorate bothered to vote. Poor communications, with 60 per cent of the population living in rural areas, is cited as an excuse. The weather too is blamed: it nearly always rains in this soft Atlantic climate.

However, all the major political parties have made effort this time to get people to

focus on Galicia is more serious. This is the first test of public opinion for Sr Calvo Sotelo's Government and the opposition since the abortive February coup. As such, the result will be of more than mere regional importance. The performance of the ruling Union de Centro Democrático (UCD) will have a major impact on the morale of the Government and will affect the nature and timing of an impending cabinet reshuffle.

Equally, the position of the Socialist Party, edging closer as the next Government, will be influenced by its showing in Galicia. The personal fate of Sr Manuel Fraga, the veteran right-wing politician, is also at stake. Sr Fraga has traditionally regarded Galicia as his fief and large amounts of money have been poured into a very slick campaign for his party, Alianza Popular.

No less important will be the showing of the nationalist parties. In the previous two elections to regional parliaments, in the Basque country and Catalonia, the nationalist parties—especially UCD and the Socialists—have lost ground to the nationalist or regionalist groupings. Galicia does not have the same strong base of nationalist political groupings, although regional identity is strong, through language (Gallego is closer to Portuguese) and historical traditions.



There are three main nationalist groupings—PSG (a radical left-wing group), Partido Galeguista (similar to the conservative Basque Nationalist Party, PNV), and Esquerda Galega whose ideology is a mix of nationalism, Marxism and Socialism.

The nationalist parties have gone to great lengths to identify themselves with Galicia, a tactic rejected as shallow and cynical in the case of the Basques and Catalans. But with four members of the Government being Galician, the propaganda rings truer.

The UCD has also made sure that the Government dusts off all sorts of plans. Ministers have been promising new roads and better agricultural credits in old style political patronage. The region, which has produced illustrious immigrants such as the Cuban leader Dr Fidel Castro

and leaders such as Franco, desperately needs such attention.

Per capita income is reckoned to be half that of Catalonia. At a time when the fishing industry is undergoing major international change, over 80,000 work in this sector and a further 40,000 in the shellfish industry (mainly mussels). Agriculture suffers uneconomic small-holdings and there is little strategic planning in the mainstay dairy industry. The domestic and international recession have closed Galicia's traditional economic safety valve—emigration.

Such appeals for regional improvement may succeed in the cities like El Ferrol, La Coruna, Pontevedra, Santiago and Vigo. But the electorate's political indifference remains. If this has been broken even a little by the campaign, then this in itself is a breakthrough. Because the sole yardstick for measuring the results will be the performance in general elections, the parties will have licence to interest the outcome. In the March 1979 elections, UCD obtained 48 per cent of the vote, the Socialists 16 per cent and the right-wing Coalition Democrática, controlled by Sr Fraga, 15 per cent.

No party is expected to gain an absolute majority. For UCD, 25 seats will be about the minimum face saving number, while



Sr Calvo Sotelo: first test of public opinion

if the Socialists can gain more than 20 seats, they can claim to be a party on the ascendancy. Sr Fraga's Alianza Popular needs to get 12 seats if he is to consider himself a man with a national political future. If the combined number of seats gained by the nationalists exceeds 15 this will be a good showing for them.

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## INDIA FACES STIFF IMF TERMS

## Subsidies may fall victim to \$5.6bn credit

BY K. K. SHARMA IN NEW DELHI

THE INDIAN GOVERNMENT could be required to undertake a major restructuring of fiscal and monetary policies if the International Monetary Fund (IMF) is to agree to its request for a \$5.6bn loan under the extended fund facility.

A 60-page document circulated among members of the IMF Executive Board strongly contradicts the impression that the Fund had imposed relatively lax conditions on the loan.

The document will form the basis for examination of India's application of the biggest loan sought so far from the IMF. The Executive Board meets in Washington on November 9 and a decision on the loan is expected by November 15.

The conditions that the Indian Government has accepted are bound to create

considerable controversy in the country, which has been told that the IMF would not be allowed to dictate economic policy.

The IMF document makes clear that the Indian negotiators have agreed not only to major changes in policy but also to close consultations with the IMF on the performance of the economy over the three-year period that the loan is to be disbursed.

The most controversial changes in policy pertain to private sector investment, both Indian and foreign, which have been subject to severe restrictions for the past 30 years.

The Indian negotiators have agreed to allow private companies to operate more easily. This could lead to major changes in Indian policy to-

wards the private sector, including the relaxation of many controls.

The IMF can be expected to watch carefully the manner in which the Monopolies and Restrictive Trade Practices Act is applied. The Act has prevented fresh investment by large Indian companies in all areas except those in high technology or in the undeveloped regions of the country.

Change in policy will also benefit foreign investors, who are subject to the same restrictions. In addition to these under the controversial Foreign Exchange Regulation Act, under which most foreign companies can usually own only 40 per cent of the equity in Indian operations.

The IMF loan conditions also require a considerable liberali-

sation of procedures relating to foreign collaboration and royalty payments. It is expected that foreign companies would find it easier to insist on higher royalty payments than the usual 4 per cent now stipulated, should the loan go through.

The conditions will also mean that the Indian Government will have to liberalise further its import policy.

Another section of the document relates to the pricing policy followed by the government. This requires an upward revision of prices of a number of industrial and agricultural products, effectively reducing Government subsidies.

In a letter of intent sent recently to the IMF by the Indian Finance Minister, Mr R.

Venkataraman, the Government has insisted that consultations held with the Fund on policy would be "consistent with national policies accepted by our parliament."

The IMF has not, as it normally does, insisted on a devaluation of the Indian rupee. Nevertheless, it has noted that India recognises that "profitability and competitiveness of exports is an important objective with regard to exchange rates, keeping in mind, inter alia, their objectives with regard to the overall balance of payments and export promotion."

The document adds that while the IMF does not believe that a change in exchange rate is necessary, it intends to keep Indian exchange rate policy under review.

## Opec price unity expected this month

By Richard Johns, Middle East Editor

THE Organisation of Petroleum Exporting Countries is expected to meet on October 29 in Geneva to agree upon a common reference price of \$24 a barrel.

Other elements of the compromise, in prospect following 20 months of prices disarray, are a freeze until mid-1982 or the end of next year and a maximum differential of \$4 to be charged by the African producers for their premium crudes.

A deal has yet to be clinched, however, and an agreement is assured, Saudi Arabia will not assent to an extraordinary conference in advance of the next biannual ordinary one scheduled for Abu Dhabi on December 10. Efforts it has also wanted the African producers to bring down their premiums before raising the price of Arabian Light, the traditional Opec "marker," from \$32 to \$34.

Talks during the North-South summit at Cancun, Mexico, at the end of this week will probably be of critical importance in deciding whether an extraordinary conference is held. Sheikh Ahmed Zaki Yamani, the Saudi Arabian Minister of Oil, will consult with his Algerian, Nigerian and Venezuelan colleagues there.

Nigeria has cut its price by 10 per cent to rectify a dramatic slump in its exports but Algeria and Libya have yet to show willingness to compromise by lowering their premiums from the existing level of \$39.40.

Iran, meanwhile, has stated that it will not attend an emergency meeting even though—objectively—it desperately needs a unified, lower price to boost its sales and foreign exchange revenue.

Richard Cowper reports from Jakarta: Dr Subroto, current Opec president and Indonesian Minister of Mines and Energy, said here yesterday that there was "a very good chance" that Opec would soon announce agreement to hold an extraordinary meeting in the "very near future" to unify all prices.

Dr Subroto said that final consultations were still going on. The place and the date had not been fixed yet, he added.

Dr Subroto was speaking after talks in Jakarta over the last two days with Dr Mansur Saeed Al Otaibi, the Oil Minister of the United Arab Emirates and the man expected to become Opec's next president, and Mr Mark Nguema, Opec's secretary-general and the Oil Minister of Gabon. Their talks are understood to have centred on discussions and arrangements related to the holding of an extraordinary general meeting on price unification.

Opec has tried twice this year to unify prices which are now spread between \$32 a barrel charged by Saudi Arabia and the \$40 quoted by Opec hawks such as Algeria and Libya, but on both occasions the meetings broke up in disagreement.

## Khamenei names new Iranian Prime Minister

By Terry Povey in Tehran

IRAN'S parliament will be asked today by President Hojatoleslam Sayyid Ali Khamenei to approve Dr Ali Akbar Velayati as Prime Minister.

Approval seems certain. Dr Velayati will replace Ayatollah Mahdavi-Kani, who announced his resignation and that of his Cabinet last Thursday.

Dr Velayati, 36, has played a prominent role in Parliament, in which he is one of Tehran's representatives. But he has held no ministerial posts in any of the post-revolutionary Governments.

The significance of this choice by the President underlines speculation that there could be considerable changes in the new Cabinet.

Although much power was given to the Premier during the period of Mr Abolhasan Bani-Sadr's presidency, this pattern is now thought to be reversing and leadership in the new Government is expected to come firmly from President Khamenei.

Politically, the new Premier, who studied in the U.S., is not seen as a member of the radical wing of the IRP. He has, instead, been associated with a little-known fundamentalist grouping called Hojatyeh, which is known for its strong opposition to Left-wing views and for its anti-Bahai sect activities.

## U.S. may spend \$1bn on Oman military bases

BY PATRICK COCKBURN IN MUSCAT

THE U.S. may have to spend between \$1bn and 1.5bn (\$540m-£800m) on building military facilities in Oman, at the mouth of the Gulf, over the next 10 years, Mr Qais Abdul Monem al Zawawi, Minister of State for Foreign Affairs, said yesterday.

The money will be spent mainly on upgrading the air base at Masirah Island, off the Omani coast, and on building naval ports. The U.S. will have access to these facilities in the event of a crisis in the region, although the Government emphasised that it will have to give prior permission for use.

It has still not been decided whether U.S. equipment will be stockpiled at the bases, but the U.S. Army Corps of Engineers is already at work at Masirah Island, Mr Zawawi said.

When the work at Masirah is completed 100 U.S. technicians will be needed to keep the base in working order, to diplomats says. The runway at the main airport at Seeb, outside Muscat, may also be extended and an airstrip built on the Musandam peninsula, which juts into the Strait of Hormuz.

The U.S. has been keen to increase its military and political ties with Oman since the Iranian Revolution and, last year, signed military and economic agreements with the Government. The country already has efficient armed forces of its own, numbering some 20,000 men, including 300 British officers under contract and another 150 officers seconded by the UK.

Mr Zawawi denied reports that Oman has any plans for joint manoeuvres with U.S. and Egyptian forces in Egypt in the near future. He said there was a possibility, however, that manoeuvres with the Americans would take place closer to Oman in the coming months.

Oman occupies a strategic position controlling the western side of the Strait of Hormuz at the entrance to the Gulf. It is probably the most pro-Western of the Arab States in the area.



It is one of the few Arab countries to have continued diplomatic links with Egypt after the Camp David agreement with Israel, and an Omani regimental commander was shot dead at the same time as President Sadat of Egypt was assassinated.

Oman has been trying to get the Gulf Cooperation Council (GCC), the grouping of Arab States of the Gulf, excluding Iraq, to take on a "bigger military role."

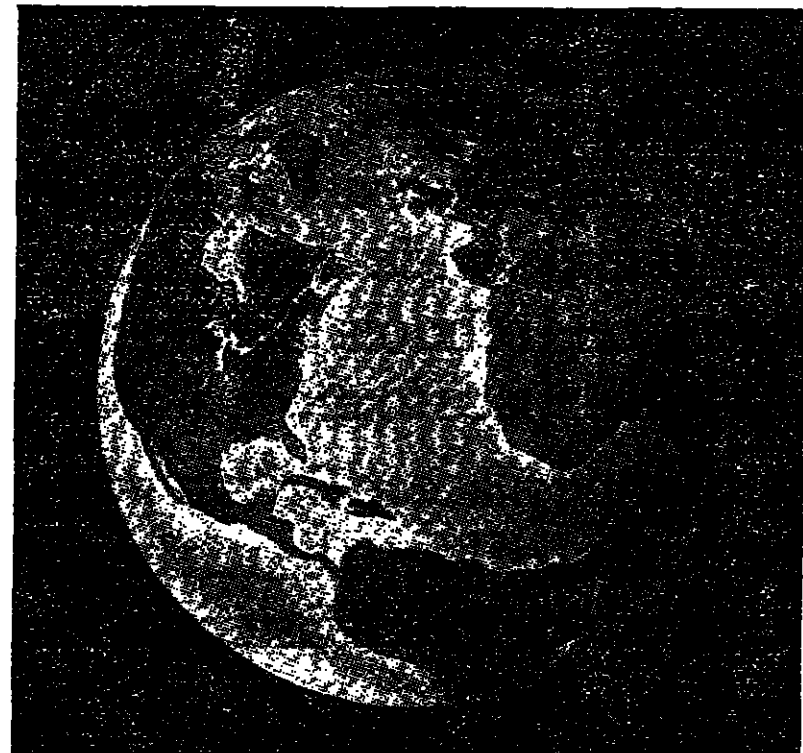
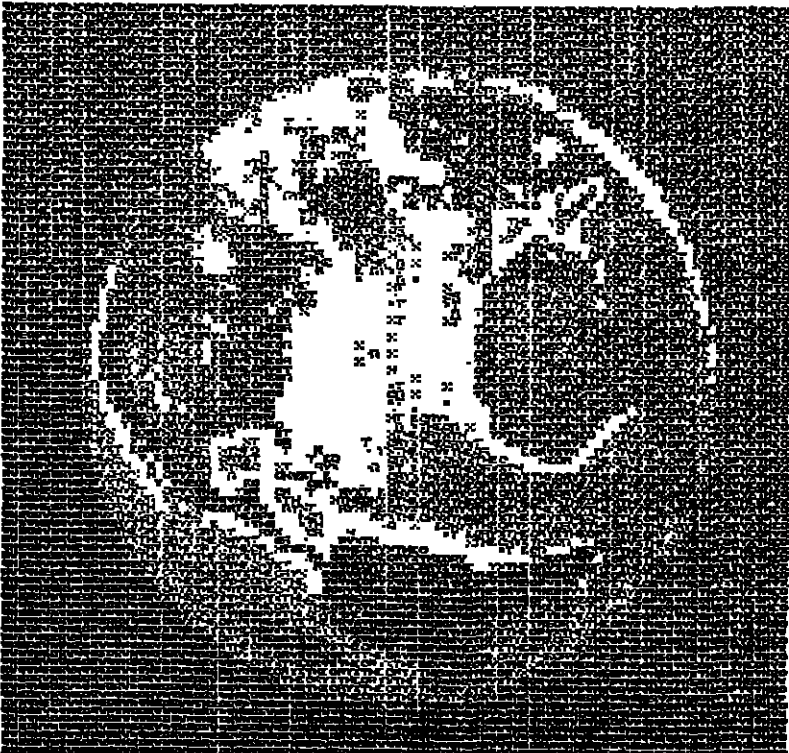
The chiefs of staff of the armies of the six states met in Saudi Arabia last month for the first time, and the question of Gulf security will be raised again at next month's GCC meeting.

Kuwait could prove more willing to agree to greater military co-operation with its neighbours in the wake of the Iranian bombing raid on an oil gathering station at the end of September.

In a separate move, Sultan Qaboos bin Said, the ruler of Oman, has decreed that an advisory council of 45 members is to be set up. Seventeen of the council's members will come from the Government and 28 private citizens will be nominated. In the past, Oman has had no formal Parliament, as in Kuwait, or informal assemblies such as the Majlis, found in other Gulf states.

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## Where was Newsweek this week?

## In Mexico City:

as a Summit assesses the World's wealth.

## In Blackpool:

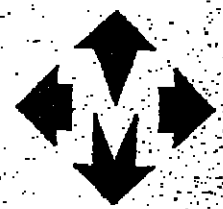
Are the Tories divided?

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## Reagan may act to 'correct' fiscal policy

By DAVID SUCHAN in Washington

THE REAGAN Administration is considering "a mid-course correction" in fiscal policy in response to Congressional foot-dragging on new public spending cuts and to the prospect of a recession, sources close to the President have said. Mr. David Stockman, the Budget Director, said yesterday that while the Administration was listening to Senate Republican advice on the need for a change in budget policy, no decision had been made. "Because frankly, we haven't seen an alternative plan with any substance or concrete details at the present time," Mr. Stockman said. He added that the White House had done a deal with its party chiefs in the Senate whereby it would seek to narrow the 1981-82 budget deficit with \$500-\$600 million in spending cuts and \$700-\$800 million in tax increases. Last month President Reagan called for \$130 billion in spending cuts and \$50 billion in new revenue. The switch in attention to the revenue side of the U.S. budget equation follows President Reagan's admission over the weekend that the U.S. was in a recession which, he hoped, would be slight and short. This was the first time the President had publicly acknowledged a recession and his officials quickly scrambled to qualify the gloomy news.

## Three U.S. airlines raise fares

By Ian Hargreaves in New York

SIGNS OF a truce in the latest domestic air fares war in the U.S. have started to appear, with the decision by the three largest carriers on the New York-California routes to raise their fares sharply.

United Airlines led the way, proposing a \$600 (£327) return economy fare for New York-Los Angeles, up from \$438. TWA and American Airlines, which with United account for 75 per cent of the traffic, followed suit.

Pan American and Eastern Airlines which currently offer one-way day economy fares of \$224 and \$219 respectively, have so far resisted a fare increase. "We have no plans to change our fares," Pan Am said yesterday.

Pan Am has attracted attention by making cuts of up to 60 per cent on its domestic and international fares. This is a desperate attempt to fill its aircraft as part of a new marketing strategy launched by Mr. Edward Acker, its new chairman.

Also affected by the latest price manoeuvres are a wide range of so-called midcontinental fares, connecting midwestern cities with the Pacific coast and New York.

These have been caught in the slipstream of the central price battle in the last fortnight.

## David Lascelles reports from New York on Yankees euphoria in the markets

# Baseball throws Wall Street into a spin

A WORD of warning to anyone who deals in the financial markets. Wall Street's mind will not be on its work this week, and if the markets behave oddly, here's the reason: the New York Yankees baseball team has made it to the World Series which starts tonight.

This is an event of such cataclysmic import not just for the city of New York but for the entire civilised world that mere mortals who think first base has something to do with climbing Everest may have trouble grasping it. But since it could send the stock market, the dollar, U.S. interest rates, gold and even frozen chicken futures into a complete spin in the days ahead, read on.

The World Series is not just another championship. It is the Olympic peak of sport. It is the Cup Final, the Triple Crown, Wimbledon and the Grand National rolled into one. It rings with rich memories of names like Babe Ruth and Joe Dimaggio (who now makes a living advertising a savings bank) and it generates an enormous amount of money.

Unlike the humdrum championships that climax the season of other national sports, baseball is not content to decide a winner in a single game. The World Series is the best of no fewer than seven games. Since even north American baseball teams cannot play seven days running, two rest days are slotted into the middle.

If the series runs its full course, this besetting event can last nine days. Nine days for fans to gnaw their knuckles, for the talks to be of nothing but baseball, and more baseball on TV, in the bars and newspapers and even along the canyons of Wall Street, where an ability to converse about pitch hitters, knuckle balls and bull pens is as vital to personal success as knowing the difference between debt and equity. And nine days for the lucky championship team owners to float over whirling turnstiles.

As its name implies, the series does not just climax the six-month baseball season, it also determines the world baseball champion. However, the series draws its name not from but from its origin in 1903 when it was sponsored as a "world event" by the New York World newspaper.

The fact that two Canadian teams represent the entire international contingent in the only two leagues which qualify for a crack at the series is no ground for sporting chauvinistic sniping. That's the way it is. After all, Americans do not clamour for a chance at the Ashes.

So intense is the interest in this great event that the Daw Jones ticker, which normally carries nothing more exciting than changes in the prime rate, usually reports the innings-by-innings score of any World Series games played during business hours.



Yankees' owner Mr George Steinbrenner strikes a blow at the financial market's concentration.

For New York, the Yankee triumph marks a return to glory for a team that enjoys the mixed reputation of the glamour boys of baseball. Historically, the Yankees (or the Bronx Bombers as they are known after their home borough) have won more titles than any other team in the 142-year history of baseball.

Guided by Mr George Steinbrenner, their tough-talking, polo-polo owner (who runs a shipbuilding company in Florida in his spare moments), they

sparkled in the 1970's, reaching the World Series three years running. In 1976-78, but after that things went badly wrong. Constant public bickering, changing room punch-ups, bad management and the death of the team captain in a plane crash took their toll and morale collapsed.

The Yankees repeatedly failed to slug it through to the championship even though they have the highest paid players in the business (some earn more than \$1m (£545,000 a

year) and an exhausting habit of edging to the brink of disaster before being able to give their best.

Apart from the sheer thrill of seeing their team back in the World Series, New Yorkers revelled in the play-off that put the Yankees there last week — a 3-0 win over the Oakland Athletics. Oakland is managed by Billy Martin, a wily tactician who not only played for the Yankees in his youth, but managed them during their heyday in the 70's.

Delight at the Yankee's triumph is very localised, however. The flashy team is not liked in the rest of the country, where it epitomises the arrogance of New York — the city that knows it all but lives off the charity of the American taxpayer. Millions of baseball fans would like nothing more than to see the Yankees being clobbered this week.

But to whom will that pleasure fall? Last night, the two other semi-finalists were still slugging it out in a play-off delayed by rain. But whoever wins it should make a good final. The contenders are the Los Angeles Dodgers, formerly the Brooklyn Dodgers, and therefore old foes, and Montreal. Should the Canadian team win, through it will be the first time a non-U.S. team has ever made it to the World Series, making it truly international at last.

## U.S. metals producers forced to cut output

By OUR NEW YORK CORRESPONDENT

U.S. METALS producers are being forced to make heavy cuts in output because of the weakening national economy and sharp price discounting. Reynolds Metals, the large aluminium producer, said it planned to cut temporarily its production by 12 per cent. This means the company will be producing at only 68 per cent of its North American capacity.

In the steel industry, a succession of plant closings has taken the industry-wide level of capacity use to 70.8 per cent for the week ended October 10. Yesterday Bethlehem Steel, the second largest steelmaker, said it would lay off 485 workers at a plate mill in Indiana and a hot strip mill in New York state.

The steelmakers blame some of their problems on the rising level of imports — a problem which is currently threatening to re-ignite the dumping controversy between the U.S. and

Europe. But a rapidly deteriorating economy appears to be the main reason for the closure. The aluminium business has been bedevilled by price-cutting for most of the third quarter, with the result that all the manufacturers reported poor financial results for that period. Reynolds, which has suffered more than the others, has decided to lead with the sharpest cuts.

Demand for steel has been depressed for months in the construction industry. In the motor industry, which was responsible for much of the mid-year pick-up in demand, it is clear there will be no fourth-quarter revival in car sales.

Price rebates on cars in the third quarter disguised the situation, but the sales figures for the first 10 days of October — the worst for that period since 1967 — have confirmed that the car industry is still deep in a recession.

## Salvador poll date fixed

By HUGH O'SHAUGHNESSY

THE Salvadoran junta headed by President José Napoleón Duarte has fixed March 21 next year as the date for elections to the legislative assembly, according to the Spanish news agency Efe.

The junta has also announced that presidential elections will be held in 1983.

President Duarte is expected to issue invitations to observers from foreign governments to attend the elections, which have the strong support of the Reagan Administration.

Last week, on the second anniversary of the overthrow of General Carlos Humberto Romero, the Salvadoran Government lifted the country-wide curfew, though not the state of siege which has been in force since March 1980. The Government also offered an amnesty to guerrillas.

Mr Alexander Haig, the U.S. State Secretary, said the aim of Cancun should be to prepare the way for concrete decisions in the future. He added that both governments agreed that in El Salvador one dictatorship should not be replaced by another.

But it was clear that little had happened to change the differing views of the two countries, with the U.S. solidly backing the Duarte Government and France urging a political role for the left-wing guerrillas trying to topple it.

William Chislett in Mexico City said: President Mitterrand is expected to reaffirm support with Mexico for the rebels in El Salvador during his state visit, in addition to discussing the forthcoming Cancun summit.

Mexico and France have greatly strengthened their links since the Social Government came to power in Paris. They share a common vision of the problems in turbulent Central America and on how to breathe new life into the moribund north-south dialogue on the transfer of resources from rich to poor countries.

## Reagan and Mitterrand air differences in talks

By REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT FRANÇOIS MITTERRAND of France left the U.S. for a state visit to Mexico last night, having agreed to disagree with President Ronald Reagan on a wide range of world issues from El Salvador to the north-south dialogue during talks in Virginia at the weekend.

Both sides stressed, however, that their differences had been aired amicably at a meeting during the Yorktown bicentennial celebrations.

M. Mitterrand said that Franco-American differences of view did nothing to undermine the solidarity of the Atlantic alliance. They were "best approached by readiness on both sides to discuss them."

He approved of Mr Reagan's plans to rearm America and establish a balance with the Soviet Union by 1985. But he warned that the Soviet Union might begin to feel insecure after that date and called for the earliest possible start to arms control negotiations. These were necessary both to maintain the balance and reassure those West Europeans who were anxious about the nuclear build-up on their territory.

M. Mitterrand said the two governments were not as far apart as some people thought on the purpose of the north-south summit, to be held in Cancun, Mexico, later this week. But he said France wanted concrete decisions in Cancun.

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## WORLD TRADE NEWS

## Japanese reject 'market access' charges by EEC

BY PAUL CHEESBRIGHT, WORLD TRADE EDITOR

JAPAN forcefully rejected EEC charges yesterday that it does not offer conditions of access to its market similar to those of other industrialised countries.

"Faced with difficulties, one sees faults in others rather than reflecting on the possibilities of improving one's own behaviour," Mr Kunihiko Saito, the Minister at the Japanese Embassy to the EEC, said in Brussels.

The tenor of Mr Saito's remarks, combined with an official statement from the Japanese Embassy, conveys the impression that there is no justification for repeated EEC complaints.

Set against the demands made within the EEC for easier access to the Japanese market, they point to a further deterioration in EEC-Japan trade relations based on mutual incomprehension.

The Japanese comments were directed specifically at a paper circulated on October 8 by UNICE, the EEC employers' federation, charging that the

persistent growth of the Japanese trade surplus with the EEC "is threatening the liberal trade system which is based on reciprocity and mutual advantage for all."

This paper was presented to a mission of senior Japanese industrialists which visited EEC capitals under the sponsorship of the Japanese Government.

The Japanese view is clearly that the EEC is more restrictive in its trading policy than Japan. The statements said that Japan's average tariff at 3 per cent is lower than that of the EEC at 5 per cent. However, the Japanese average does hide peaks on products like whisky, but this was not mentioned.

Japan maintains global import quotas on 27 products, but the EEC maintains 89 and there are "illegal" discriminatory quotas against Japan on 57 items, according to the Japanese statement.

A recurring theme in the Japanese comments is the implication that EEC industries do not try hard enough to penetrate the Japanese market.

Mr Saito said that the response from European companies to the forthcoming Japanese Trade Fair had not been as positive as he would have hoped.

The statement said that no European companies had tendered to supply Nippon Telephone and Telegraph.

At the same time, a sense of grievance creeps through the comments. Any implication that Japan had gained economic advantage by unfair methods could not be accepted, Mr Saito said.

Further, claimed the statement, "Japan is one of the countries which adhere most faithfully to the principles of the General Agreement on Tariffs and Trade."

Japan rejects the charge that yen fluctuations have made exports more competitive. Rather, improved competitiveness has come from following the industrial adjustment policies advocated in the Organisation for Economic Co-operation and Development.

## Ford U.S. order goes to British gear maker

By Kenneth Gooding

CAM GEARS has won a £50m, six-year contract for steering gear from Ford of North America in the face of fierce competition, mainly from the Japanese.

In order to win the deal the workforce at the Cam Gears plant at Resolven in South Wales agreed to major changes in working practices so that they can match Japanese prices.

And, as a result of winning the Ford U.S. contract, Cam Gears has been given the go-ahead by its American parent, TRW, for a \$12m investment programme at Resolven over the next five years.

About 1,000 people are currently employed at Resolven, but the number of people per job will drop as the assembly operations become highly-automated and improved technology is introduced to the component production area.

Cam Gears has been sole supplier of manual rack and pinion steering for all Ford cars built in North America since 1970. But recently Ford considered changing supply to either Japan or its own production. If this change had taken place the future of Resolven would have been in doubt, even though it has other major contracts with Ford UK, BL, Saab, Volvo and Chrysler U.S.

Mr Roger Pinnington, deputy chairman, said yesterday that fluctuating exchange rates, nervousness about British industry and UK inflation rates all hindered export trade from the UK to North America.

"But the major factor in Ford's decision has been Cam Gears' excellent record of supply, service and quality since 1970."

## FRENCH WIN £120m INDONESIA ORDER

## Technip to build newsprint plant

BY RICHARD COWPER IN JAKARTA

A FRENCH engineering company has won a contract from the Indonesian Government to design, engineer and construct the country's first newsprint paper plant.

The project, expected to cost around \$215m (£120m), is the first major contract to be won in Indonesia by Technip, one of France's largest privately-owned engineering and consultancy companies.

The newsprint plant, to be owned and operated by Indonesia's state-controlled paper company, PT Kertas Lestari, will largely be financed by French export credits.

The plant is an expansion of an existing paper mill at Probolinggo in East Java, and

will produce around 300 tons of newsprint a day when it is on stream in 1985.

Construction work is due to start next year, and Technip, which was formally awarded the contract at the weekend, says it should be ready by the end of 1984.

The plant will be financed by a mixture of French export credits and Indonesian Government funds. According to the French Embassy in Jakarta, a French Government-backed ten-year loan of around \$150m will cover roughly 70 per cent of the cost of the project.

The loan carries an annual interest rate of 7.75 per cent (without fees) and covers 35 per cent of the foreign currency

portion of the contract. The rest—about rupees, 20bn (£17m) in local costs and around \$27m in foreign currency—will be met by the Indonesian Government.

The paper plant at Probolinggo has an existing capacity of around 260 tons of paper a day, but this will increase to around 360 tons a day in 1983 when a \$250m expansion now being undertaken by Courtinbo Care of West Germany comes on stream.

The addition of the newsprint unit to be built by Technip will boost Probolinggo's overall capacity to 660 tons a day, making it by far the largest paper plant in Indonesia.

The two expansions will both

use bagasse (sugar cane fibre) as the basic raw material in contrast to the existing plant which uses straw.

Despite a rapid growth in Indonesia's paper production over the past few years (47,000 tonnes in 1975-76 to around 200,000 tonnes in 1979-80) output has been unable to cope with domestic demand estimated at over 450,000 tonnes last year.

According to the Bank of Indonesia, imports trebled from \$81m in 1975 to \$184m last year.

To reduce the growth in imports, the Government is planning a \$500m pulp and paper plant in Kalimantan and a Kraft paper plant now under way at Probolinggo.

## YUGOSLAV CAR EXPORTS TO UK

## £2.3m line of credit opened for Zastava

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

GENERALEXPORT, one of Yugoslavia's major trading houses, has provided a £2.3m line of credit for the company set up to import Zastava cars to the UK.

The import company, Zastava Cars (GB) began operations in April selling the Zastava 101, a variant of the Fiat 128.

So far, the UK company has spent £2.5m preparing cars to meet the British technical specifications and getting the business off the ground.

Generalexport has a 16.3 per cent shareholding in the UK company and has put up £450,000 in loans and for equity as well as providing the credit line.

The Zastava company, Yugoslavia's major car producer which is based at Kragujevac, near Belgrade, also has a shareholding of 16.3 per cent in the British importer.

However, the major shareholders are two British businessmen well-known in the car trade, Mr Dennis Hands and Mr

Michael Heerey, who between them have 51 per cent.

Generalexport, which includes the Yugoslav business among its interests and has a \$40m (£22.5m) annual turnover, believes the Zastava car operation can play an important part in Yugoslavia's drive to improve its balance of payments position.

Last year, the deficit was \$2.3bn with the rest of the world and the Yugoslavian authorities are attempting to reduce it to under \$1bn next year without relying any more heavily on trade with the USSR.

Mr Hands, chairman of the UK importer, believes his company could sell up to 20,000 Zastava vehicles a year.

Next year, in addition to the Zastava 101, the company will start importing the Yugo 45, a front-wheel-drive hatchback with a four-cylinder 903 cc engine which Mr Hands estimates will sell at about £2,200. At this price up to 2,000 a year

could be sold.

The company will also bring into Britain, probably from next June, a light commercial vehicle made by Zastava and based on the rear-engine Fiat 500.

Mr Hands believes Zastava could sell 2,000-3,000 of the commercials a year in pick-up, panel van or mini-bus versions.

As things stand he maintains that Zastava (GB) will be profitable in June next year—just one year after it was set up.

The UK push is in line with Zastava's plans for a major increase in output and exports. These will involve capital investment equivalent to \$500m at the Kragujevac plant and at some of the company's component suppliers, according to Dr Milenko Bojanic, Zastava's president.

About one-third of the finance will be supplied by way of credit from foreign equipment suppliers. The planned increase in car output will be from 220,000 this year to 330,000 by 1985.

Exports are predicted to rise from 45,000 cars worth \$300m to 80,000 over the same period. About 88 per cent of the exports go to hard currency countries.

Until recently, Zastava cars have been based on Fiat models and the Italian group owns 15 per cent of the Zastava-car business, but not the whole corporation which also makes armaments, machine tools and other products.

However, a new car is being developed with the help of Porsche of West Germany and Fiat Design of Italy which will replace the 101 in about four years.

However, trade between Zastava and Fiat will remain as strong as ever. The two companies swap products worth about \$500m a year on a dollar-for-dollar basis.

For the first time this year, Fiat is taking build-up cars from Zastava—up to 10,000 a year of the 101s could be involved.

## ECGD backs deals with Cuba

BY OUR WORLD TRADE STAFF

BRITISH COMPANIES will be able to receive cash payment for export contracts with Cuba under a £5m credit line guaranteed by the Export Credits Guarantee Department.

The loan, to Banco Nacional de Cuba, has been made by Midland Bank for the purchase of capital and semi-capital goods and associated services on credit terms of two to five years. Exporters will receive 85 per cent of the contract value from the loan, the balance being payable from the buyers' own resources.

To qualify under terms of the loan, a contract must have a

minimum value of £20,000 and be placed by October, 1982.

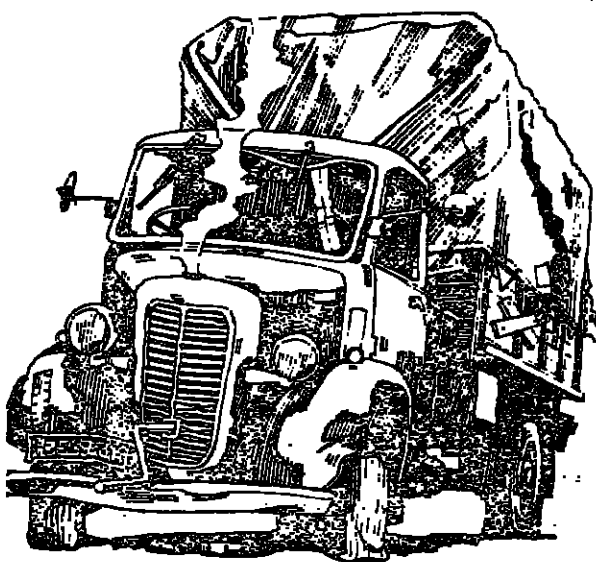
The loan facility is the second since April, 1980, when a similar £5m credit line was provided. Cuba has been cleared for such medium-term cover since the late 1970s.

The cash payment arrangement means that companies wishing to do business with Cuba may do so without fear of any payment problems. While no particular UK deals are tied to the credit line, it is understood that some are in the pipeline because of the accord between Midland and Banco Nacional.

The credit arrangement follows a recent announcement by the London Chamber of Commerce and Industry that it would sponsor a British trade mission of some 20 members to visit Cuba next March.

Nissan Diesel Motors said three Japanese truck makers have been negotiating separately with Cuba for exports of about 1,400 medium and large-size trucks for shipment next year. Reuter reports from Tokyo. The negotiations were temporarily suspended awaiting a Japanese Government decision on a credit supply framework for Cuba for the 1983 fiscal year.

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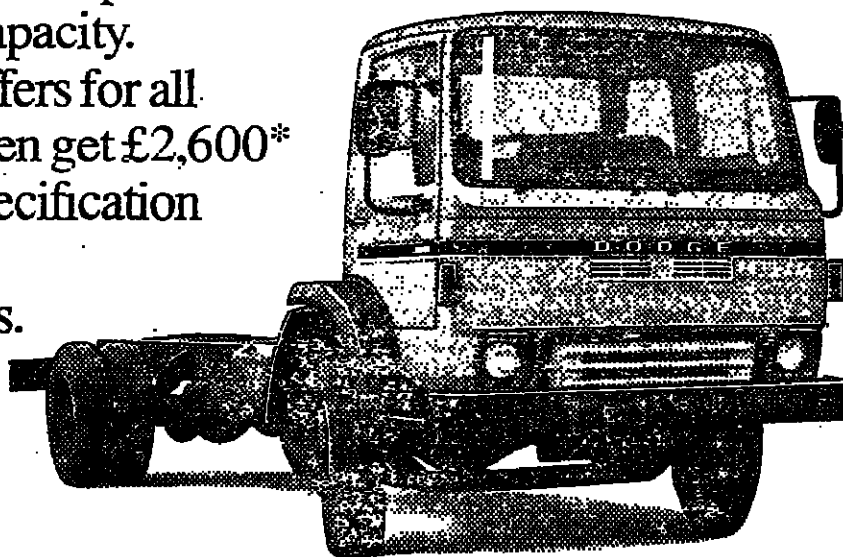
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## S. Africa Mercedes group plans £117m expansion

BY BERNARD SIMON IN JOHANNESBURG

UCDD, the South African assembler and distributor of Mercedes-Benz vehicles, is to spend R200m (£117m) on expanding production and other facilities over the next five years.

Daimler-Benz AG, of West Germany, has a controlling interest in UCDD. The centrepiece of the investment programme, the largest by any South African motor manufacturer, is the doubling of UCDD's car assembly plant at East London to accommodate an increase in production of Mercedes-Benz models from 800 to 1,200 vehicles a month, as well as the planned introduction next year of Honda cars, which UCDD will assemble under licence. The cost of this project will be R47m.

Production of Mercedes-Benz trucks will be raised from 600 to 1,000 units a month by 1984. According to UCDD's chief executive, Mr Morris Shaker, the company aims to increase its share of the heavy truck market from its present 22 per cent to 40 per cent.

Other projects include a new parts warehouse, extensions to the company's head office and investments by dealers in land and buildings. The programme will be financed entirely from locally-generated funds with no contributions from the German parent company.

Mercedes-Benz's share of the South African vehicle market has risen significantly in the past year, from 3.5 per cent of total car sales in the first eight months of 1980 to 4.8 per cent in August 1981. The waiting period for a new Mercedes car is several months.

Mercedes' share of total commercial vehicle sales has almost doubled, from 3.4 per cent in January-August 1980 to 6.7 per cent in August 1981. It is the sixth-largest distributor of trucks in South Africa.

Reuter reports from Tokyo: Toyota Motor Sales Company has predicted that Japan's domestic vehicle sales will be less than the 1980 level for two consecutive years, reflecting the slow recovery of the domestic economy.

## Malaysia steel maker to boost output

By Wong Sulong in Kuala Lumpur

AMALGAMATED STEEL MILLS, Malaysia's second largest steel manufacturer, is to embark on a 40m Ringgit (£9.3m) expansion later this year which will double its capacity to produce steel rods to 300,000 tonnes by 1983.

A major equipment order for a second rolling mill has been awarded to Danieli & CSPA of Italy, with affiliated contracts going to Maffei and Neumann GmbH of West Germany, BBC Brown Boveri of Switzerland and Sunds DeLaval of France.

According to Mr Cheng Theng Koo, the chairman, the second rolling mill will be the first of its kind in South-East Asia. Reuter adds: Sogee, a French paper manufacturing concern, and the Malaysia Heavy Industries Corporation, a state agency, will jointly build a \$390m (£166m) paper plant near Kota Bharu in northern Malaysia, industry officials said.

A pre-feasibility study has been concluded on the joint venture, which is subject to official approval.

## Philippines reopens plant talks

MANILA—The Philippines has re-opened discussion with potential investors in two \$60m (£33m) petrochemical projects after the original companies involved delayed the launching of their schemes, a Board of Investment (BOI) official said.

He said a low-density polyethylene plant to be built by USI of Taiwan and a polypropylene plant involving Hercules of the U.S. had been registered as projects by the BOI about two years ago.

But the two companies had declined to initiate the projects, and had now been told that the BOI no longer felt bound by the agreements.

During negotiations on the schemes, the two companies were told that the Philippine Government planned to build a naphtha cracker which will produce the ethylene required by both plants.

No target date was given for completion of the cracker, and the companies were told that if their schemes were completed earlier, they could be able to import ethylene from any source, but with the provision that when the cracker was completed, imports of ethylene would be banned.

Mr Roberto Ongpin, the Trade Minister, is keen to start the two downstream schemes while the petrochemical industry is in a slump, so the country can take advantage of the cheaper equipment available, the official said.

Discussions have been opened with two other prospective companies on the schemes, but he declined to name them and would not say in which countries they are based. Reuter

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## Subsidised loans for industry in West Midlands

BY LORNE BARLING

THE LABOUR controlled West Midlands County Council has announced a pump priming exercise. Many companies have deferred investment in new equipment since the recent interest rate rises, and this provides an alternative.

Applicants for loans will have to give assurances that at least one new job is created for every £25,000 they borrow, and that the money will be spent on capital equipment. The upper limit of loans will be £500,000, for which 20 jobs will have to be created.

Mr Sach said normal criteria would otherwise be applied to judge the suitability of applicants, and the lower limit of loans would be £5,000. The loans would be for five years or more.

I believe this is a good method of creating employment, particularly from the council's point of view, since it is spending only £1250 a year for each job. It should also encourage companies to stay in Birmingham rather than go elsewhere, for development grants," he said.

The first loan agreement is expected to be concluded in early December.

## Concern at efficiency of work training programme

BY LORNE BARLING

WORK TRAINING in Britain is now out of touch with the realities of industry and needs to be reorganised on a national basis to take account of new technology and long-term unemployment, the Birmingham Chamber of Commerce said yesterday.

A study by the chamber expresses grave concern at the "maintenance of artificial jobs within the wealth creating sector" while competitiveness is declining.

Mr John Black, president of the chamber, said: "Our concern at the efficiency and effectiveness of training has prompted this paper, and we are equally disappointed with the consultative document, 'A New Training Initiative' from the

Manpower Services Commission."

The report says the provision of the right skills in the right numbers can no longer be left to chance.

"Technology has brought to an end an era when a person acquiring a craft or skill had a reasonable prospect of exercising it for the rest of their working life." Lengthy apprenticeships are no longer appropriate, it adds.

The report recommends that sector-by-sector training groups should monitor manpower supply and demand and keep in close touch with schools and colleges.

It adds that since the cost of training must ultimately come out of the national wealth, it should be financed as far as possible by the Government.

## Barclays to assist in financing employment

By William Hall and Robin Reeves

THE WELSH Development Agency and Barclays Bank are joining with the European Coal and Steel Community (ECSC) to provide £15m of subsidised long-term loans to help to create employment for some of the 35,000 workers in the UK coal and steel industries who have lost their jobs over the past five years.

Mr Ivor Richard, European Commissioner for Social Affairs, signed an accord in London yesterday enabling Barclays Bank and the Welsh Development Agency to offer £10m and £5m respectively in job-creation loans.

The UK has received funds and loans totalling £386m for large investment projects since it joined the EEC. But complicated administrative procedures have prevented many small businesses from having access to Community funds.

Barclays will now offer loans between £5,000 and £50,000 at a true rate of interest of 10.7 per cent a year, fixed for eight years.

To qualify, borrowers have to prove that the loan will provide new jobs for redundant coal and steel workers. A loan of up to £20,000 must provide at least two new jobs, and each additional £10,000, one further job. Applicants must be independent businesses with no more than 50 employees.

Barclays Bank will offer the scheme through its High Street branches. The Welsh Development Agency scheme is broadly similar and will include a moratorium on capital repayments for up to four years.

The loans will be made in foreign currency, with the Department of Industry providing a government guarantee against foreign exchange fluctuations.

Administrative procedures have been simplified under the new arrangements which will provide loans between £5,000 and £50,000 or 50 per cent of the gross investment costs, if this is lower.

Investment must be for a manufacturing project for special service industry, and at least two jobs suitable for former coal or steel workers must be created as a result of the investment.

## Industry review urges local action

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

MORE COMPANIES in Scotland set up their own research, development and marketing facilities to help industrial production in the region to adapt more quickly, according to proposals published yesterday.

The Scottish Council (Development and Industry), an independent body representing industry, trade unions, the banking community and local government, made the suggestion in a review of the Scottish economy designed to stimulate growth and industrial change.

The review, entitled *Industrial Change in Scotland*, An Agenda for Progress, noted that although the region's resource base was excellent, its employment of resources was poor.

It saw Scotland's weaknesses as the low level of control of economic activity; shortage of key skills, including entrepreneurial talent, due to lack of headquarters functions; an image of poor industrial relations; low level of productivity;

The Scottish Development Agency, Tayside regional council and Dundee District Council have signed a joint agreement for an £8m project to develop and improve Blackness, an area of Dundee once dominated by the lute trade. Through a three-year programme of industrial site development, business assistance, environmental improvements and traffic management, the SDA hopes to create a promising industrial area. The agency is putting up two thirds of the money for the refurbishment and Tayside has earmarked more than £2m to improve services.

Immobilisation of labour; and weak demand in Scotland's main market, the UK.

The review said economic well-being was principally dependent on Scotland's success in manufacturing.

"We believe that there is scope for action at a Scottish level that can contribute to our prosperity regardless of, or in spite of, the general economic climate," it noted.

It suggested an investment programme to reverse the contraction of the industrial base in Scotland. Last year saw an erosion of manufacturing assets and the process was continuing

businesses in Scotland could offer comparable rates of return to potential investors said the review.

"It is important that multinational companies should have Scotland represented to them as a test-bed for high technology research, development and innovation. The old presentation of Scotland is a good place to make things because of its relative abundance of cheap metal-working skills has no relevance to the present or expected conditions."

Another objective was to encourage research and development and marketing responsibilities at a Scottish level.

"The low level of R and D activity and marketing responsibilities in many companies/sectors through the branch-plant phenomenon must be a major cause for concern as to whether Scottish production can be adjusted as quickly as in other industrialised areas."

## Mark Meredith meets Peter Carmichael—a maverick with a mission

### Champion for Scotland's entrepreneurs

BUSINESSMEN who are determined to keep trying for success despite one or more failures of small ventures in Scotland have a new champion to argue their case at the Scottish Development Agency.

In choosing Mr Peter Carmichael, 48, joint managing director of Hewlett-Packard in Scotland, to head its small business division, the Scottish Development Agency has selected something of an industrial maverick to encourage other mavericks to set up their own shops. At a time when all businesses—big and small—are under extreme pressure in Scotland.

Moving out of the world of multinationals, Mr Carmichael faces some decidedly unglamorous work, much of it financed with redundancy money, some of it in the black economy, much of it doomed to failure, most of it generating the jobs needed to make a dent in the unemployment which approaches one in four in some parts of Scotland.

But he is also taking on responsibility for the agency's new ventures unit and keeping a mandate for promoting electronics. This is likely to provide Mr Carmichael with flashes of success.

What makes Mr Carmichael particularly suited to promote the independent spirit in business is his background with a company which actively encourages the independence of its branches.

His Hewlett-Packard works at South Queensferry is left by the parent company to develop its own product range and carry out its own research.

The Scottish factory, just outside Edinburgh, produces communications testing equipment. Despite the general malaise in the economy which has also affected the parent company it is well on target in developing five or six new products a year, exporting 80 to 90 per cent of its output and, according to its chief executive, turnover is likely to rise from \$60m (£32.8m) to over \$70m next year.

Yet Mr Carmichael is worried about failure—other people's failure and the stigma attached to an entrepreneur after some early setbacks.

He believes the U.S. has a lot to teach Britain about failure, and the type of people ready to pick themselves up after a defeat and start again. "Nine times out of 10 they become pretty rich and pretty successful. But they've fallen on their faces a few times beforehand. We've got this terrible attitude



Peter Carmichael: "We've got this terrible attitude that starting a business and failing is wrong"

that starting a business and failing is wrong. I wonder if the Agency is coloured with the idea as well. Does it help industry to get tainted with the idea that 'I don't really want to help you unless I am sure of its success'?"

He shoots from the hip about problems of the Scottish economy: its incestuous directorships, the persistent class divide exaggerated for workers by the presence of English managers, and the departure of industrial

decision making from Scotland. Mr Carmichael comes from a farming family and does not fit into the establishment mould of business. Despite an independent spirit he sees initiative as spawned from the whole community complete with its universities, colleges, small businesses and multinationals.

"In part it's got to come from people themselves saying 'here is an idea' and then going ahead and doing it, but with some intervention in the form of help and advice to get over the start-up difficulties."

He fears there is a tendency in Scotland for people with growing small businesses to sell out to larger concerns, often outside Scotland. "The sad thing in Scotland has been the loss of strategic decisions."

Business and job creation potential depend on successful expansion which is not stifled on the way up. "A small business doing a little home brewed product for its own area is not going to be a big job creator. Why can't we create an atmosphere in which small businesses can grow large, move overseas, become competitive and yet somehow not become part of a very closed industrial scene with sort of incestuous directorships—this is part of Scotland's problem."

## Conference tackles inner city problems

Financial Times Reporter

MORE THAN 400 experts on European city development arrive today for the launching conference of Project Turin International in the Mitchell Theatre, Glasgow.

The project is a long-term plan aimed at identifying and tackling some of the problems facing six major European cities—Turin, Italy; Cologne, West Germany; Dresden, East Germany; Cracow, Poland; Lille, France; and Glasgow, the host city.

The conference, which starts tomorrow, has two main themes: how public authorities can work with private investment to regenerate the urban economy, and how people can best help city governments to re-examine priorities.

Councillor Jean McFadden, leader of Glasgow Labour-controlled city council, has invited every major local authority in Britain to send a representative. Invitations have also gone out to every university, to planners, architects, property developers, bankers, building society chiefs and businessmen.

The International Union of Local Authorities in Strasbourg is also represented.

Mr Malcolm Rifkind, Scottish Environment Minister, and Mr Gerald Kaufman, Labour spokesman on urban policy and local government, will speak on the problems of the inner city.

Sr Giuseppe Chiezi, alderman for the environment of the City of Turin, will speak on the origins and future developments of Project Turin International.

Mr Jimmy Reid, who led the Upper Clyde Shipbuilders' work-in a decade ago, will speak on "alienation in an urban society." Mr Robin Duffy, chairman of the Scottish Development Agency, and a leading businessman, is to speak on "approaches to regenerating the urban economy."

On Thursday, Mr Raymond O'Brien, chief executive of Merseyside County Council, will discuss "Merseyside Limited—the experience of a public-private joint venture company, and its role in inner city regeneration." Professor G. Cottino, chairman of Finisimonte Bank, Turin, is to speak on "financing investments in the city from public and private resources."

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## UK NEWS

## Retail sales fall as real incomes suffer squeeze

BY GARETH GRIFFITHS AND DAVID MARSH

SPENDING in the shops dropped back last month, reflecting a general slowing in consumer activity caused by the growing squeeze on real incomes.

The Department of Trade said yesterday the index of retail sales volume fell 0.5 per cent in September compared with August to a provisional 110.5 (1976=100). This followed a 1.2 per cent rise in August.

The volume of retail sales has fallen gradually since the first half of the year, when spending was inflated by larger and longer sales promotions by retailers anxious to clear stock. Stores have continued the de-stocking by trimming prices throughout the year. But sluggish sales figures during the last few months suggest that High Street spending is now being affected by the growing lag between earnings increases and the rise in living costs.

A likely slackening in consumer spending after relative buoyancy earlier in the recession is one factor likely to dampen the strength of any upturn.

The department's figures show that retail sales in the third quarter, although 0.8 per cent lower than the second quarter, and 2 per cent below the first three months, were still higher than any quarter during 1980. Trade so far this year is up 1.9 per cent compared with the first three quarters of last year.

The average value of sales in the first nine months was 10 per cent higher than in the same period of 1980. This rise, well below the inflation rate, shows the degree to which retailers have achieved volume increases only by price cuts. Retailers are gloomy about sales prospects in the next

couple of months in spite of the inevitable boost for shopkeepers in the pre-Christmas period.

Shopkeepers believe the fall in real incomes will mean a further gentle decline in spending since the high levels of last winter. The fall in sales during the last quarter followed a 1 per cent drop in volume in the three months May to July compared to the previous quarter.

Changes in the way the Department of Trade assesses the level of trading suggest the apparently sharp rise in retail sales in August—was in fact much more modest. There appears to have been little real change in the underlying level of trade since March.

The Retail Consortium said yesterday the trading position was less healthy than the third-quarter figures suggested, with food sales starting to fall back for the first time during the recession.

Consumer durables and clothing continued to be depressed overall in spite of increased pressure on shopkeepers' margins with prices rising less than the general increase in the retail price index.

Interim results published by Marks and Spencer for its half-year showed a rise in food and clothing volume sales, but with much of the increase accounted for by the company's decision to opt for the more modestly priced sector of the market. The group's tougher marketing approach reflects the tougher

pressure on clothing sales, where price increases over the past year have run at 1 per cent, were shown in the slump in first half trading profits of Mothercare, the children's wear group.

## House price fall reflects concern on economy

By William Cochrane

THERE IS increasing evidence of a downward tilt in house prices, says the Royal Institution of Chartered Surveyors in its survey for the quarter ending in September.

Concern over unemployment and lack of industrial growth is depressing the market, says the institution. Though prices in three-quarters of transactions remain steady, within the remaining 25 per cent twice as many agents report falls as in the previous quarter.

More agents reported wishing to move were often hampered by being unable to sell their houses, causing "chain" problems. For the institution, Mr J. Thomas said that it was not likely that the market would improve as winter approached.

The mortgage rate alone will not affect house prices... but the working position concerning unemployment and the lack of industrial growth is bound to affect the house market to some degree throughout the winter.

Mr Ken Ling, general manager and director of Tarmac Homes, gave a glimpse of hope yesterday to purchasers interested in the middle market. "We do not expect the new high [mortgage] rates to last for very long, and the recent cut in the banks' base rates is an indication of this," he said.

Backing its judgment—or perhaps influenced by the sluggishness of the new housing market—Tarmac Homes Midlands has cut its new option mortgage rate of 10 per cent to 7 per cent to new buyers and others seeking homes at four sites in the West Midlands.

Tarmac lengthens the queue of developers seeking to galvanise the market. It was joined yesterday by E. H. Bradley Estates, a Swindon builder, which offered a 94 per cent mortgage rate to new homebuyers, fixed for 18 months.

Bradley said yesterday: "The sudden new increase in the interest rate on people's mortgages has virtually killed the new house market stone dead so far as we are concerned, and we have to do something to restore buyers' confidence."

The mortgage cuts procession continued last night with Wimpey, which has built nearly 250,000 houses, offering from next Thursday a guaranteed low mortgage rate of 7½ per cent to all new homebuyers for a full 12 months on mortgages up to £25,000.

First purchasers will have no buying costs (survey fee, stamp duty and all legal expenses are included in a special "expenses-paid" package) on houses up to £30,000.

The half-cent mortgage is designed to benefit second-time buyers as well. Wimpey will consider buying purchasers' existing properties at fair market value as assessed by an independent valuer.



ONE MAN AND HIS DOG: Sir Hugh Casson, President of the Royal Academy, with a 17th century enamelled lion dog, one of the exhibits from The Great Japan Exhibition, which opens on Saturday. The exhibition features paintings, ceramics, costumes and weapons of the Edo Period, 1600-1868.

## Rediffusion Computers to supply video system for Soviet pipeline

BY GUY DE JONQUIERES

REDIFFUSION COMPUTERS has won a £7.8m order from the Soviet Union to supply videotex computerised information systems and terminals to be used in running the new Siberian gas pipeline.

The order, which was won against strong competition from French and German groups, is the biggest which Rediffusion has received so far for videotex systems.

These use the same type of simple and relatively inexpensive technology as was originally developed by British Telecom for its Prestel videotex information service.

The purchase, by the Soviet Ministry of Gas, will include

200 ingenious new terminals developed by Rediffusion. Known as "teleputers," these can transmit, receive and process computerised information and can be equipped with video recorders and videodisc systems.

Rediffusion said yesterday that it demonstrated the teleputer in Moscow last month, two weeks before it was launched in Britain.

The Russians were particularly taken by the terminal's ability to handle the Cyrillic characters used in the Russian alphabet.

The 46 videotex computers to be supplied by Rediffusion will be used to provide a complete maintenance reporting and control system for the gas pipeline.

Rediffusion will also train about 1,500 Soviet specialists to use and maintain the computers.

Rediffusion Computers has done business for many years in the Soviet Union and Eastern Europe, and recently supplied a videotex installation for the Moscow hospital authority.

It said that it planned to double its staff in Moscow to 30 as a result of the latest order, and expected to obtain "significant" further business in the Soviet Union.

All the equipment will be manufactured at the company's Crawley and Peacehaven plants in Sussex.

## B Cal applies for rise in Scottish route fares

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH CALEDONIAN Airways has applied to the Civil Aviation Authority for approval to raise its fares on the routes between Gatwick and Scotland by just over 5 per cent, from November 4.

The changes would mean that a single economy fare between Gatwick and Glasgow/Edinburgh would rise from the present £56 to £59, while a first-class single fare would rise from £81 to £85.50.

Last week, the Civil Aviation Authority approved rises in the trunk route fares sought by British Airways. British Caledonian was late in making its application, however, and so must now await the CAA's decision.

If there are no objections, the CAA is likely to approve the request, since it can hardly allow BA to increase its rates without also allowing British Caledonian to do the same. So far, no objections have been received.

The authority is likely to

announce soon some other major decisions on new fares. One is the application from British Midland Airways to fly on the London (Heathrow) to Glasgow and Edinburgh routes in competition with British Airways. A decision may come this week.

The CAA is also considering urgently its response to the application by Pan American to slash transatlantic fares from November 1 by amounts up to 66 per cent—a move that has already begun a winter "fares war" on the route, with both British Airways and Trans World Airlines obliged to follow suit.

The CAA is worried about the impact of such cuts on the economic situation of British Airways.

With most transatlantic operations already incurring heavy losses, it is feared that cuts of the magnitude sought by Pan Am, while perhaps generating passenger traffic, would depress cash yields.

## Actuaries' work 'may face erosion'

By Eric Short

THE PROFESSIONAL freedom of actuaries could be in danger of "further erosion" by government legislation, Mr George Gwilt, general manager and actuary of Standard Life Assurance, said in his presidential address in Edinburgh last night to the Faculty of Actuaries.

He said that successive legislation had set out conditions in operation of life assurance that previously were left to the professional judgment of actuaries.

If future law laid down too much detail as to how life companies and pension funds determined solvency the role of the actuary would be relegated to that of a calculator, and the profession might wither away.

He referred to the position in Germany and France, where reliance on determining the solvency of companies was entirely on the basis of rules laid down by legislation.

## Government to order investigation into coal board efficiency

BY MARTIN DICKSON, ENERGY CORRESPONDENT

THE GOVERNMENT is to refer the National Coal Board to the Monopolies and Mergers Commission for an investigation of its efficiency. This will cover the industry's wages bill and productivity record, and its financial performance.

The Cabinet is understood to have approved the move. The NCB will be the fifth nationalised industry to be referred to the commission under the Government's 1980 Competition Act which opened the way for efficiency audits of public sector enterprises.

The commission has reported on the Central Electricity Generating Board, the Severn and Trent Water Authority, and British Rail's South-eastern services. It is investigating four subsidiaries of the National Bus Company.

The Government is supporting the board during the current year with £550m of operating grants to enable it to break even.

A major problem likely to be highlighted by the commission is the severe financial drain of the board's loss-making pits which have more than offset the profit of its most modern mines.

The commission may also be asked to review the NCB's investment planning procedures and the cost-effectiveness of its £700m a year expansion programme.

News of the inquiry comes during talks between the NCB and the National Union of Mine-workers about a new pay agreement to run from November 1. The board will raise coal prices by 5.5-8.5 per cent at the start of next month because of the pay increases and other rising costs.

It is promised to hold these prices for at least a year to win a bigger share of the home market and to maintain exports. News of the inquiry also comes as the NCB is waiting to hear whether the Government is to give it permission to build three new mines in and around north-east Leicestershire's Vale of Belvoir.

It is nearly a year since the inquiry, who headed a public inquiry into the board's plan, recommended that the NCB be given the green light.

However, Mr Michael Heseltine, the Environment Secretary, has expressed opposition to an immediate go-ahead.

## BBC in talks with OFT on sports contracts

BY GARETH GRIFFITHS

BBC CONTRACTS covering some of the most popular sporting events in the country have been placed on the Register of Restrictive Trading Agreements. Further discussions are planned between the Office of Fair Trading and the corporation over the terms of the contracts.

About 16 current contracts between the BBC and promoters of sporting and similar events were placed on the list yesterday. The BBC has some 70 such contracts but many of them are no longer operable and agreements vary.

Generally, in return for the fee paid under the contract, the promoters accept restrictions on granting television or radio rights. There are also restrictions on advertising at the event.

Events covered include the main race meetings such as Ascot and the Horse of the Year show. Nine of the contracts are for radio coverage, the rest for television. Both the OFT and the BBC stress that the move will make no difference at all to coverage. Both sides said unofficially yesterday that the move was only a formality.

Contracts between the sporting associations and the BBC and Independent Television generally cover whole seasons of sporting activities and, as well as cash payments, involve commitments to broadcast a cross-section of sporting action. In terms of television budgets, broadcasting is relatively cheap.

## ITV plans revealed in Christmas schedule war

BY ARTHUR SANDLES

THE BBC and ITV are still playing out and mouse over their Christmas television schedules. ITV has now confirmed it will be showing the last episode of its well-received *Brideshead Revisited* during the festive week, and also the film *Close Encounters of the Third Kind*. But the times of showing will have to await details of when the BBC plans to offer *Gone With the Wind*.

"We have a very strong set of programmes, and I think there will be some very worried faces at the BBC when they see this schedule," said Mr Michael Grade, director of programmes for London Weekend Tele-

vision, a prime source of ITV festive light entertainment. ITV's Christmas big runs include *A Macomber and Wise* show with Susan Hampshire, Sir Ralph Richardson among the guests; a documentary on Princess Anne; Barbara Woodhouse talking to a variety of Hollywood stars and their pets; the Royal Shakespeare Company's version of Chekov's *Three Sisters*; *Brideshead*; and films that include the Muppet Movie; *Close Encounters*, *Dr No* and *The Way We Were*.

Tradition will be observed with the Queen's Speech, a circus and even some religious services.

## Report stresses key role of technological change

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

A SPECIAL report published today on microprocessor applications in the heating, ventilation, air conditioning and refrigeration industry forecasts promising long-term prospects as long as the industry responds to technological change.

The report, commissioned by the industry's sector working party and written by the Policy Studies Institute, found that many of the leading companies appear to be interested in the potential for microprocessor applications.

It warns, however, that the industry's continued presence in the high-technology products is dependent on its ability to respond adequately to technological change.

The report shows that output fell by 7 per cent last year, the lowest level since 1977. Exports dropped by 16 per cent, while imports—although falling by 13 per cent—maintained their share of UK demand at 22 per cent.

The working party has set itself a five-year target to achieve a reduction of import penetration of 18 per cent, a rise of exports at a rate of 5 per cent per annum, and an output rise at 24 per cent per annum.

The report, after surveying a sample of 20 manufacturers, consultants and contractors in the industry, found that 76 per cent of the companies have a strong ability to undertake or direct a microprocessor product development programme (against 21 per cent two years ago).

But at the time of the survey, neither the four leading British package air-conditioning manufacturers, nor their control equipment suppliers, had undertaken serious feasibility or development work in this area.

Microprocessor applications in HVAC products. Free from NEDO Books.

## Record price for bureau

IN New York at the weekend an auction record price for an English furniture item of £463,366 (\$880,000) was paid by a U.S. collector for a Queen Anne black-jacquard bureau bookcase. Among its owners had been Queen Mary, the Duke of Windsor and Merle Oberon, the actress, who sold it in 1973 for \$95,000.

The price, well over three times the forecast, reflects the high prices paid in the U.S. this year for top-quality English furniture.

The remaining contents of the White House, Cossington, Leics., the home of Lady Barnett, were sold by Christie's London dealer, paid £3,490 for a Spode New Stone part dinner-service. Hendricks Imports acquired a Davenport Longport stone china dinner-service for £2,700.

## SALE ROOM

BY ANTONY THORNCROFT

Chronicle television award to Lady Barnett made £40.

Top price at Sotheby's was £36,000 for a Blaeu Atlas Major, a second edition of 1685, 695 plates and 572 maps. It was bought by Quatrion, the London dealer. John Speed's *Theatre of the Empire of Great Britain*, 1627, with 80 maps, fetched £11,000.

At Christie's yesterday Sewell, the London dealer, paid £3,490 for a Spode New Stone part dinner-service. Hendricks Imports acquired a Davenport Longport stone china dinner-service for £2,700.

## Private building chiefs demand a fairer deal

BY ANDREW TAYLOR

LEGISLATION to ensure that local authority construction departments compete fairly and on the same basis as private sector contractors is not working and needs "toughening up," say construction industry chiefs.

Civil engineering and building employers say some councils are seeking to circumvent legislation designed to ensure there is fair competition between local authority direct labour organisations and private contractors.

They complain that councils are insisting on "trade union labour only" clauses in contracts. This does not allow fair competition.

The Federation of Associations of Specialists and Sub-contractors says Kirklees Metropolitan Council is one of those local authorities which insist on a "trade union labour only" clause in all contracts.

Mr John Huxtable, the Federation's director has written to Mr Michael Heseltine, Environment Secretary, and Mr Norman Tebbit, Employment Secretary, requesting that the Government consider new legislation "to control such irresponsible action."

Kirklees Council says the Federation's view is an oversimplification and its standing orders require it to place contracts with employers who have trade union labour on site. This does not constitute a trade union labour only general rule, says the council.

The Federation of Master Builders has also complained to Mr Heseltine about Cardiff City Council which it says has made "a mockery of normal tendering procedures."

The Federation claims that a contract to paint 466 Cardiff properties was won by the council's direct labour organisation despite the fact that the

council department had submitted only the third lowest bid. The Federation claims the council awarded its own department the job because not to have done so would have meant redundancies and redundancy payments.

"There is now a bizarre situation in which a tender by a private contractor could have possible local authority redundancy payments added before making a comparison with quotes made by a direct labour organisation."

Cardiff City Council says this contract was a rare exception to its normal tendering policy and the contract award was motivated by the need to save jobs. The Federation of Civil Engineering Contractors says councils are increasingly introducing contract clauses which discriminate in favour of its own labour departments.

These include:
 

- Union only contract clauses.
- Clauses laying down set levels of apprenticeship.
- Health and safety requirements beyond the provisions of legislation.
- Requirements for the divulgence of political contributions.
- The requirement of performance bonds over and above normal levels.
- The requirement to approve industrial relations and other policies of the contractor.

The civil engineers say they have evidence of many cases where contracts have been awarded to direct labour organisations even though these had not submitted the lowest tender. It says government measures designed to ensure fair competition only affected highway contracts of more than £100,000. This threshold is too high. The threshold for highway and water and sewerage contracts should be £25,000.

The National Federation of Building Employers claims that some councils have been subdividing contracts so that individual portions fall below the thresholds established by the government under its fair competition legislation.

The Building Employers Federation has also complained about restrictive clauses in local authority contracts. "If these provisions are allowed to continue to proliferate with the result that our members are prevented from getting work with local authorities we would be forced to consider taking such legal action as we may be advised could be effective," it says.

The construction industry employers are providing evidence to the Government which is reviewing its fair competition legislation.

Contract cleaning considered

THE LONDON borough of Wandsworth was expected last night to authorise detailed negotiations with five private contractors to clean the borough's streets.

No decision has yet been taken by the Conservative-controlled council to contract out the service but it has estimated that privatisation could save up to £2m over a five-year period.

A total of 13 companies tendered for the contract. At the meeting last night of the policy and finance committee, officers sought authority to negotiate with the five who offered the most attractive tenders.

The council said negotiations would include the different terms of transfer offered by companies to the council's own refuse collectors. The borough has some 100 men employed in street cleaning and allied work and could bear heavy redundancy costs.

It is estimated that over a five-year period cleaning by the borough's direct labour department would cost £6.1m. Private contractors' tenders for the same period range from £3.8m to £5.5m.

Earlier this month the borough council decided to start legal proceedings against a "blacklisting" threat by the National and Local Government Officers Association (NALGO).

Local officers of the union had "warned" that those companies tendering for a contract to clean the borough's streets would be blacklisted throughout Britain. However, the council is not proceeding with legal action, after rejecting undertakings from the union not to proceed with the threat.

## Self employed call for abolition of industrial rates

BY JAMES McDONALD

INCOME TAX or VAT could be used by central Government as an alternative source of revenue if non-domestic rates on industrial and commercial property were abolished, says a report by the National Federation of Self-Employed and Small Businesses.

The increases could be accompanied by correspondingly large grants to local authorities, or a transfer of some local services to central Government.

Another alternative could be a local income tax to prevent an increased dependence on central Government grants and to promote local autonomy, suggests the report, prepared for the federation by Professor Cedric Sandford, Director of Bath University Centre for

Fiscal Studies. Professor Sandford calls for "the ending of the relief on domestic rates introduced in 1987; a rates holiday for new firms; and the exemption from rates of the first slice of rateable value of business properties."

The report says that, although it might work against the federation's objective of abolishing non-domestic rates, "there is a strong case for an early revaluation to remove the inequities arising from out of date valuations."

Professor Sandford's view is that an early revaluation should be sought "because no early revaluation is likely." He also suggests that the case for abolition should also be pressed on opposition political parties.

The report says rates on industrial and commercial property reduce investment and are an obstacle to new businesses.

"The non-domestic rate is the most destructive tax ever to have been imposed," declared Mr Brian Kelly, secretary of the federation, introducing the report in London yesterday. It damages profits and investment, fans inflation and makes exports dearer and imports more competitive.

Robin Pauley writes: The Confederation of British Industry, once in favour of a government imposed ceiling on non-domestic rate rises, has since decided firmly against centralist solutions. One reason for the change is

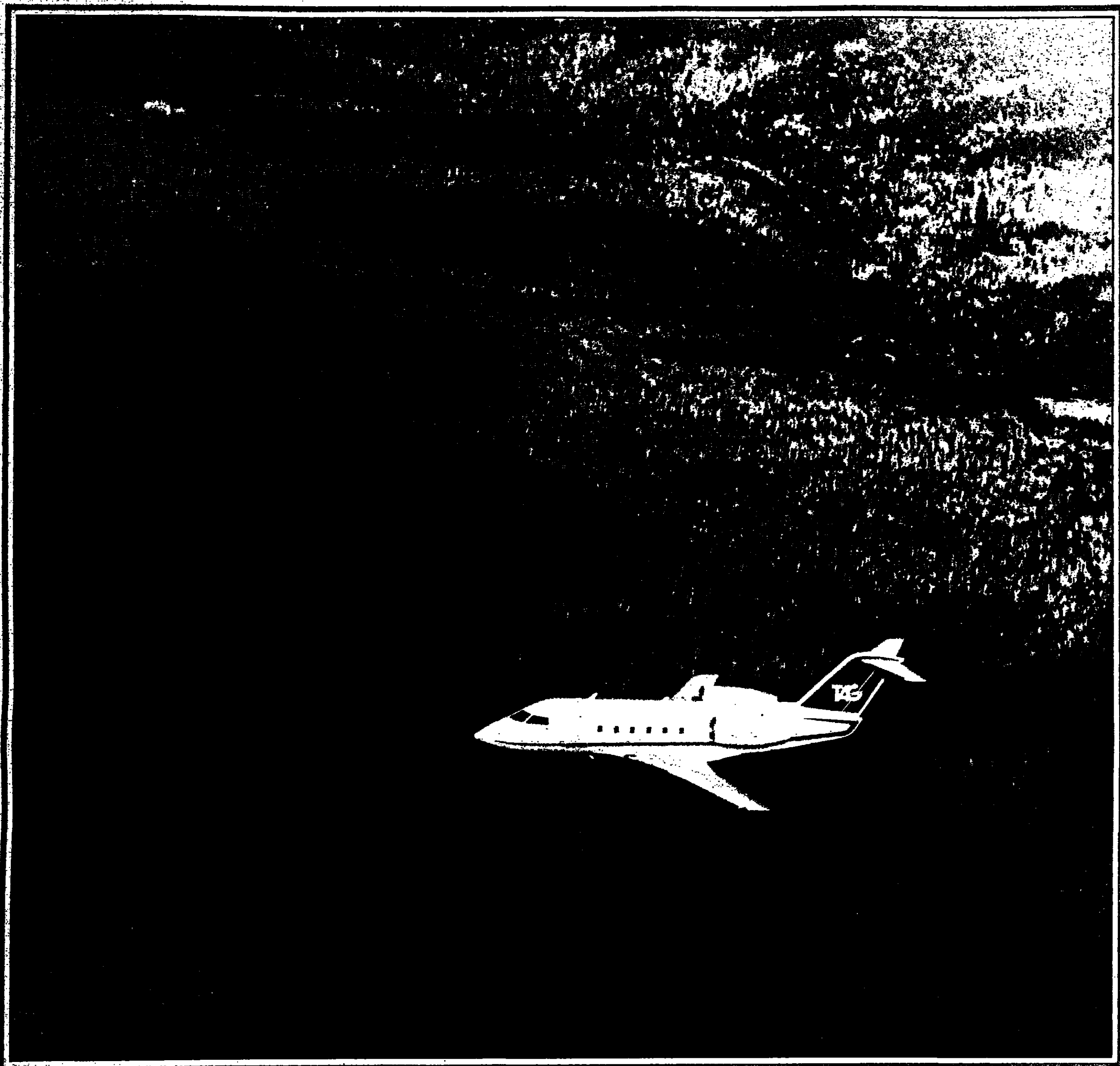
a fear that the Government's proposed legislation to swing the burden of high council spending onto domestic rate-payers could in the future be turned against commerce and industry.

Another is that the CBI has realised the political difficulties of increasing the domestic burden. An internal CBI paper shows that a 10 per cent limit on non-domestic rates in 1980-1981 would have forced domestic rate bills up by 34.8 per cent nationally, against the actual rise of 22.1 per cent. In Inner London, the rise would have been 60.4 per cent instead of 26.6 per cent.

Research by the Association of Metropolitan Authorities shows that rates, as a percentage of industry's wage bill,



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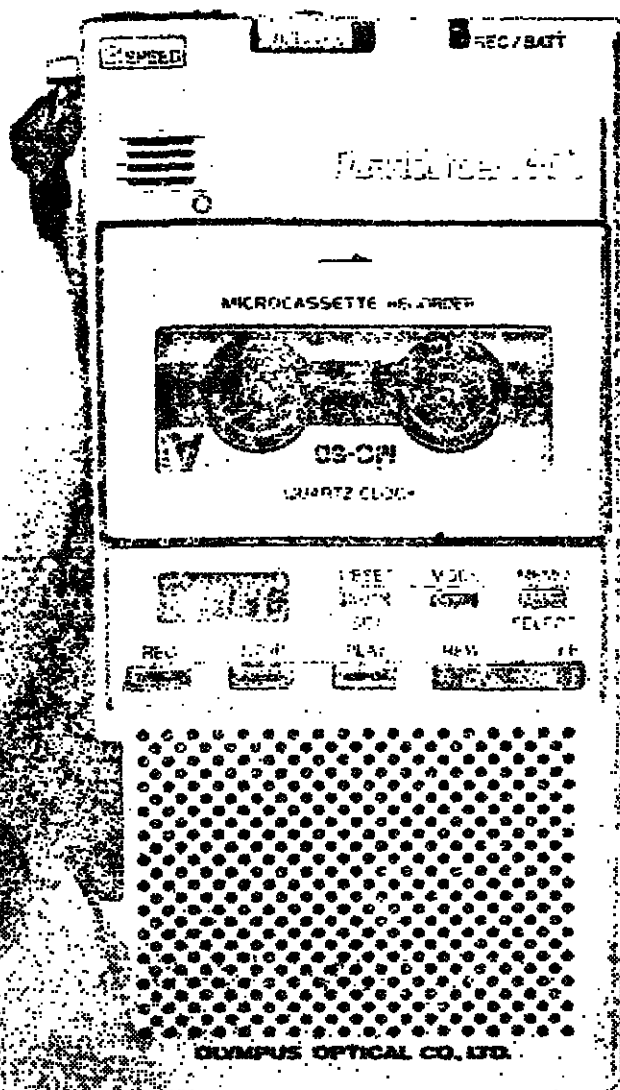
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## UK NEWS — PARLIAMENT and POLITICS

## Lawson announces sale of oil and gas assets

BY IVOR OWEN

BOTH THE British National Oil Corporation and the British Gas Corporation are in for "much needed and long overdue competition," Mr Nigel Lawson, the Energy Secretary, assured the Commons yesterday, when he previewed what seems likely to be billed as the denationalisation sale of the century.

When asked to estimate the value of the state-owned assets to be put on offer to the private sector he stated that "without doubt" they would amount to the biggest programme of privatisation ever to be placed before Parliament.

With MPs on their first day back in the Commons since the summer recess, the statement was given a relatively quiet reception from both sides of the House.

But Mr Merlyn Rees, Labour's shadow Energy Minister, made it clear that the enabling legislation, to be introduced in the new Parliamentary session opening next month, will be fiercely contested.

Mr Lawson explained that the denationalisation measure would allow the transfer "I would hope next year" — of the entire oil-producing business of BNOC to the private sector, with the state retaining

only a minority stake. It would also include provisions to privatise the substantial offshore oil business of British Gas and abolish the Corporation's unique statutory rights over both the purchase of gas and its sale to industry in particular.

Ignoring a few cries of "scandalous" from the Opposition benches, Mr Lawson claimed that the monopoly powers of British Gas had acted as a serious disincentive to exploration and development of gas supplies on the UK Continental Shelf, with the result that industry had not received all the gas it needed.

To Tory cheers, he stressed: "The measures" to be introduced, which will include effective private access to the Gas Corporation's pipeline system, will for the first time introduce real competition into the market for gas.

Only one part of the Minister's statement received any welcoming word from Labour MPs — his confirmation that the much-heralded sale of the Gas Corporation's 900 High Street showrooms has been shelved.

Mr Lawson emphasised that the Bill would give the Govern-

ment authority to order the sale of the showrooms and, to the accompaniment of mocking laughter from the Labour benches, insisted: "The Government remains fully committed to breaking this monopoly as soon as practicable."

The delay in the disposal of the showrooms, he confirmed, arose from the need to ensure that safety standards for gas appliances were fully maintained. This required "complex" legislation for which there was unlikely to be time in the new Parliamentary session.

Mr Lawson contended that the Government's proposals would prove good for the future of industry, good for the successful future development of the oil and gas industries, and good for the whole nation.

Rejecting this forecast, Mr Rees argued that all the Minister had done was to underline the Government's anti-public enterprise stance even when the public enterprise concerned was such that in other parts of the world it would be categorised as successful under any criteria.

Was it really the case, he demanded, that the Government believed that a private company would be able to

supply gas at a cheaper rate than British Gas?

Mr Rees said the only thing to be grateful for from the Minister's statement was that it had announced the "death" of the sale of the gas showrooms.

Mr Lawson dismissed the objections raised by Mr Rees as an example of his customary "huffing and puffing."

Despite the views of the Opposition, he said, there was every reason to believe that the new freedom of competition would result in more gas being developed and brought ashore and that would be to the benefit of British industry.

Mr Tim Eggar (Con, Enfield North) welcomed the Government's proposals but maintained that action was also needed to introduce private equity into the Gas Corporation.

Sounding a note of caution, Mr Lawson underlined that the proposals he had put before the House were "substantial."

He declared: "They go as far as they should go and it is not my intention to introduce legislation to have direct private equity participation in the public utility which is the British Gas Corporation."



Lawson: biggest ever privatisation programme

For the Social Democrats, Dr David Owen condemned the Government's proposals as "pure party political dogma."

He urged the Government to acknowledge that it had made the wrong decision over the proposed sale of the gas showrooms.

## Labour left delays debate

By Elinor Goodman, Lobby Correspondent

LABOUR left-wingers last night agreed to postpone a potentially divisive discussion on the state of the Labour left until after Thursday's Croydon NW by-election.

At their first meeting since last month's deputy leadership contest, which seriously split the left, Tribune Group members last night decided to put off a discussion on the future of the group until next week.

It had been expected that some of Mr Tony Benn's supporters might try to use the meeting to vent their fury on those Tribune members who helped Mr Denis Healey win the election for deputy leader, either by actually voting for him or by abstaining.

Mr Foot's supporters had packed the meeting in a bid to cool any argument which arose, but in the event, Mr Foot, the group's chairman, moved that discussion should be postponed until members had had time to discuss things among themselves.

In the wake of the deputy leadership contest, there is no doubt that the left is deeply divided on tactics, but the desire for unity among Labour MPs is probably stronger now than at any time since Mr Michael Foot was elected leader.

The group also had a preliminary discussion about the Shadow Cabinet elections.

No decision was taken on whether the group should run a "slate," but unless Mr Benn does something to alienate the mainstream left over the next few weeks, he should be able to count on most of the group's votes if he decides to stand.

The group also decided in principle to run a candidate for the chairmanship of the Parliamentary Labour Party.

It is to decide shortly whether to contest the election for chief whip.

Mr Benn and 37 other Labour left-wingers, including Mr Neil Kinnock, Mr Eric Heffer, Mr Albert Booth, and Dame Judith Hart, yesterday called on the 21 Social Democratic Party MPs to resign their seats.

The 38 tabled an early day motion calling on the MPs to resign and submit themselves for re-election as candidates for the new party "so that their constituents may determine who they wish to represent them."

The 21, the motion says, "have been guilty of a grave breach of trust to those who voted for them, which will undermine faith in parliamentary democracy and bring that House into disrepute."

## Bankbench revolt on duty threatened

Financial Times Reporter

TORY BACKBENCHER Mr Albert McQuarrie, gave advance warning to the Chancellor last night that he would face revolt among Tory MPs if he tried to increase the duty on petrol, drink or tobacco.

The warning came on the eve of the first major consideration by the Cabinet of next year's spending plans.

Earlier this year Mr McQuarrie led the successful revolt of Tory backbenchers against the Government's plans to increase the tax on diesel by 20p a gallon.

Mr McQuarrie said he was worried about reports that Sir Geoffrey Howe might be considering a financial package, before the normal Budget.

Reports have suggested either a possible autumn mini-Budget or a earlier-than-usual Budget in February to help the Treasury reduce the estimated £7,000m public spending overshoot.

In Whitehall last night the reaction was that the Government was unlikely to pursue such a course.

AS THE COMMONS re-assembled yesterday, the trained ear could still detect faint reverberations of the strange happenings at last week's Conservative Party conference.

Mr Francis Pym, who had skillfully managed to distance himself from the Prime Minister's policies at Blackpool, was in the firing line to answer questions at Leader of the House.

The mischief-makers were only too eager to make capital of the recent Cabinet changes when the title of Chancellor of the Duchy of Lancaster was taken away from Mr Pym and given to Baroness Young, the new Leader of the Lords and a woman of unswerving loyalty to Thatcherite economic policies.

Among his other jobs Mr Pym is supposed to be the Government's chief communicator. Yesterday he was in a strangely uncommunicative mood.

Mr John Silkin, Labour's shadow Leader of the House, twisted the knife by pointing out that unlike Lady Young,

## Tory dissidents rally round as Croydon by-election test nears

BY MARGARET VAN HATTEM, LOBBY STAFF

TORY DISSIDENTS, apparently reluctant to rock the boat in the remaining few days before the Croydon by-election, are rallying behind the party's candidate, Mr John Butterfill.

But, while showing support for him, they appear to be making little effort to defend the Government's economic policies, the subject of increasingly open attack in recent weeks and particularly at last week's party conference.

The ambiguity of their support was underlined yesterday in a statement by Sir Ian Gilmour, who drew attention to the growing split within the party.

All Tories were agreed on policy objectives, he said, but there was a debate about methods. "Given the present difficult circumstances it would be astonishing if there were any easy paths to unanimity," he said.

"If the people of Croydon stick to essentials on Thursday they will keep faith with the Tory Party and the Tory tradition," he added cryptically.

Earlier in the day Mr Edward Heath, the most outspoken critic of the Prime Minister's policies, spent several hours canvassing for Mr Butterfill. But he made no speeches, nor did he give any indication of having modified his views.

Major figures from the three main parties are beginning to converge on the constituency, where Thursday's poll represents a crucial test for all of them.

Last night Mr Michael Heseltine, Environment Secretary, addressed a meeting. Later today the 11 backbenchers of the Blue Chip group, whose recent pamphlet *Changing Gear* was widely interpreted as an oblique attack on economic policy, will appear in the constituency, as will Mr William Whitelaw, the Home Secretary.

The troubles within the Tory Party have been seized on eagerly by campaigners for the three candidates.

## Radioactive iodine leak 'no danger to public'

BY DAVID FISHLOCK, SCIENCE EDITOR

A LEAK of radioactive iodine from the Sellafield (Windscale) factory of British Nuclear Fuels, on October 4 caused no hazard to public health, parliament was assured yesterday.

Milk sampling is continuing at 20 farms in Cumbria, of which 12 are close to the factory, said Mr John Moore, the Minister responsible for nuclear energy.

At no stage did the Ministry of Agriculture, Fisheries and Food consider it necessary to ban the sale of milk from local farms, he said.

Mr Moore said he had asked the Government's nuclear inspectors to examine urgently the reporting procedures for such incidents.

"I intend to satisfy myself that such procedures are adequate and that procedures for informing the local community



Sir Ian Gilmour

Mr Denis Healey, Labour's deputy leader, yesterday predicted "a major battle in the Conservative Party which will terminate within 6 or 12 months with a major shift in policies, or in leadership, or a general election."

Speaking in support of the Labour candidate, Mr Stan Boden, he added: "There is no doubt there is very deep alarm in the party — partly because they realise the economy is heading for total catastrophe and because the party is heading for total catastrophe."

This theme is likely to be repeated by the Labour Education spokesman, Mr Neil Kinnock, both of whom will be campaigning at Croydon today.

Mr Roy Jenkins, speaking yesterday for the Liberal/SDP candidate, Mr William Pitt, also focused on the split in the Tory Party, adding that a Liberal/SDP victory might "strengthen the fighting spirit of the Conservative Party" and thus help put a brake on Mrs Thatcher during the current parliament.

## Whitelaw issues guidelines on use of CS gas in riots

FINANCIAL TIMES REPORTER

GUIDELINES to govern the police use of CS gas and plastic bullets against rioters have been issued to Britain's top police officers, Mr William Whitelaw, Home Secretary, said yesterday.

The guidelines "take particular account of the lessons to be learned from the use of CS gas in Toxteth," he said in a Commons written reply.

It has been agreed that "Ferret" type cartridges, which caused a number of injuries after being fired by police from 12-bore shotguns — should "not be used

in the event of such incidents are adequate," he said.

The incident occurred because fuel relatively rich in the radioactive iodine-131 isotope had been fed inadvertently into the Magnus reprocessing plant at Sellafield. Normally, it would be stored at the factory until the radioactivity had decayed to a lower level.

Over the past two weeks more than seven times as much radioactivity has been released to the atmosphere as normally occurs in a year.

But the estimated radiation dose to the group most likely to be harmed — namely, young children drinking local milk — was still no more than a small fraction of the annual limit recommended by the International Commission on Radiological Protection, Mr Moore told MPs.

Under the rules, a public warning of the use of baton rounds or CS gas is to be given "whenever practicable."

The weapon must only be a last resort with the permission of the chief police officer or deputy, and under another trained officer's command.

The circumstances in which CS gas is fired must follow the failure, or likely failure, of conventional police methods.

The risk of loss of life, serious injury or widespread destruction of property would also count.

## Offstage rumbles unsettle the cast

Mr Pym and that other previous Chancellor of the Duchy, Mr Norman St John-Stevas, thought the present economic policies were disastrous.

Yet this scandalous accusation brought no indignation or rebuttal from Pym. Instead, he took refuge in a tedious technical explanation about the County Palatine of Lancaster during the Blackpool conference, but only on party business.

From the Tory side of the House Mr Tony Marlow (Northampton North) launched another of his attacks on the Commons Market. Airily, Mr Pym observed that no one could deny there were problems in the Community. On the other hand the Government made no secret about the advantages of membership.

During energy questions there was some grumbling from the Tory benches about increases in gas and electricity prices. Then Mr Nigel Lawson, in his new incarnation as Energy Secretary,

announced the Government's intention to sell off the oil-producing business of BNOC and the British Gas Corporation.

This, at least, produced a mild tremor of enthusiasm on the Conservative benches where some MPs seemed to see it as a welcome sign of free enterprise vigour.

Later in the afternoon, however, we had Mr Anthony Bevan (Berkshire, Con, Selby Oak) announcing that he would vote against the Government's controversial proposal to abolish the Registry of Business Names.

He could not for the life of him understand why the Government was so intent on this scheme when every business organisation was against it.

"Who am I to believe in this difficult world?" he asked.

It was a cry from the heart that is likely to be heard with increasing frequency from Tory backbenchers during the coming year.

John Hunt

## Government firm over Registry of Business Names

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE GOVERNMENT stood firm again in the Commons last night against attempts to save the Registry of Business Names from abolition.

The Labour Party put down an amendment to preserve the registry during the report stage of the Companies (No 2) Bill.

This gained some support from the Conservative backbenches, and Mr Anthony Beaumont-Dark (Con, Selby Oak) said he would vote for it.

But the amendment was defeated by a Government majority of 46 (210-256).

During the long controversy

over the future of the Registry many companies, businesses and professional organisations and the legal profession have made representations urging the Government to change its mind. They complain that abolition would make it difficult for them to check the ownership and standing of companies with whom they do business.

Last night Mr John Smith, Labour's Trade spokesman, accused the Government of "losing its marbles."

He claimed that the Department of Trade had been told

to come up with something to reduce the number of civil servants and the Registry had been selected as the "sacrificial lamb."

Mr Reginald Eyre, Under-Secretary for Trade, recognised the sincerity of the arguments, for retaining the Registry but said they had to be put on one side.

The overwhelming majority of the 25m names covered by the 65-year-old Registry were those of companies. Yet, he said, Government inquiries showed that 40 per cent of users had been unable to find

the names they needed and that 1m entries were completely out of date.

Samples taken at typical shopping areas, in April showed an even lower rate of compliance — one third of those that should have registered had not done so. The process of registration had been declining and continued to decline.

It would not be right, he argued, to waste hundreds of thousands of staff hours checking out the register of personal visits to every business premises in the country.

Mr Beaumont-Dark, who has

led the Parliamentary campaign to save the registry, emphasised the number of companies and organisations that would be affected by its abolition.

Shell had said it was a retrograde step and so had the Birmingham Chamber of Commerce, the banks, debt collecting agencies, solicitors and accountants.

No one he said, was suggesting that the registry should operate on a loss making basis. Fees could be increased accordingly. "I hope that even at this late stage Ministers will go away and think again," he said.

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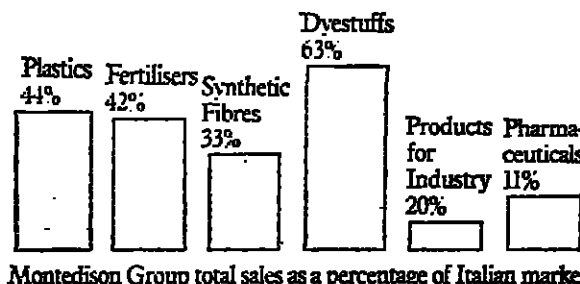
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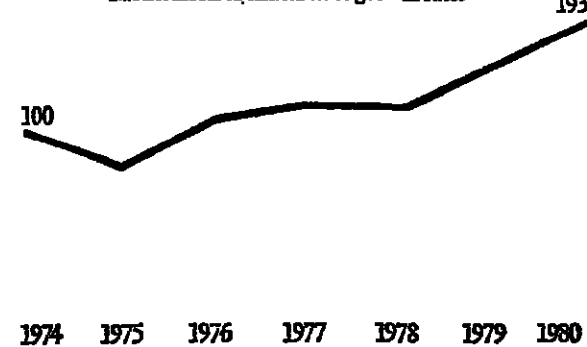
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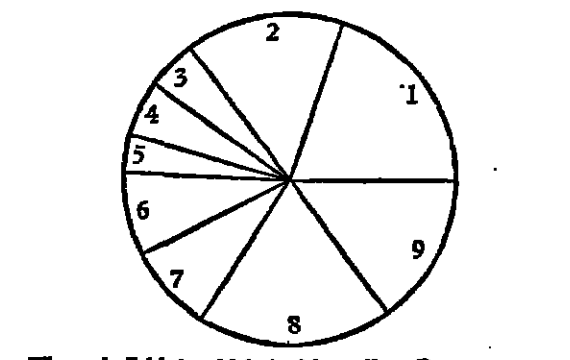
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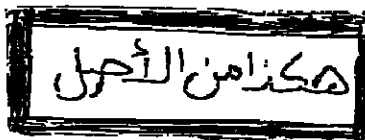
Our diversity and wide infra-structural base gives us excellent scope for cross-fertilisation of ideas in related fields, and the ability to support our extensive and valuable research programme both now and in the very busy future.

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\*Fortune August 10th 1981



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## TECHNOLOGY

## Radio tags for people and objects

BY MAX COMMANDER

AFTER TWO years of research and development an Essex company has started manufacturing what it believes to be one of the most advanced systems yet for the remote automatic identification of people and objects.

TAG Radionics of Rochford, Essex, a company employing about 50 people has, traditionally, made transponders for anti-shoplifting surveillance. From experience gained in this field it has developed COTAG, an automatic sensing system which can identify objects up to three metres from a standard interrogator.

(A transponder is a transmitter-receiver which transmits signals automatically when the correct interrogation is received. A radar beacon mounted on an aircraft or missile is a typical example. This comprises a receiver tuned to the given frequency and the transmitter which radiates the signal at higher intensity than that of the received signal. The latter may be coded for identification.)

TAG Radionics, backed in its research by the NRDC, has thought up "almost limitless" uses for COTAG and has some

five systems out on test in the field.

The latter is particularly apt because one of the applications is on an experimental farm in Shropshire. A herd of cows has been tagged. As each beast enters its milking pen it is immediately identified; information is fed into a computer which monitors the milk yield, food intake and weight. Intake can then be related to optimum milk yield, thus avoiding the waste of over-feeding.

One important suggestion could be to aid safety in the mining industry. The company believes that the system could provide monitoring for traffic routing and loading, and by presence sensing of workers it would be possible to know immediately the location of each worker in the event of an accident.

The system could, in such an event, immediately switch off machinery which might pose an additional threat to the safety of the workers.

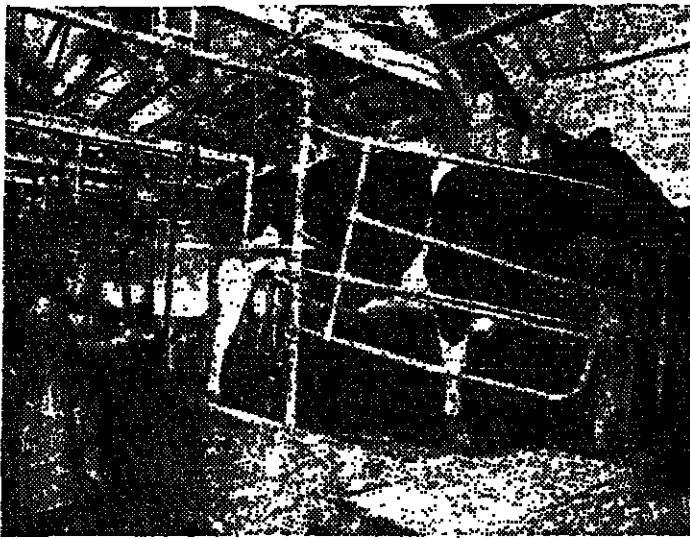
Transport offers another obvious use with buses monitored at as many points as needed, avoiding the necessity for radio contact. The system

can, similarly, be used for trains, or to over-ride traffic lights to speed emergency vehicles.

Production control, perhaps, offers the greatest scope. A car production line, for example, with each component tagged and, therefore, instantly identified can obviate mis-routing and ensure that the item arrives on the line in the right place at the right time.

The COTAG system, which can be linked to a computer to provide automatic information entry, consists of any number of transponders, a unit to program or re-programme each coded transponder, an aerial scanning system and a terminal. The latter includes the interrogation unit, generating a signal and collecting the response for processing and display; a polling unit (intelligent or unintelligent) for switching between controlled zones, and micro-controller to give the terminal an intelligence capability as required.

Each COTAG has user accessible capacity of 32 bits to provide identification, but for highly specialised uses extra capacity can be arranged to



MILKING cows with a transponder monitor could help farmers with their cattle feed bill.

provide exclusive coding. This will ensure that COTAGS cannot be duplicated by the accidental arrival of a COTAG from an adjoining or other system.

TAG says that the life of the transponder is between five and eight years. Weight is about 35 grammes and its code pro-

grammable up to 32 bits (eight hexadecimal digits) in 8 bit Bytes. Status Digits Leading Digits '0' or '1'. 0 is not compatible. 1 is compatible to a presence sensing system.

TAG Radionics is at Swains Industrial Estate, Ashington Road, Rochford, Essex. 0702 548903.

## Direct debit at the supermarket

CUSTOMERS OF a supermarket in Des Moines, Iowa are now able to pay for purchases by having their bank accounts directly debited.

This pilot programme in electronic funds transfer (EFT) has been installed by NCR and employs the Iowa Transfer System, a state association of more than 100 banks and financial institutions.

Purchases are being dealt with by NCR 1255 point-of-sale terminals; the units have been equipped with what is called a customer convenience module which includes a magnetic stripe reader and a small keypad.

## Identification

A customer choosing to pay electronically inserts a plastic debit card issued by his bank (within-state) into the card reader. A magnetic stripe on the card contains the necessary personal account information. The customer then merely keys in his personal identification number and waits for about 15 seconds.

The collected data is transmitted from the terminal through the supermarket's computer to the Iowa Transfer System, which has computer access to individual accounts throughout the state. The ITS's NCR mainframe computer transfers the funds from the customer's account to the supermarket's account. Finally, the ITS computer tells the point-of-sale terminal that the transfer has been completed and a receipt is printed for the customer and the store records.

The customer does not have to pay by this method; the traditional cheque or cash can be used if desired.

But, says NCR, the electronic method is offering increasing financial advantage as the cost of cheque processing creeps up and as banks are charging more and more of it back to the customer.

NCR has other EFT developments under way in the U.S., although the one in Iowa is the first to become operational. The corporation says: "EFT may become commonplace in three years."

GEORGE CHARLISH

## Cartography automation from the Swiss

A DATA processing system offering a large degree of automation in cartography has been developed by Wild Heerbrugg AG of 9435 Heerbrugg SG Switzerland.

The "Geomap" interactive graphics and surveying programme handles fully-automatic measurement, recording and data-transfer input via tachymeter or semi-automatic acquisition via distometer and recording unit. Information from conventional surveying instruments and field books can be entered by keyboard, while data from other maps and plans may be fed in via a digitising table.

## Editing

Processing takes place through a Tektronix 4054 desktop computer, a floppy-disc unit and three software packages. The final package controls interactive graphics, a plan being created on the screen and corrections and editing carried out. Lines and symbols can be generated as required.

The finished plot is produced by a Wild Aviotab TA or TA2 table, which can be connected on-line to the computer or operated offline. Information such as raw data, cleaned data, control information and final coordinate lists can be printed out at any time by the line printer, and a copy of the screen contents produced by an optional hard-copy unit.

MAX COMMANDER

## Metal hardening techniques

NEWS COMES from Australia and from the U.S. of ways to harden metal surfaces where there are restraints on the application of general heat.

The CSIRO Division of Manufacturing Technology of Fitzroy, Victoria 3065 has developed an arc-hardening process that requires only standard low-cost arc-welding equipment — as opposed to the costly laser or electron beam equipment that might otherwise be employed.

A standard tungsten inert gas (TIG) torch is used. The arc current passes between the tungsten electrode, which is shielded by an inert gas, and the workpiece.

Arc length controls the width

and arc current the depth of the region that will be hardened. Dimensional changes due to stresses are minimised (only the surface is heated) and the process can be applied to finely finished surfaces. No quenching is needed and the process is very power efficient.

Inventor, Dr Graeme Ogilvie, believes that a simple hardening rig could be readily integrated into a production line.

At the Sandia National Laboratories, Albuquerque, New Mexico, a team has been working on the implantation of titanium and carbon ions into iron and stainless steel substrates, producing amorphous alloy surfaces that are resistant

to wear.

The surface effect in this case is not strictly hardening, but is a modification of the 500 angstroms or so nearest to the surface to give an alloy containing between 5 and 20 per cent of the implanted material.

Some steels treated in this way exhibit reductions in wear of up to 85 per cent. Friction is reduced and in addition there is some evidence that the surface alloy may be resistant to corrosion.

But at the present stage of research, due to the use of low implantation rates, the process is slow—a square centimetre takes three hours.

GEORGE CHARLISH

## Wall insulation uses blown mineral fibre

CAPE INSULATION says that its new system of cavity wall insulation which uses blown mineral fibre is the first of its kind in this country. It is composed of specially produced virgin fibre, requires much smaller injection holes than conventional systems and is said to be speedy to install.

Cape claims 15 years experience in the development and installation of foam cavity wall insulation and now offers customers the choice of fibre or foam insulation.

Both are injected through small holes drilled in the outer leaf of a cavity wall or—in the case of a new building—through the inner leaf before commencing plastering.

The product is called Blofil Plus and is a rock fibre produced in the form of a loose wool. The fibres are specially treated to increase water repellancy.

It is being produced at a new 53m plant at Queensferry,

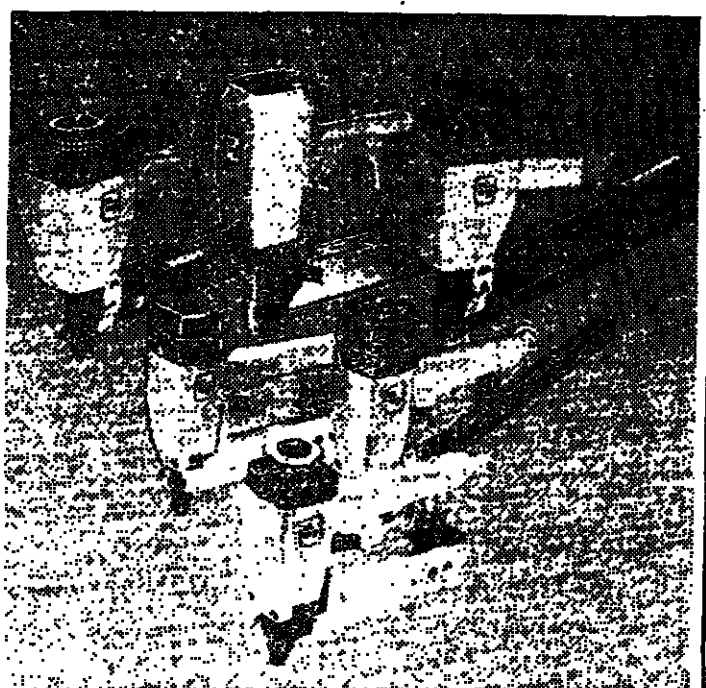
Clywd, in tandem with a customer-designed, high-speed blowing machine which enables consistent density of fill to be achieved.

Cape claims that the new machine enables insulation of a house in as little as three to four hours—roughly half the time usually required to complete the work using other types of fibrous insulation.

The exercise is aided by the fact that the company's technicians drill installation holes of only 32 mm in diameter (slightly bigger than a 50 pence piece), compared with the more conventional 60 mm for other types of non-foam insulation.

Following installation, the holes are made good with mortar coloured to match the original and, because the holes are so small, there is a barely noticeable difference in finished appearance.

More from the company at Cape House, Exchange Road, Watford (0923 33677).



## Improved selection of nailers

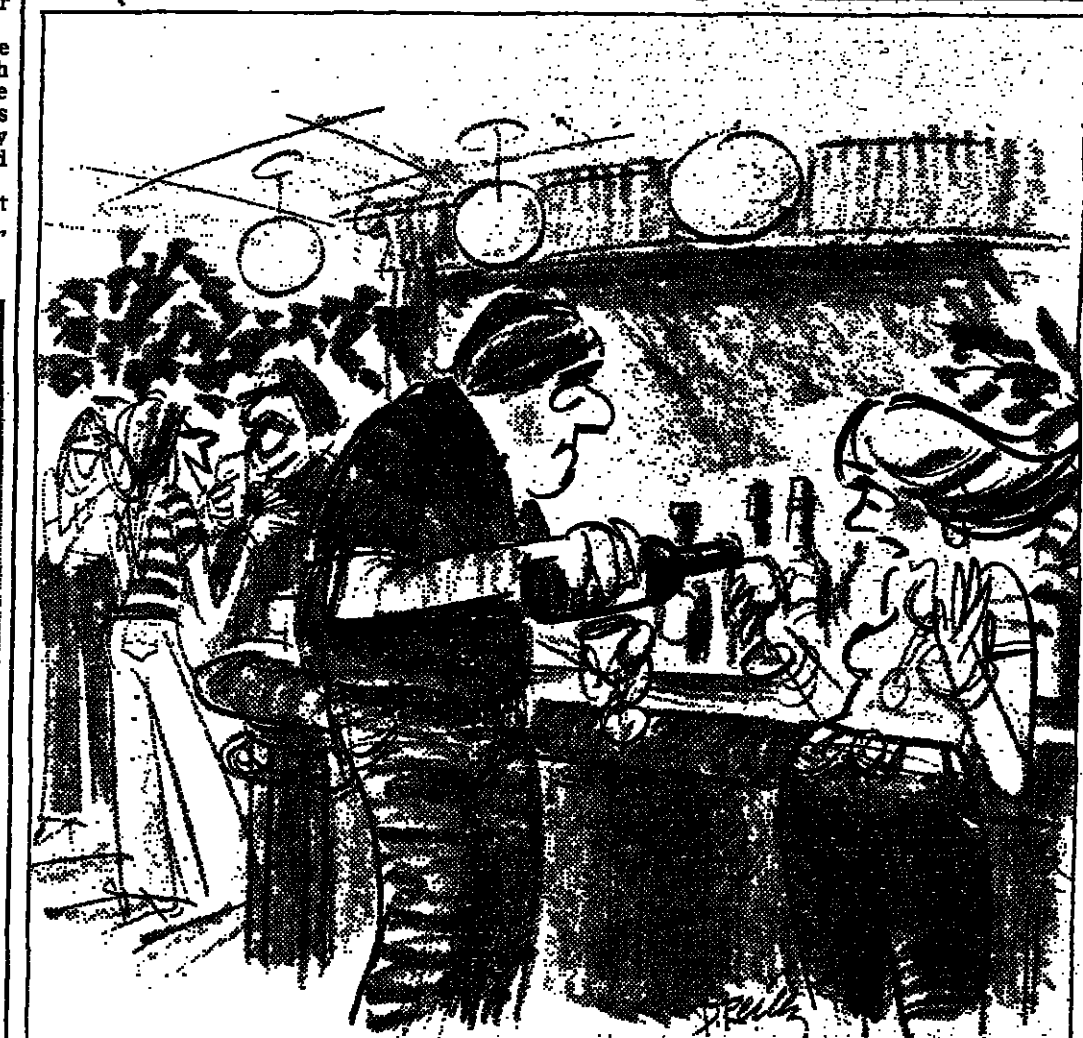
BIF Industrial Products, Gatehouse Road, Aylesbury, Bucks, has improved its range of medium and heavy duty nailers and tackers, a selection of which is shown in the picture. More from the company or its Press Office at 01-436 3686.

## NCR launches high-density chip

NCR IS to market a 4k non-volatile random access memory chip, the 4485.

The device is claimed to be the highest density NVRAM on the market and has 512 x 8 bit organisation. The announcement is in keeping with NCR's recent decision to offer non-volatile memories and semi-custom logic circuits externally.

The devices contain duplicate



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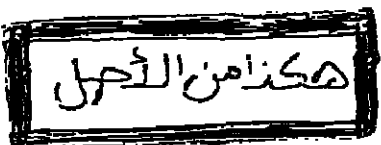
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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ



Sears Holdings has a vast network of outlets. William Cochrane reveals how these assets are managed

## Property: the key to a retailer's destiny

"IF IT were all one business we would have problems," says Geoffrey Maitland Smith, chief executive of Sears Holdings. "As we have a multiplicity, there are distinct advantages."

In a group which has demonstrated the advantages of size such a remark is unusual. But in its use of property Sears' diversity of activity gives it considerable flexibility compared with, say, a specialist retailer.

Leonard Sainer, chairman of Sears, emphasises this size and diversity by pointing out that the group comes into contact with the public in more places than any other group in the country: the National Westminster Bank comes second with around 3,300 branches, agencies and sub-branches against some 3,350 outlets for Sears itself.

Sears includes a batch of household names like Freeman Hardy & Willis and Saxon in footwear. Selfridges and Lewis in department stores. William Hill in betting shops. Mappin and Webb in jewellery and SMT in car sales—all adding up to a property portfolio which is massive by any standards.

And this has led to the development of a highly defined property management system in a group variously described as "an industrial holding company" (its own words) and a "much misunderstood retail conglomerate."

Sears' properties add up to a portfolio (as outlined in the accompanying article) getting close to the total property assets of MEPC—Britain's second biggest property investment company with total property assets of £711m against £1,670m for Land Securities, far and away the leader in the sector.

The group was founded in its present form by the late Sir Charles Clore, one of the most prominent property developers and retailers of the immediate post-war period. So it is not surprising that his successors have distinct ideas about the management of property and retail property in particular.

## Economic rents

Maitland Smith says that, first and foremost, Sears makes quinquennial valuations and uses these to set current economic rents. These are applied to every single unit occupied, or owned by the group. "The retail managers sometimes scream blue murder," he says, "but they are more comfortable in the middle of a quinquennium; Sears does not put rents up every year as some head office managements do."

The group has a central property staff of exactly 100 people, including surveyors and architects dealing with site acquisitions, renewal of leases, the review and collection of rents—"from who's moving where to

stopping the rain coming in," as Maitland Smith puts it.

On the question of size versus flexibility, Sainer and Maitland Smith agree that change of retail use within the group depends on both financial and locational fit. "Prospective group tenants have to put in a budget; if that fits they get it—but only if they can afford it."

Maitland Smith illustrates Sears' thinking with the example of Olympus Sportswear, acquired some three years ago. When it was taken over, Olympus had 11 units. It needed to grow very quickly. "Until you are a certain size," says Maitland Smith, "you cannot afford your overhead" by which he means items like central distribution, transport, the administrative overhead, accounting and payroll—and of course you get better margins in the process. Discounts from suppliers are just one item.

As it happened, the retailing arm of the British Shoe subsidiary had space to spare at the time. Olympus took 25 units very quickly; the boost "helped enormously," and it is now up to a total of 56.

Owning its own property means a lot to Sears. Freeholds accounted for more than three-quarters of the retail properties it had on its books at the end of last year. Sainer damns with faint praise the concept of sale and leaseback, employed by some retailers to fund their spending.

Sale and leaseback may seem to be useful if you need money, he says, but as policy, Sears does not make use of it. "It is shortsighted," says Sainer. "You cannot be the master of your own destiny."

Sears reckons that more than a fifth of group profits would be eroded by economic rentals if the group did not have a high degree of owner-occupation. In particular, the group would have paid out £23m more in rents in footwear alone—this side, retailing and manufac-

## SEARS' UK RETAIL OUTLETS

(Including concessions)

Footwear	2,200
Betting	800
Department stores	13
Miss Selfridge	58
Wallis Fashion	63
Jewellery	99
Olympus Sportswear	54
Motor retailing	35
Cafes	25
<b>Total</b>	<b>3,349</b>

\*Concessions amount to about 300 of the total. Overseas, Sears has just over 700 units, including 130 in the Netherlands, 550 in the U.S. and other outlets in Ireland, France and West Germany.

turing, brought in £60.8m or 63 per cent of group trading profits last year. In short, if it did not own its properties, says Sears, more than a third of group profits would go in rents.

On acquisitions and in the business of property investment as distinct from retailing, Sears is less dogmatic. In the current financial year it has paid out \$100m for Butler Shoe in the U.S. Butler had some 500 outlets when it was acquired (it has nearer 550 today) and these are mostly short leaseholds.

Butler's net asset value was some \$55m. However, says Maitland Smith, with its units spread across prime malls throughout the U.S. the underlying property value is much greater: "even with five-year reviews, the key money could be very high."

This acquisition ties in with the central thinking of the group, that in the long term interest of the shareholder Sears wants more involvement with the dollar and the Deutsche mark. Last year it paid £1m for a redevelopment prospect in the Netherlands; but its disposals in that country were about £12m, reflecting a widely held view that pro-

perty investment there is off the boil.

Clearly, the group is not above disposing of what it does not want, or cannot use. Another of last year's acquisitions was the Wallis Fashion Group for £31m. Wallis owned about 28m worth of property, gross of related debt. Sears has already recouped £3m or so on the sale of surplus properties and Wallis is "well up on budget."

As buyers of separate sites, says Sainer, the group occasionally has to buy two units to get the one it wants. Sometimes, Sears has to be a tenant to get the unit it wants, or a number of units in a new shopping precinct.

As tenants, he says, "landlords like our covenant." What he means is that Sears is not likely to go bust and that the group will attract other tenants to a development. As a landlord itself, letting policy is to let everything at a fair rent on five year reviews. "We are open minded about tenants," says Maitland Smith, "but we tend to keep only triple A properties if we are not trading in them ourselves."

## Pessimistic

Sainer's pragmatism shows through again on disputed concepts like out-of-town shopping and rents based on turnover. "Brent Cross (the modern, multi-retail development off London's North Circular Road) has been a great success; but you need an area of two car homes... the out-of-town idea would not necessarily apply in industrial areas."

In general, he says High Streets are still the focal point in the UK and the Netherlands. "and they have improved a lot." This judgment does not necessarily apply to Oxford Street in London's West End, where Selfridges is the flagship store, but he is not pessimistic about its prospects.

As a user, Sears is somewhat

in favour of rents related to turnover. "If the rent relates to what you are doing, the concept has not taken on too well in this country, because the institutional property owner wants a fixed rent and the property developer wants a guaranteed minimum."

The Americans, says Sainer, have a different concept of turnover rents. Sometimes there is a minimum, frequently not, "but there is certainly more financial sophistication in the way turnover rents are applied in the U.S."

U.S. stores, he says, bear an average turnover rent for the shoe trade of about 6 per cent. Where there is a minimum rent, it is a modest one; "the concept there is an integral part of the marketing."

There are several retailers Sears would follow into a new development, according to Maitland Smith. If the "bell cows" were Marks and Spencer, Littlewoods, British Home Stores, Boots, John Lewis or Debenhams, Sears would then know exactly how many units it would want and, just as exactly, where they should be sited.

However, Sears' respect for other big UK retailing operations does not have an acquisitive ring about it. In some ways, its takeover ambitions in this country are restricted by its sheer size.

In others, its own conception of common sense prevails. "We'd love to buy Harrods if it came on to the market," says Maitland Smith. But Sears would not want the House of Fraser in totu, if Loro were to be turned away by the Monopolies Commission.

The departmental store business as a whole, he says, "is capital intensive, labour intensive and risky." Where its own investments in this area, Selfridges and Lewis's, are involved, "we have the good fortune of sitting on 13 battle-ships in terms of construction."

## The subtleties of valuation

The Sears group revalues its properties every five years—partly because it has certain trust deed requirements on some of its properties which makes this necessary, explains Douglas Ward, a director of Sears and group company secretary.

The last valuation dates were December 1977 and January 1978. On that basis, the group's properties stood in the January 1981 balance sheet at £375m. However, at that date Sears prepared its first set of current cost accounts, which put the value of the group's land and buildings at £557m.

It is worth noting here that Sears does not write up short leases in the balance sheet and that these, at 1977-78 valuations, exceed book value by around £45m.

Since the last balance sheet date, the group has also paid around \$100m in the U.S. for Butler Shoe; there were 500 branches at the time, on short leaseholds mostly, and net tangible assets of some \$55m. Given that these shops are on prime sites across the U.S., and that successful retailing units are not moved for the sake of the "key money" even with five year rent reviews could be very high.

Sears is practical rather than particularly enthusiastic about the various initiatives it has seen in recent years where accounting for properties is concerned.

It complies with the current SSAP 12, "Accounting for Depreciation," published by the Institute of Chartered Accountants in England and Wales in December 1977.

The accounting policies of its retail holding company, British Shoe, states that shops, stores and investment properties are depreciated at a 1 per cent annual rate on

valuation or cost, calculated on the combined amount of land and buildings "because there are practical difficulties in apportioning this amount between buildings and site values—for individual properties."

This sounds reasonable on an historic accounting basis, when the accountants give buildings a 100-year life and value between land and buildings is apportioned on a 50:50 basis.

But then there is SSAP 16 on current cost accounting, which made its debut in March 1980, and complicates matters quite considerably. Ward reckons that, against an historic 50:50 ratio on the historic basis, 75 to 80 per cent of its property values could be in the site, rather than the buildings, as is the case under CCA.

## Obsolescent

On that basis, a board might have to take a strong look at its depreciation policies, he says. For British Shoe itself last year's CCA accounts add a depreciation adjustment on buildings alone of £7.5m to the historic £3.6m.

It is acknowledged that retail property inherently becomes obsolescent more at the tenant's expense than that of the landlord. The tenant gets tax relief on his modernisation expenditure as a trading expense, and that applies to Sears as owner-occupier.

But whereas the landlord of an investment property will not have to depreciate what he owns—under the terms of ED26, Accounting for Investment Properties, currently under discussion—the owner-occupier, in some cases, is being forced to comply with what he regards as a nonsense, and an expensive nonsense at that.

## Labor Relations in Europe

A Practical Overview

Prepared by Cornell, U. of California at Berkeley, and U. of Minnesota. New York, City, 10 27 St. Cornell Univ., Ithaca, NY 14853. G. Myers, Cornell, Ithaca, NY 14853. Call (607) 255-4252 to reserve one of the few available copies or write: Educational Services, Cornell University, Ithaca, NY 14853.

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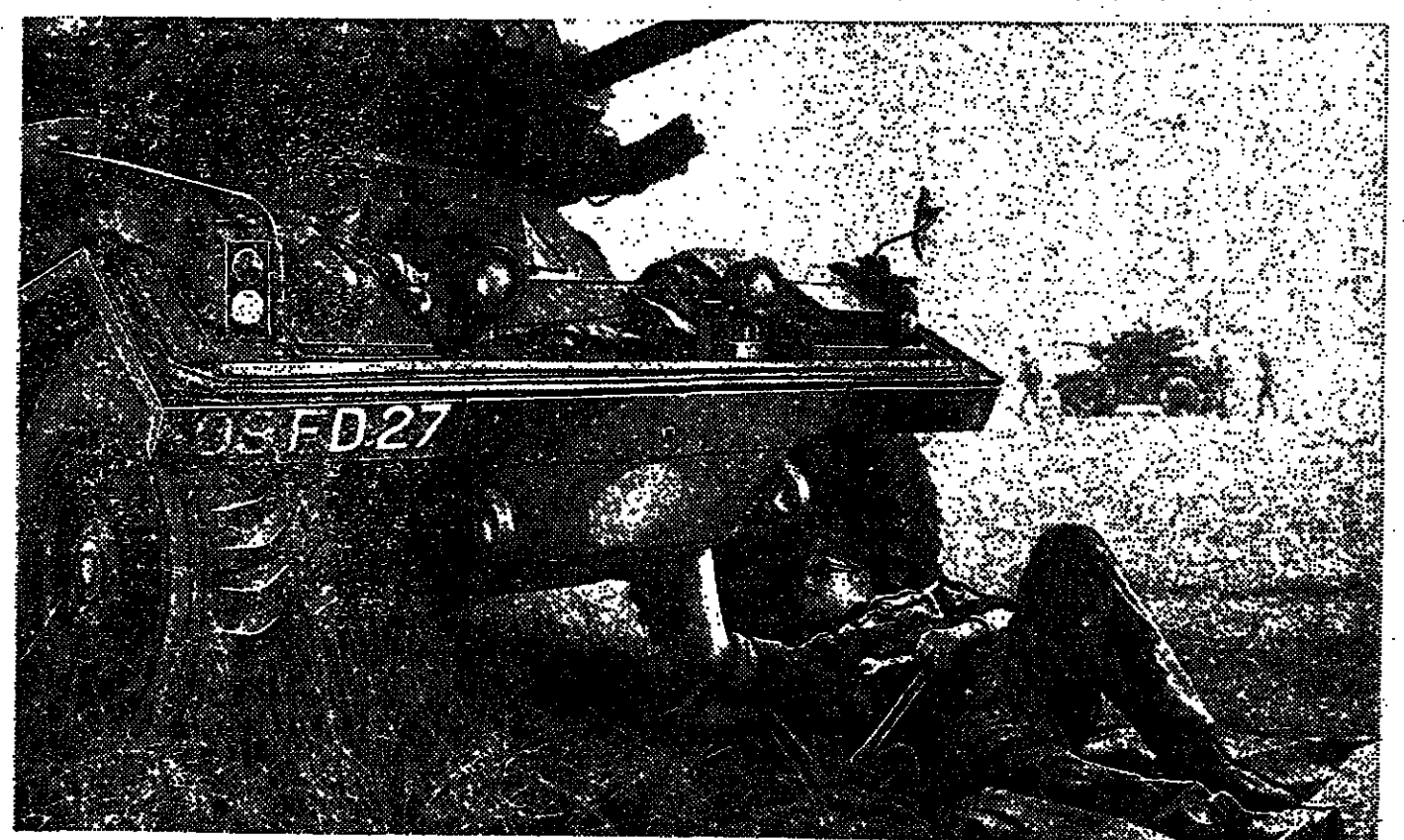
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Tuesday October 20 1981

# Poland's new leader

POLAND'S General Wojciech Jaruzelski, who has broken a long-standing Communist taboo by becoming the first military man to become the head of a ruling Communist party, is not the classic "man on a white horse." He might have appeared so briefly to some people last February when he became Prime Minister and attempted to use the prestige of his uniform to impose a 90-day strike moratorium and push through an economic reform programme. But both these initiatives lost momentum when they came up against the depth of the Polish people's resentment against past bad management and against Jaruzelski's demands for a share in the political and economic affairs of the country. They even clashed against the new-found refusal of parliament to play its traditional rubber-stamp role.

Under these circumstances the General's record as Prime Minister has not been particularly brilliant. Nevertheless, he came to the office with a reputation for honesty, patriotism and opposition to the use of force against fellow Poles. He takes over control of the party with this reputation intact.

## Anger

The party which he takes over appears to be in an angry and frustrated mood. It vented some of its anger by attacking Mr Stanislaw Kania who just received scant thanks for 13 nerve-racking months of power. During this period he struggled to rebuild a party demoralised by the evidence of corruption and inefficiency which followed the downfall of Mr Edward Gierek. But the reformed party which emerged from the congress last July has not been able to re-establish that "leading role" which Communist parties traditionally take for themselves.

The Central Committee elected at the Congress was made up of almost entirely new faces. Only 18 of the 200 members elected to the committee last July had had previous membership experience, around 40 were known to be Solidarity members and many others were chosen because of their close links with the grass roots of the party. This was the Central Committee which re-elected Mr Kania on an unprecedented free vote—and which has now unseated him a mere three months later.

The party appears to have turned on Mr Kania partly out

of resentment at the way in which he has by-passed the elected representatives and ruled instead through the traditional party apparatus. But perhaps the greatest disappointment has been the failure of the post-congress party to fulfil the perhaps exaggerated hopes expressed before the Congress. The hope was that a reformed party would be better able than its tarnished predecessor to establish a *modus vivendi* with Solidarity.

The model for such co-operation was seen in the working relationship established between Solidarity and reformist party leaders in some of the large shipyards and factories in Gdansk.

In the event however, neither the newly-elected party leadership nor Solidarity proved able to make the sort of quantum leap required to establish such a relationship. Relations between the two forces have deteriorated even further following Solidarity's two-part Congress with its appeal to unionists in other East European countries and its overtly political as well as economic demands.

Meanwhile the economy has gone from bad to worse. Solidarity itself appears to have been losing the ability to prevent increasingly frequent wildcat strikes, mainly to demand extra food rations which are just not available. Furthermore, winter is approaching—when queuing will become a nightmare for many and power cuts an inevitability. Under these circumstances there is a very real risk of civil strife this winter and a breakdown of law and order, in spite of the best efforts of the Catholic Church and Solidarity.

## Drama

Under these circumstances the authorities might have little alternative but to declare a state of emergency, abrogate the right to strike, direct labour to vital sectors like the coal mines and agriculture and generally impose its will on society through force.

If this failed the next step could well be Soviet intervention, a step fraught with enormous consequences not only for Poland but for peace in Europe.

The election of General Jaruzelski as head of the Polish Communist Party could well be the last opportunity for all participants in the Polish drama to take stock once again of the risks they now face.

GREECE has come of age politically. Whatever one's opinion of the radical policies of Mr Andreas Papandreu's Pan-Hellenic Socialist Movement (Pasek) which has swept to power, whatever the apprehensions about the country's future ties with the Community, the western alliance, and Turkey, perhaps the biggest victor of Sunday's general election has been Greek democracy itself.

For the first time in recent history the left is in power. And just as Mr Mitterrand's victory in France fully legitimised the Fifth Republic, so Pasok's triumph this weekend over the centre-right New Democracy Party has sealed the constitution brought in after the collapse of the military dictatorship in 1974.

"Democracy is now functioning in our country as perhaps at no other time in its history," said Kathimerini, the leading daily paper yesterday morning. Indeed, what astonished on Sunday was its very normality: the smoothness of the transfer of power, the dignity and swiftness of the concession by Mr George Rallis, the outgoing Prime Minister, the restraint of Mr Papandreu, the good natured exuberance of his supporters afterwards—even the sight of the police standing around with not a riot shield in sight, and looking rather bored. It could have been anywhere in western Europe.

Whether this happy state of affairs will continue it is impossible to be sure. The political history of modern Greece is a stormy one, and periods of stability (such as the last seven years) have often given way to feuding, splintering of parties, constitutional sharp practice, and more than once, military takeover. But the climate for the accession of the left could not have been more propitious.

The biggest reassurance of course, both at home and abroad, is Mr Constantine Karamanlis, the 74-year-old President, who has towered over Greek democracy for the last quarter of a century. Prime Minister between 1955 and 1963, when the foundations of Greek economic expansion were laid, he returned from exile in Paris 11 years afterwards to take office again, before stepping up to the presidency in the spring of 1980. There could be no greater guarantee of constitutional continuity, although his actual powers are fairly limited.

An equally encouraging omen, at least in the short-term, is the presence as leader of the parliamentary opposition of the sober Mr Rallis. But he may not be there long.

Once New Democracy has recovered from the shock of losing power, the search for a scapegoat will begin. A fierce battle may be in prospect for control of the Greek right.

That though is for tomorrow. The question today is how Mr Papandreu, an enigmatic and complex politician, of whose

exact intentions few are sure, will use so clear a mandate.

The 62-year-old Andreas Papandreu, son of Mr George Papandreu the former centrist Prime Minister of the mid-1960s, has had a controversial career ever since he returned to Greece two decades ago after more than 20 years in the U.S., mainly in academic life.

Imprisoned by the Colonels for a brief period, his political views since have grown steadily more left wing and taken on increasingly anti-American tones. His domination of the party he founded in 1974 is absolute, and Pasok has yet to call a full-scale Congress.

As political power has become a real possibility, his public statements have mellowed somewhat—even though the tendency to please what ever audience is in front of him has led to much confusion over what precisely he stands for.

His relations with the president are cordial (some even have said that privately Mr Karamanlis was not averse to a Pasok victory, on the grounds that if it had to come at least it should be when he was still in office). And although there were fears that he would use the margin of his victory in press ahead with the most radical elements of his programme at once, the first signs have been otherwise.

True, on Sunday night Mr Papandreu was promising to create a "socialist Greece," but more than once he insisted that his government would rule "for all the Greeks."

As if to reassure the business community, which has been understandably nervous of the left in power, he has emphasised that economic stabilisation will have to take precedence over implementation of parts of his

programme. Most important of all for the outside world, however, was his assurance that he would not indulge in external "adventures."

Nowhere has Mr Papandreu aroused more suspicions than over his foreign policy: the doubts come in two parts; over his country's continuing membership of the EEC, and on the three interwoven issues of its status within Nato, the future of American bases in Greece, and relations with Turkey, especially over Cyprus.

The common thread through all of this is Mr Papandreu's

But that, after all, is a path well trodden by others, not least Britain. Indeed, which of the Ten today is ever really prepared to sacrifice a perceived national interest?

Much more awkward is the second segment. At the very least, there is now a new and unpredictable element in the Aegean and the east Mediterranean, long an area of deep concern to alliance strategists, and more sensitive than ever after the murder of President Sadat of Egypt. All is complicated further by Mr Papandreu's ambiguous brand of

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articulation of Greek nationalism: the diffuse, yet tangible, feeling that the previous government had allowed itself to become too conditioned by foreigners, whether in the guise of alliances or economics groupings.

But first the Community. Pasok's election manifesto promised a referendum on Greece's 10-month-old formal membership. Whether, or when it would take place was not actually spelt out. The EEC has not been the country's providential economic saviour, as the last government implied it would be, but neither is it bitterly resented.

The best guess, perhaps, is that, whatever happens, Greece will be taking a much more self-interested line in Brussels.

South Mediterranean Socialism, and his emphasis on non-alignment.

Both the ambiguity and the desire for non-alignment are most vivid in his declared attitude to the American bases in Greece. His goal is a Greece free of foreign bases and of nuclear weapons under external control. But Pasok's manifesto speaks of a transitional phase of "compartmentalisation," and the last word during the campaign was that negotiations on their status would not be resumed until next March.

The biggest nightmare of all, however, for Nato planners would be a straight Greek withdrawal from the alliance, the ultimate target according to the manifesto.

Mr Papandreu has tirelessly

reminded foreign questioners that for Greece the alliance did not hold the guarantees offered to other members, since it gave no protection against aggression from the east—in other words from Turkey, his country's ancestral enemy.

But the issue is unlikely to be so clear-cut. The manifesto commits a Pasok government to ask parliament to reject the "Rogers plan." This was named after the then supreme commander of Nato and sealed Greece's return to the organisation's integrated military structure, six years after Mr Karamanlis withdrew in the aftermath of the 1974 Cyprus debacle. This was when Greek bitterness was at its height over the alliance's alleged failure to restrain Turkey from invading the island.

It is perfectly possible that Greece will pull out again. But Mr Papandreu is unlikely to burn his bridges. Any complete break would, in the present tense international climate, be likely to lead to a massive arms build-up for Turkey, as the last pillar of Nato's defence structure in the region.

Furthermore, the new Prime Minister, for all his Gaullist inclinations, must be careful to ensure the capabilities of his own armed forces, today predominantly U.S.-equipped. Defence, he has proclaimed, is a top priority, and Mr Papandreu has no wish to upset his military hierarchy, which remains strongly pro-American. The memory of 1967 to 1974 is much too close for comfort. The calculations are highly delicate, and the new government may prefer to tread warily.

Last but not least comes Cyprus, that continuing scar on Greek pride. Throughout the election campaign it hardly intruded, yet the first question on

Sunday from a Greek journalist to a triumphant Mr Papandreu concerned the stalled inter-communal talks in Cyprus. Mr Spyros Kyprianos, the island's president, will be seeing the new Prime Minister on Friday to discuss the problem.

If was Cyprus among other things that Mr Papandreu had in mind when he warned last week that he would tolerate no claims on existing Greek sovereign rights in the region. Turkey was the object of the warning.

But elections everywhere are won and lost on domestic issues, and Greece in 1981 has been no exception. Victory by so great a margin means that Mr Papandreu captured not only the bulk of the 600,000 new young voters on the electoral register, but also most of the middle ground, cast adrift after the break up of the old Centre Union party since 1977.

Mr Papandreu's economic policies may be blurred in detail, but their broad aim is crystal clear: to bring what might be termed the public part of Greek life—the civil service, the administrative structure, the social services, the treatment of citizens by the State—into the final quarter of the 20th century.

He himself has acknowledged that the costliest parts of the programme, covering improvements in housing and social services, will have to wait. The first task will be to bring down inflation (now the EEC's highest at 23 per cent) and boost investment. The business community here is worried not so much by the prospect of doctrinaire Marxism, but that controls on prices, and on the flow of capital and investment, will prevent the full opening up of the economy.

In practice, to begin with the new government will be pushing through changes, but no less innovative social measures to symbolise the change which has been the theme of Pasok's campaign. Police files on the political beliefs of a hangover from the 1944-49 civil war will be abolished, women will have full equality, the voting age will come down to 18, and decentralisation will be the order of the day.

The world's eyes may be fastened on the international implications of Mr Papandreu's new Greece. But the man in the street has voted above all for change at home.

In the first months Mr Papandreu will enjoy a state of grace. He has been virtually the sole spokesman of Pasok, and his triumph has been his own. With about 175 of the 300 parliamentary seats, his majority is beyond challenge.

Later, things may well turn sour. Pasok drew its support from several strands, socialist, social democrat and centrist. These differences sooner or later are bound to show up within the parliamentary party, but in these first heady weeks of triumph, Mr Papandreu's hands are fettered only by himself.

# Oil and gas go private

"THIS GOVERNMENT," Mr Nigel Lawson, the Energy Secretary, said yesterday, "was elected to roll back the frontiers of the state." And there can be no denying that his statement to the House of Commons on "the divestment of certain assets of the British Gas Corporation" foreshadows the most radical act of privatisation so far. The only question is why it has been delayed so long.

Hitherto, the Government has considered only relatively minor measures, the selling of the Corporation's gas showrooms where it enjoys a virtual monopoly in the retail field and the disposal of its 50 per cent stake in the Wyth Farm oilfield in Dorset.

## Price effects

Now Mr Lawson has gone much further. The measures proposed yesterday include the transfer of the entire oil-producing business of the British National Oil Corporation to the private sector with the state retaining a minority stake, the introduction of private capital into the Gas Corporation's offshore oil business and the ending of its monopoly rights to buy North Sea gas and to sell it to industry.

Coming at this stage of the Government's lifetime, the proposals are almost bound to be misunderstood and misinterpreted. There will be an inevitable tendency to see them as an attempt to reduce the public sector borrowing requirement by selling of state assets. In fact, it will be a year or so before the PSBR is affected and it would be wrong to see yesterday's statement entirely in the context of the latest effort to cut public expenditure.

It is also likely that at least the short-term effect of ending the Gas Corporation's monopoly over North Sea gas purchases will be to raise prices to industrial consumers, and therefore industrial costs. The reason is that the Corporation has used its monopoly position to buy and sell gas at considerably lower than world prices. It will be some time before new

suppliers and their customers adjust to more realistic levels. The justification for the Government's proposals does not lie in the search for immediate benefits. It is rather in the injection of competition into areas where there is no reason for a state monopoly. It was never clear in the first place why the state needed a majority stake in an oil producing company. The state exercises its influence through taxation and the granting of licences. For the rest, its business is to make sure that the oil companies compete. The disposal of the oil producing assets of BNOC is, in effect, a straight financial transfer to the private sector and, in this case, there should be plenty of takers. It is the sort of act which the Government was pledged to introduce at the start.

Gas, like telecommunications and electricity supply, is a public utility where a degree of monopoly in transmission and distribution is unavoidable. But competition can and should be introduced in other parts of the business, such as the retailing of gas appliances and the purchasing and supply of gas for industrial consumers, where the dominant role of the British Gas Corporation has had a distorting effect on the market.

## Accident

There is no reason why the Corporation should not—and will not—remain a major gas supplier, but in the long run it will do so more efficiently if others are allowed to compete. For its monopoly over purchasing has not only controlled the price of gas; it has also limited exploration and exploitation by keeping the price artificially low and thus deterring investment. That cannot be an effective policy for the future.

Now that the Government, however belatedly, has proposed radical action in this field we hope that it will raise its sights to other sectors where there is an urgent need to curb the baronial power enjoyed by state-owned monopolies and their unions. Even the National Coal Board should not be exempt.

## Delivering the goods

Not even Transport Minister David Howell could get Peter Thompson's name right yesterday—but the identity of the National Freight Company's chief executive is unlikely to be mistaken again. Thompson's achievement in persuading the Government to sell National Freight to him and his 26,000 managers and staff for £53.5m is altogether too significant an industrial event for that.

Though comparatively unknown outside the transport industry, Thompson has long been well-known and respected inside it to be tipped as a possible future contender for such jobs as the chairmanship of British Rail.

An affable Yorkshireman with an economics degree from Leeds University, Thompson's first job was with Unilever who rapidly posted him in the 1950s to the fast-growing Birds Eye subsidiary to establish its transport and distribution system.

Thompson went on to GKN to set up a central transport and shipping department for the group and—after three years at Rank with John Davis and Graham Dowson—moved to British Steel to do the same for it.

"After the third reorganisation, I got slightly bewildered," Thompson tells me. It was at that moment that an old Unilever friend Sir Daniel Pettit, then National Freight chairman, invited him to run BRS, its largest subsidiary. He became NF's chief executive in 1976.

Thompson says his first ideas of a staff buy-out were largely defensive. "It seemed a good way to save off any predators or just someone whose management style we might not like." But the idea became infused with entrepreneurial spirit. "It seemed a rare chance for a lot of people who would nor-

ally go on earning salaries to take a real part in the action."

There was "a bit of vision," Thompson adds. "A total staff buy-out that would help to get rid of the us-and-them attitudes."

When his 100 senior managers rose spontaneously to applaud the signing of the agreement with the Government at a weekend meeting in Bedford, Thompson says: "I was finally convinced we were on the right road."

## Ifs and butts

This Yorktown goat is an intriguing business. A magnificent specimen. I gather from my goat-fancying U.S. correspondent, was produced by the Americans to accompany the Royal Welsh Fusiliers in their re-enactment of the 1781 surrender to Franco-American forces. Decked out in silver plate and gilded horns, it made an admirable substitute for the home-grown product kept out by quarantine regulations.

But should it have been there at all? Was it in fact the case, as I am assured by a correspondent, that the original 1781 goat was out of action with fleas? I shall have more to say on this subject.

## Looming ahead

Anybody who drops an experience curve on the floor at Carrington Viyella from now on can expect a severe talking-to. For into Robin Biggam's shoes as finance and corporate development director steps Jeffrey Hewitt, 34-year-old former manager with that Boston Consulting Group, and mastermind of the BCG rationalisation plan presented to the Carrington Board last year.

Biggam's departure is no surprise, since he was appointed to Carrington last September on a year's secondment from ICI, which owns 49 per cent of the

textile group. He will be joining ICI in December, where he replaces Charles Stuart, who goes to Metal Box, where he replaces James Sieve, who... but I'm sure you don't want to know all that. The point is, how will they respond in Hunsworth and Donaghadee to growth/ share matrices and rising dog and come to that, where does Carrington Viyella stand on the celebrated Boston matrix? Cash cow? Dog? Rising star?

"There is not a single possible answer," says Hewitt, adroitly sidestepping the pigeonhole which I laid before him. And should the men and women of Airedale and Bradford be brushing up on their exponential growth rates and marginal revenue premia? "I think that my style of operation will be appropriate to the needs of the group." And after last year's 33 plant closures, 12 plant cutbacks, 25 per cent redundancies and £21.5m extraordinary charge, are there more cuts to come in the wake of this year's first-half £3.2m attributable loss? "A lot of progress has been made in a very difficult environment... 1980-81 has seen the major rationalisation programme... one is obviously not saying one way or the other."

Hewitt was educated in the American way of business at Stanford, and has spent seven years at BCG. Professional discretion prevents him from enumerating his major jobs there.

The BCG team reported to Carrington 13 months ago in the wake of a boardroom shake-out, when ICI was thought to be doing a fair bit of the shakings. BCG told Carrington to accelerate its move out of basic spinning and weaving and out of high-volume, low-margin goods, a course which the group has since been following.

With Hewitt not beholden to ICI—at least not more than 49 per cent beholden—ICI treasurer John Crowe is moving



on to the Carrington Board as a non-executive director. And if Carrington is thinking about any performance targets it might like to set for the immediate future, it could ask Crowe about the valuation of Carrington shares in ICI's own balance sheet. They stand there at 25p, or rather more than twice what the market has been thinking they are worth lately.

## Many a slip

What's in a name? Well, you can take your pick, really, since I see from an announcement on the market tapes that "Lovable Limited and Pagan Limited, the Cumberland-based ladies' underwear manufacturers, have gone into receivership." I may even apply to buy one of those titles myself, depending on how I feel later in the week.

Observer

هكذمان النحل

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## U.S. INTEREST RATES

## The thumbscrews are still on

By David Lascelles in New York

IN THE last few weeks, U.S. interest rates have started to rise again, after a period of relative stability. The rise is not a surprise, given the fact that the Fed has been raising rates since July. The Fed's policy is to keep rates high to control inflation.

The prime rate, which is the rate at which the Fed lends to its member banks, has risen from 11 1/2 per cent to 13 per cent. The Fed's policy is to keep rates high to control inflation.

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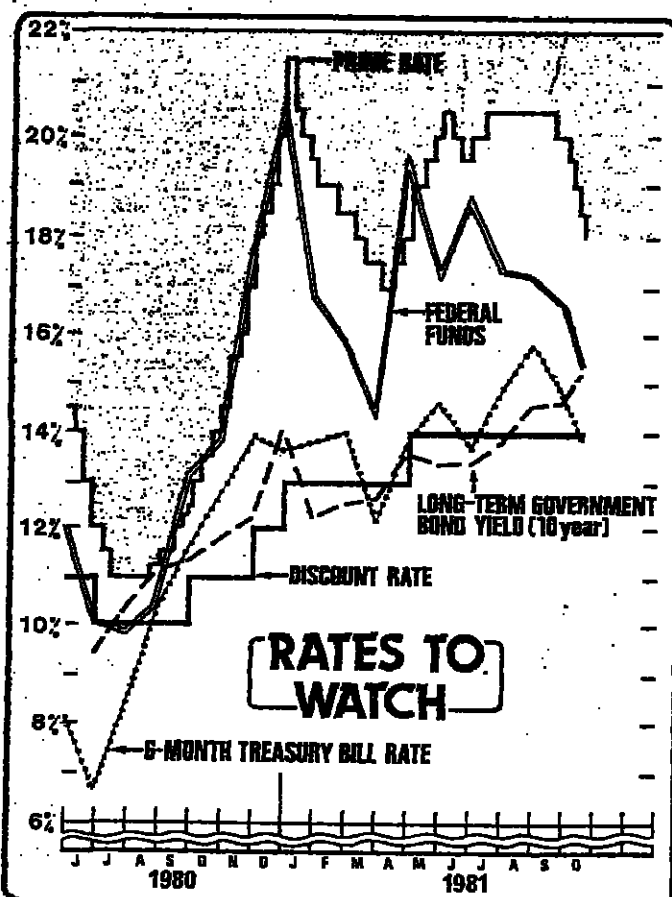
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Graham Leaver

THE recent drop in U.S. interest rates has been most marked at the short end of the market, principally the Fed Funds Rate, which measures the cost of short-term inter-bank lending, and Treasury Bills. The Prime Rate, which banks fix a percentage point or two above money market rates, has come down more slowly because of uncertainty in the banking industry about interest rate prospects.

Similarly, fears about inflation and the U.S. Government's budget deficit have limited the rally in the Bond Market. The Federal Reserve Board has reduced the penalty Discount Rate for large and frequent borrowers at its discount window from 18 to 16 per cent, to bring it into line with the drop in market rates. But this does not mark a shift from its tight monetary policy: the basic discount rate remains unchanged at 14 per cent.

Monetary policy is being increasingly tested by the Reagan Administration's fiscal policy—and it is clear that the clash between the two will have a decisive effect on where interest rates go next year. The optimists generally believe that the Administration will succeed in bringing its budget deficit under control, and that the financial markets will develop enough

confidence in Reaganomics to be willing to buy Treasury bonds. But there are pessimists who still see no reason to expect that Mr Reagan will be able to cut his budget enough to take a huge financing load off the markets.

A prominent optimist is Mr Walter Wriston, the chairman of Citicorp, the largest banking group in the U.S. Mr Wriston

almost became a member of the Reagan Administration himself. Earlier this month he predicted that the prime rate would fall to about 10 per cent by the end of next year.

His rationale is that, once Reaganomics take root, and the tax cuts and other goodies start to work, there will be a radical change in the country's expectations which will knock the uncertainty premium out of interest rates. The bond markets will rally. Investors, their pockets jingling with dollars from the tax cuts, will rush to "catch the train" and equilibrium will be restored between demand for credit and the supply.

Although Mr Wriston is a banker, his view is closely shared by that of the industrial community whose concerns, if any, about the fiscal problem are greatly outweighed by their enthusiasm for the tax elements of the Reagan package. Many of these businessmen also believe that the generous capital recovery provisions of the Reagan Tax Act will enable them to generate more capital internally, which will in turn reduce their need to borrow on the open market.

The pessimistic view is put most forcibly by the Wall Street figures, such as Dr Kaufman, whose concerns are not so much with tax breaks as safeguarding the value of financial assets.

They are not convinced that Mr Reagan will be able to reduce the budget in the next 12 months. They think the volume of Federal borrowing could soar to as much as \$85bn, which would be equivalent to about half the total amount of new savings available to the capital markets. A key test may come next month when the Treasury comes to market for its fourth quarter financing. The amount it needs could be a record \$35bn. This could well coincide with a new surge in the money supply caused by the funds the Fed pumped into the system in its pressure-easing operation in recent weeks.

On top of this, Wall Street is concerned about a surge in demand for credit from U.S. business which is currently having to finance itself with record amounts of short-term bank money. However, eventually, it will have to lock in some long-term capital. Municipal-

ties, whose circumstances have been greatly tightened by the Administration's cutbacks in grants and subsidies to local governments, will also have to borrow at higher, possibly record rates. Competition for funds will therefore be intense, and will greatly outstrip the supply, even enhanced as it may be by the Reagan tax breaks.

Wall Street figures have been among the most vocal advocates of increased taxes as the solution to the Administration's deficit problems. Value added tax, gasoline tax and European-style taxation on drink, tobacco and autos have been suggested.

A recession could alter the picture dramatically by sharply reducing credit demand, though even that is disputed by some. Dr Kaufman, for instance, believes that the economy has adjusted so well to high interest rates that the worst it will do is "sputter and spurt." Others point out—as the UK experience has shown—that recession actually increases the public borrowing requirement because it reduces tax revenues and places a heavier social security burden on the exchequer.

If the pessimists are right and interest rates remain high, the implications, both in the U.S. and abroad, could be severe. Other countries' efforts to bring their own interest rates down to stimulate growth would be affected, while the conflict between the White House and the Fed, particularly if the central bank sticks to its guns, could intensify.

Mr Volcker said earlier this month that a firm monetary policy must be pursued well into next year if it is to be effective. He described 1982 as "the testing time" because of the important labour contracts that will be negotiated then, with the auto workers and the teamsters leading the way.

Analysts estimate that the tentative money supply growth targets set by the Fed for next year must be half a per cent down on this year's, do not leave much room for real growth in the economy. So political pressures for an easing in monetary policy could mount. Already, speculation is rife about who Mr Reagan will nominate when vacancies on the Fed Board of Governors occur next year. Mr Volcker himself is due to serve until 1983.

## Lombard

## National Freight gives a lead

By John Elliott

IT SEEMS a long time since anything very dramatic happened to push forward the frontiers of what was known as industrial democracy in the days of the last Labour Government. The Bullock debate on worker directors died before the general election, and little has been done since then in the tougher political and economic climate of the past two years.

Now the National Freight Company has taken a step which is little short of historic. The business is to be acquired by the State by its 26,000 managers and workers in an unusual development of the management buy-out principle. A trade union leader may be appointed as a non-executive member of the board, and the executive directors acknowledge that they will have to be more sensitive to the views of their new shareholder-workers.

Personal investments will, in general, range from £25,000 by the top 10 directors to £1,800 by line managers and about £100 to £200 by more than half the rest of the workforce. Together they are likely to control the company. This is therefore considerably more significant than the usual profit-sharing or share-ownership schemes, but it stops short of being a worker co-operative.

Managers will maintain traditional managerial authority, but will operate in a participative framework that has been developed in recent years. As Mr Peter Thompson, the company's deputy chairman and chief executive says: "An authoritarian management could not contemplate being answerable to shareholders who were also their subordinates at work."

The idea of turning an ordinary management buy-out into this more radical proposal developed quite logically. The buy-out was first thought of by Mr Thompson and his top colleagues in order to get off on a welcome outside bidders, once the Government made it clear it intended to denationalise the business. Then the managers decided they did not want institutions holding a majority of the shares, as happens in most buy-outs. So, with remarkable vision, they thought of harness-

ing their participative traditions by inviting the workers to invest, too.

For the managers do not want the employee-shareholders to have any new collective voice—they will only have the usual voting rights of individual shareholders and, as a fully unionised workforce, their usual consultative and negotiating systems.

It remains to be seen whether the trade unions involved (which are ambivalent about the buy-out) take the logical steps of trying later to organise some kind of direct representation of their member shareholders. This could be done through direct election of worker-directors or through mass-organised proxy votes at company meetings.

For the time being the emphasis is on individual shareholdings and traditional managerial and boardroom authority. This underlines the change in the climate since the Labour Government's industrial democracy debate which was aimed at altering the balance of power in industry by means of collective worker representation through trade unions.

Many experiments started at that time, including those at BL and the Post Office, have collapsed, and many industrialists and managers wrongly believe that the issue of employee involvement has vanished for a long time to come. It is an issue that will not die. Instead of ignoring it, companies could enhance their chances of emerging from the recession without revolts by workers and trade unions if they tried to face it constructively, improving the opportunities for their employees to take an interest in company affairs.

That is what the managers at National Freight are doing, by recognising the rights and interests of employees, as well as outside shareholders, and by welding this onto a participative managerial style. It is a development that should be widely applauded, not least because it shows a positive alternative to the confrontational style of labour relations which has become fashionable since the Government came to power.

## Letters to the Editor

## Electronic confusion

From the Director,  
Electronic Components Industry  
Federation.

Sir—It is incontestable that at least some "recipients of Japanese technology" will, as you said in your leader of October 8, "become more competitive than they would otherwise be."

But this does not necessarily mean that nothing but benefit will follow. In the field of electronics if foreign technology is acquired mainly by means of the assembly here of advanced products from imported kits, or the purchase of critical advanced components only from abroad, then the British electronic components industry is liable to be seriously undermined, and as I have argued before in your columns the long-term competitiveness and success of the electronic equipment industries are inter-

dependent with those of the electronic components industry.

That is why this Federation has recently urged upon the Minister of Information Technology that the Government, when negotiating technological agreements with Japan involving electronics, should insist that their terms should be such as to strengthen, not weaken, the British components industry. And it is why we have also urged the new Chief Executive of ICL (whom we wish every success) first whenever possible to procure components from British firms; and second where there is no alternative to Japanese components, to seek to arrange their manufacture by British firms under licence or in joint ventures, so that not only ICL but also the UK components industry can benefit from the technology purchased.

R. H. W. Bullock,  
7/8 Safford Row, W1.

## Top people's pay

From Mr J. D. Rimington.

Sir—John Elliott's article on Top People's pay (September 30) wrongly says—not for the first time in your columns—that the Top Salaries Review Body's findings have been based on comparisons with the private sector, though he rightly adds that its recommendations (in fact, on a much less generous basis) have almost invariably been set aside by governments.

The TSRB always publishes interesting data on private sector salaries but has never gone further than to say that this is more relevant to determining nationalised industry salaries than the rest. It has always refrained from saying on what basis it thinks top public sector salaries should be fixed, though close students will have noticed that the rate of inflation since the date of eventual implementation of each previous recommendation has been

an important factor. Indeed, TSRB has been formally precluded by the Priestley Committee Report (1956) from adopting comparability for top Civil Service salaries—which in turn have in practice governed those for senior military officers and judges.

The TSRB's only adventure into salary comparisons was its 1974 effort at comparing British and Continental Civil Service salaries, the most ludicrous error in which was to compare the British Permanent Secretary while also omitting the latter's "primes" (plus about 50 per cent of salary) and "thirteenth month" from the calculation. That table still nevertheless lives on in the demonology, and has been more than once quoted in your columns.

J. D. Rimington,  
8 Alwynt Place, N1.

## To teacher with

pleasure love

From Miss Elizabeth Bryant

Sir—I read with interest the article in Michael Dixon's "Jobs" column (October 15). Since 1968, this Centre has employed more than 3,500 qualified graduate teachers to teach English overseas. We receive more than 2,000 applications a year and the vast majority do not observe Mr Courtis's six basic rules. In view of the present state of the job market for teachers in Britain, we run "Job Finding" seminars as part of our resettlement programme for Centre teachers returning home. In addition to noting the basic rules, we cover the preparation of a CV, writing a letter of application and presenting oneself at interview. Judging from the apparent naivety of some of the questions asked at these sessions, there is obviously a gap in our educational system—and from Mr Courtis's comments there has been for some time, giving advice on how to apply for jobs.

A related area of interest is the question of references. Written in support of job applications, we take up confidential references (as opposed to the valuable open testimonial) from two academic or professional referees on which they may base their own replies. Certain local Education Authorities and employers refuse to write confidential references about their employees. Others simply return our request with "yes—yes—sometimes" written beside the guideline questions. A

number do not observe Mr Courtis's third and fourth rules on presentation, grammar and spelling. A few, however, do give cause for amusement—my favourite reply to the question "How long, and in what capacity have you known the applicant?" being "For 7 years, of which the last 2 have been platonic." I consider the writing of references to be one of the most important of any employer's responsibilities, since not only can it help a worthy employee obtain another job, but it should present a fair and accurate picture to a prospective employer. We ourselves write more than 700 references a year for former employees and as a matter of policy we are prepared to show any employee a copy of his or her reference on request.

(Miss) Elizabeth Bryant,  
General Manager,  
The Centre for British Teachers,  
Quality Court,  
Chancery Lane, WC2.

Peace in the Middle East

From Mr Abdullah Yasamee.

Sir—Your admirable leader (October 18), having expounded at some length the three measures you would like America to take for the sake of peace in the Middle East, ends with these words: B-52 bombers and Rapid Deployment Forces may have their role, but it is unlikely at this juncture they alone can do anything to promote stability or peace in the Middle East.

These are not only wise but practical words indeed. But the problem, Sir, to use the SDP's now fashionable phrase, is: how to break the thought mould of the present American Administration. It is of course feasible, if, for instance, the EEC feels able to bring to bear upon the Reagan Administration the force of its united moral persuasion.

Once it was hoped that there would be a grand meeting of minds in the forum of the Euro-Arab Dialogue. This now seems to have been put in a cold storage, notwithstanding the in-

convertible fact that Crown Prince Fahd of Saudi Arabia made a very important policy statement to help the EEC in its pursuance of its initiative under the Venice Declaration.

Abdullah Yasamee,  
49, Queens Road, SW19.

Value of a good barker

From Mr Roland Williams.

Sir—We read with horror the suggestion of Mr Farmer (October 15) that dog licenses be raised to £500.

In our business of shipbroking we badly need the service of loud barking mutts to protect our few remaining assets as insurance premiums have now risen so high that we can only afford to insure a minimum of our household goods.

Maybe, the more honest in London but there is no doubt in our minds that the presence of a large, noisy dog is worth any sophisticated lock and alarm system.

Put up the licenses by all means, may we suggest to £20? And then ensure that the proceeds go to the provision of doggy loos and dog warden's with authority to issue barking tickets for misdeeds.

But let us not be panicked by heaps of ordure on the pavements to such desperate measures as proposed by your correspondent as such an amount would only be yet another source of income to be misused by successive Governments.

Roland Williams,  
1, Leadenhall Street, EC3.

## CONSTRUCTION FINANCE

**AMERICAN EXPRESS**

**American Express Bank**

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# Marks and Spencer jumps to £86m for first half

A 24.5 PER CENT jump in pre-tax profits from £68.9m to £86m is reported by Marks and Spencer for the 26 weeks to September 26, 1981, on total sales some 14 per cent higher at £963.1m, against £845.5m.

UK profits rose from £68.9m to £86m on sales of £963.1m (£788.7m), while the European contribution improved from £9.3m to £11.1m and turnover from £15.7m (£16.6m). Canadian losses were reduced to £0.6m (£0.9m) from £2.3m (£3.2m) sales.

Results of overseas subsidiaries have been consolidated using exchange rates ruling at September 26, 1981. But because of the recent weakness of sterling, Canadian exchange rates in particular are materially different from those last year and this has distorted comparative figures.

Expressed in Canadian dollars, sales in Canada increased by 9.1 per cent and losses were 51.1 per cent lower than last time.

A breakdown of group sales for the period shows: UK stores—clothing and other merchandise £550m (£502.9m) and foods £340.5m (£285.3m); European stores—clothing and other merchandise £16m (£13m) and foods

## HIGHLIGHTS

The Government has set in motion plans to sell off the majority stake in BNOC and to seek powers to privatise the offshore oil interest of British Gas. Having looked at the implications of these decisions Lex moves on to consider the results of two High Street retailers. Marks and Spencer reports an impressive 25 per cent growth in pre-tax profits for the half year, though the specialist Mothercare chain is showing the ravages of stiffer competition. The column then moves on to examine the half-time report from Gerrard and National, where the company has done well to show profits given the move in interest rates, though profits are well short of last year. Finally Lex comments on the buy-out proposals for the National Freight Corporation.

£3.6m (£2.7m); Canadian stores—clothing and other merchandise £39.4m (£38.3m) and foods £2.9m (£1.9m). Direct exports totalled £10.7m (£10.8m).

The net interim dividend is being raised from 1.5p to 1.75p per 25p share—an increase of 16.7 per cent. Last year's total payment was 3.3p on pre-tax profits of £181.2m.

First-half group trading profits advanced from £75.6m to £86.2m. These were before charging depreciation of £11.3m (£9.5m) and interest payable of £7.1m

(same), and before crediting interest receivable of £3.4m (£3.8m) and £0.5m (£1.1m) profit on the sale of fixed assets.

Tax charge was up from an adjusted £31.7m to £41.1m, including minorities of £0.3m (£0.4m) the attributable surplus came through around 20 per cent ahead at £45.2m, against £37.6m. Stated earnings per share rose from 2.89p to 3.46p.

Current cost earnings per share were 3.14p (2.55p) and pre-tax profits £81.3m (£64.3m). See Lex

# Reverse at Rock Darham

A TURNAROUND from a pre-tax profit of £172,219 to a loss of £205,531 is reported by Rock Darham for the six months to June 30, 1981, on turnover well down at £560,591, compared with £1,056m.

The directors say however that although high interest rates prevail there is an indication of an improvement in trading. They are confident that action taken will minimise the loss for the second half and that the company will return to profitability in 1982.

They say the first-half result reflects the unprecedented de-stocking which began in the middle of 1980 and led to price cutting and severe competition.

Tax recoverable in the first half amounted to £35,330 (nil) after which there was a loss per 10p share of 2.12p, against earnings of 2.47p.

Mr J. A. Darham and his family own approximately 51 per cent of the equity of the company which has interests in motor dealing and engineering parts and air purification. The London Trust Company has a 16.67 per cent stake.

Mr P. S. Wright has been appointed non-executive chairman and Mr N. J. Foley and Mr R. Levett have been appointed non-executive directors.

# Bryant up to £8.6m and this year starts well

TAXABLE PROFITS of Bryant Holdings increased to £8.6m for the year ended May 31, 1981 compared with £7.91m previously which was after crediting an exceptional write back of £1.35m. Turnover moved up from £82m to £85m.

Mr A. C. Bryant, the chairman, says the record results have been achieved largely from the continued success of the group's private housing activities helped by increased earnings from property development. The board considers the results "very creditable".

The chairman states that the recent rise in interest rates and other uncertainties makes it impossible to forecast the outcome of the current year, but he reports that the group has made a very good start to the period.

Operating profits for the year advanced from £5.61m to £7.39m. Net property revenue totalled £1.22m (£0.89m) and the share of associates' profits rose by £78,000 to £152,000.

There was a tax credit of £3.82m (£3.58m charge) arising from the write back of £5.7m deferred tax provision, and as a result, attributable profits leapt from £4.94m to £12.4m.

State earnings per 25p share were 14.5p (10.5p adjusted for scrip) excluding the deferred tax write back, and 31.1p including the same. The year's dividend is stepped up from an equivalent 2.5p to 3.55p net per share, or a final of 2.5p (adjusted 1.75p).

Dividends absorb £1.35m (£1.01m) leaving a retained surplus of £11.11m (£12.32m). The group has continued to make additions to its land bank which now stands at £23m (£21m). It is valued at the

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Current total	Total last year
BPM Hldgs	1.19	Dec 5	3.51	5.73	5.25
Bryant Hldgs	2.5	—	1.75	3.35	2.5
A. F. Balgoin	0.587	Nov 30	—	—	1.35
Gerrard & National	5	Dec 9	5	—	14
Lowland Invest	2.6	Dec 21	2.15	4.35	3.75
Marks and Spencer	1.75	Jan 15	1.5	—	3.8
Mothercare	1.62	Jan 4	1.62	—	4
New Throgmorton	1	Jan 15	—	—	0.5
Prestwich Parker	1	—	—	—	1
Wellco Hldgs	0.6	Jan 1	0.6	—	1
United Friendly	2.75	Dec 2	—	—	6.25

Dividends shown pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues.

lower of cost and net realisable value and in the board's opinion the present market value is well above this figure. Without quantifying this excess, the group balance sheet shows a book asset value of 97p per share.

The continuing attention given to cash flow has resulted in a significant improvement in liquid resources. The balance sheet shows a net credit of £1.2m in respect of bank balances and loans, compared with net borrowings last year of £5.5m.

On a current cost basis, pre-tax profits are shown as £7.07m, but the board considers the balance sheet date while, at 86p up 5p yesterday, the discount on asset backing is a cautious 30 per cent. And as a householder, Bryant is rated at 6.2 times historic fully-adjusted earnings and offers a yield of 7.3 per cent on an amply covered dividend.

## comment

Bryant can thank an approximate £400,000 fall in interest charges

# Expansion for North Sea Assets

Revenue before tax of North Sea Assets, an oilfield investment company, improved from £450,000 to £790,000 for the year to September 30, 1981, after interest, expenses and depreciation lower at £508,000 compared with £751,000.

Tax rose to £384,000 (£156,000) leaving the net balance at £406,000 (£234,000) for stated earnings of 3.35p (2.45p) per share. The dividend is being stepped up from 2.45p to 3.35p.

The balance sheet shows investments (including Gilts) of £22,04m (£16.11m) and net current assets and deposits at £283,000 (£5,32m).

Net asset value per ordinary share at year end was 306.09p (171.52p), a rise of 20 per cent.

As previously announced application will be made to the Stock Exchange towards the end of October for the company's shares to be listed by which time the company should qualify as an approved investment trust.

## Earnings up at Lowland Investment

Stated earnings per 25p share at Lowland Investment Company rose from 4.39p to 4.86p on gross income up at £394,546, against £381,898, for the year to September 30, 1981.

The net dividend total is lifted to 4.35p (3.75p) by a 2.6p final. At year-end investments stood lower at £7.54m, compared with £7.71m, but net asset value emerged ahead 4.2p at 94.6p.

Gross income was shown before interest charges of £117,735 (£79,761). Management expenses of £38,169 (£31,923) and tax £176,821 (£176,490). Dividends absorb £340,530 (£293,560).

## Reorganisation at Viners

Following the takeover of Viners, the first phase of a reorganisation programme is now being implemented which will save over 100 jobs and ensure continued production in Sheffield.

The views of all production employees have been obtained and, following meetings between management and workforce, new terms of employment are being issued to those remaining with the company.

The net result of the reorganisation of production will be annual savings of over £250,000 which will take effect immediately.

The company was taken over by a consortium in August.

## Growth for New Throgmorton

A RISE in pre-tax profits was shown by New Throgmorton Trust from £585,272 to £653,516 for the six months to September 30, 1981. Gross revenue rose from £700,043 to £772,938.

The interim dividend is being held at 1p. The net asset value was lower at 225.73p compared with 229.97p at year end and stated earnings per share were slightly improved at 1.136p (1.018p).

Half-time tax took £208,576 (£186,845). Undistributed revenue rose from £7,234 to £33,269.

# BPM suffers sharp drop

A SHARP drop in pre-tax profits was shown by BPM Holdings, newspaper printer and publisher, from £5.74m to £2.57m. Sales for the year ending June 27, 1981, were higher at £77.89m compared with £67.89m.

The net final dividend is being lifted from 3.8125p to 4.18375p bringing the year's total up to

5.775p (5.25p). Earnings per £1 ordinary share are given as 58.7p, which is down on the previous 113.2p.

The pre-tax result is shown after including other income lower at £378,000 (£558,000), interest payable increased at £601,000 (£234,000) and the share of profit from associated com-

panies lower at £249,000 (£404,000).

The current cost pre-tax figure is given as £1.05m.

Taxation was much lower at £107,000, compared with £281,000. Minority interests were down, taking £61,000 (£187,000).

comment

The swings of the employment cycle are grossly magnified in the profit-graphs of companies which live off the job market. In the depths of recent cycles, profits from BPM's daily papers have normally fallen to about one-sixth of the previous peak.

This time—emphasising the severity of the recession—the fraction is much closer to a tenth of the £4m earned two years ago.

BPM has sought to dampen this volatility by extending its retail interests which, however, have obliged with only marginally higher profits of just over £1m.

Even here, the greetings card shops have been feeling the pinch, while the TDC chain of newspapers has been unable to achieve the bounce in profits which it delivered in earlier troughs. Since the daily papers almost entirely in the second half, there is some reason to believe that things are looking up. But the impact of bingo competition and newspaper hikes has yet to be gauged. At 95p—where they yield 9 per cent—the shares stand unobtrusively on about six times net earnings. (Tax has been virtually eliminated by heavy spending on new print technology.)

# Glanfield losses down to £116,000

A small reduction in pre-tax losses for the six months to March 29, 1981, was shown by Glanfield Lawrence, motor vehicle distributor and engineer, from £132,000 to £116,000. Turnover was higher, rising from £4.32m to £5.8m.

The group has experienced better trading results in the second half, says the chairman. While a loss before tax is anticipated for the full year, this will be substantially lower than that incurred in the previous corresponding period.

There is no interim dividend (same). The last payment was 1.25p net for 1978-79. In the last full year pre-tax losses were £303,505 (profit £156,165) on turnover of £9.22m (£10.75m).

The pre-tax loss for the first half of the current year was struck after interest charges of £157,000 (£153,000). There was a tax credit of £128,000 (£70,000).

MANN EGERTON

The proposals concerning the holders of the 1,192,465 7½ per cent cumulative preference shares and the 1,094,000 8 per cent unsecured loan stock 1990-1995 of Mann Egerton and Inchcape.

Because of delays in completing the Court procedure, the scheme relating to the Mann Egerton preference shares is now expected to become effective on October 30.

# Prestwich Parker losses worsen in second half

WITH TRADING conditions remaining extremely difficult, demand low and prices depressed by intense competition, Prestwich Parker Holdings plunged to a pre-tax loss of £469,907 for the year to June 30, 1981 compared with a profit of £36,357.

The losses accelerated in the second half—at mid-term the group incurred a pre-tax deficit of £157,563 (£82,118 surplus) after charging redundancy payments of £53,415.

In their interim statement the directors said a return to profit in the second six months was unlikely although progress had been made in reducing both overheads and borrowings.

They say now that since the year end the structure of the company has been reorganised and third operating subsidiary—Eurothreads, a specialist supplier of all types of industrial fasteners—has been established. Liquidity, they say, has further

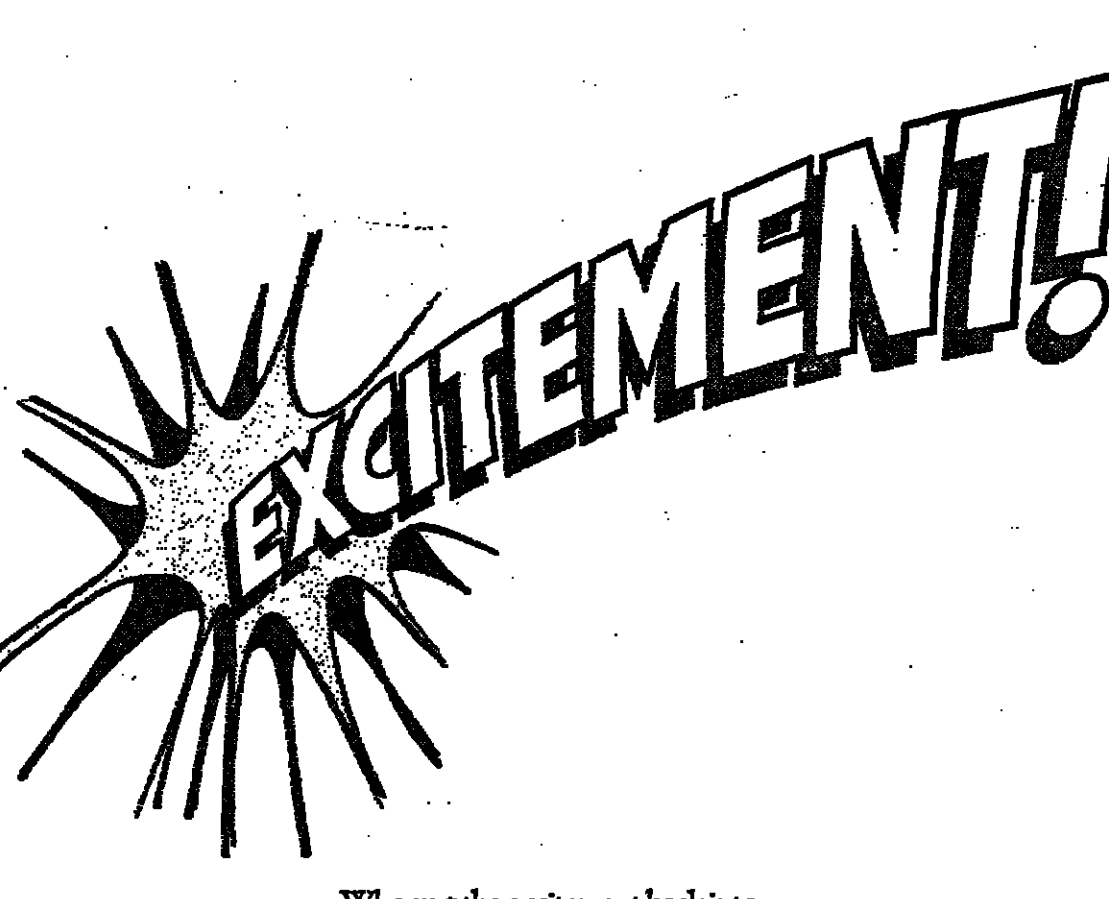
improved in the first quarter of the current year.

The final dividend, like the interim, is being omitted—for 1979-80 an interim of 0.5p net was paid but the final was passed.

The taxable loss for the 12 months was struck after exceptional debits of £129,519 (nil). There was a tax credit of £472,587 (£18,278 charge) leaving an attributable profit of £2,680 (£18,079).

Despite manning levels having been reduced in November 1980 further redundancies had to be implemented in March 1981 and in the second half of the year an aggressive de-stocking programme was instigated.

Although it was known that only poor prices could be obtained this action, together with the proceeds of the rights issue in January 1981... has enabled the company to emerge at June 30, 1981 with "all borrowings eliminated."



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# Bulgin midway profits dive

TAXABLE profits dived at A. F. Balgoin, manufacturer of electronic and electrical components, from £811,000 to £178,000 for the half-year to July 31, 1981, on turnover reduced from £2.94m to £2.43m.

The directors hope that 1982 will show an improvement on the manufacturing front, that distribution will maintain a steady growth, and that the substantial

investments in the energy sector will produce the profits estimated. "These factors should see a return to profit levels expected a year or so ago."

For the current year the interim dividend is maintained at 0.58p net on the increased capital. Stated earnings per share fell to 0.3p (1.18p). The tax charge for the half-year was down to £85,000 (£118,000).



## Mothercare

everything for the mother-to-be and her baby... and children up to ten.

### INTERIM RESULTS

(26 weeks—unaudited)

	25th Sept. 26th Sept.	1981	1980	Movement
	£'000	£'000	£'000	%
Sales (excluding VAT)				
UK	65,675	66,676	(2)	
Europe	8,107	10,031	(19)	
USA	9,950	6,888	44	
	83,732	83,595	—	
Trading Profit				
UK	7,171	8,091	(11)	
Europe	324	235	38	
USA	(1,110)	(348)	—	
	6,385	7,978	(20)	
Surplus on Disposal of Properties	211	75	181	
Profit before Tax	6,596	8,053	(18)	
Tax				
UK	3,552	3,928	(9)	
Europe	156	113	38	
USA	—	—	—	
	3,708	4,036	(2)	
Profit after Tax	2,888	4,017	(28)	
Earnings per Share	4.48p	6.23p	(28)	

\* The improvements mentioned in the Annual Report are taking time to achieve.

\* The directors have declared an Interim Dividend on the ordinary shares of 1.52p (1980 same) net of A.C.T. It will be paid on 4th January 1982 to shareholders on the register at 20th November 1981. The net amount absorbed is £1,044,572 (1980 same).

\* Tax on profits has been calculated at 40% (1980 48%).

\* Profit before tax includes investment income less interest paid of £253,800 (1980 £297,800).

\* European and USA accounts are for the 26 weeks ending 26th August 1981.

\* During the last six months new stores were opened in Canada (Cumbria), Durham, Rugby and Southampton and 1 UK store has been closed. In the USA 23 new Mothercare stores opened and 5 Mother-to-Be shops were closed as planned.

\* The number of stores trading at the half year end was:

	1981	1980
UK	183	186
Europe	26	26
USA	198	168
	417	380

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## Gerrard & National

INC.

### INTERIM STATEMENT

The first six months of our year have been a turbulent time for all financial markets, culminating in the second half of September with one of the sharpest ever rises in United Kingdom interest rates.

In these unfavourable conditions a small profit has been made though it falls far short of the high level achieved in the comparable period last year.

The Directors have decided to leave the Interim dividend unchanged in respect of the half year to October 5, 1981; at 5 pence per share on the issued ordinary share capital. The dividend will be paid on December 9, 1981, to members on the Register at the close of business on November 6, 1981. Transfer books will be closed for the day on November 8, 1981.

October 19, 1981.







## BOND DRAWING

## \*ELECTRIC AND MUSICAL INDUSTRIES LIMITED

U.S. \$15,000,000 6% per cent Loan 1982

## DRAWING OF BONDS

The undermentioned Bonds of the above Loan amounting to U.S. \$15,000,000 were Drawn on 6th October, 1981, at the office of LAZARD BROTHERS & CO., LIMITED in the City of London by Mr. Richard Graham Rosser of the firm of De Pinne, Rosser & John Venn, Public Notaries of 101 Salisbury House, London Wall, London EC2M 5UP.

## BONDS OF U.S. \$1,000 EACH

163	1579	3326	6704	7957	9507	10997	11712	12308	12766	13122	13494	13757	14553
198	1581	3331	6706	7961	9510	11002	11718	12314	12772	13128	13497	13760	14556
201	1586	3333	6741	7963	9514	11005	11718	12314	12772	13128	13470	13763	14559
205	1598	3336	6743	7949	9588	11008	11722	12317	12775	13132	13475	13765	14562
260	1601	3338	6746	8118	9571	11010	11725	12321	12781	13137	13478	13769	14565
415	1603	3341	6818	8121	9574	11016	11729	12322	12781	13141	13487	13772	14567
417	1606	3344	6814	8123	9577	11051	11732	12323	12782	13144	13487	13772	14567
420	1609	3347	6824	8129	9584	11046	11740	12329	12787	13147	13489	13778	14572
472	1613	3350	6826	8304	9583	11068	11743	12332	12790	13150	13482	13781	14574
474	1616	3353	6832	9316	9586	11072	11746	12335	12793	13155	13495	13784	14580
627	1619	3356	6831	9419	9589	11074	11749	12338	12796	13159	13487	13785	14581
686	1622	3359	6828	9422	9592	11077	11752	12340	12799	13162	13490	13790	14586
702	1624	3361	6869	9430	9596	11080	11757	12343	12803	13162	13504	13793	14588
713	1626	3364	6908	9513	9625	11085	11761	12346	12806	13165	13507	13796	14591
716	1629	3368	6828	9518	9631	11141	11764	12349	12809	13168	13509	13797	14592
720	1632	3369	6838	9522	9634	11144	11767	12352	12811	13172	13513	13800	14596
771	1635	3372	7086	9531	9637	11149	11774	12355	12814	13175	13515	13805	14598
773	1638	3375	7086	9535	9641	11153	11777	12358	12822	13178	13518	13810	14600
775	1641	3378	7081	9536	9644	11158	11780	12365	12825	13181	13521	13813	14603
778	1644	3381	7083	9539	9647	11159	11782	12368	12828	13184	13523	13816	14605
801	1647	3384	7115	9547	9668	11162	11787	12371	12831	13187	13527	13818	14608
804	1649	3386	7117	9590	9669	11165	11790	12374	12835	13190	13530	13821	14610
835	1651	3388	7120	9714	9671	11167	11792	12376	12837	13193	13533	13824	14613
838	1718	3620	7109	9716	9674	11172	11798	12380	12841	13196	13535	13826	14614
854	1721	3624	7161	9717	9748	11252	11801	12384	12844	13199	13538	13829	14644
922	1724	3627	7231	9750	9768	11259	11804	12387	12847	13202	13540	13832	14646
923	1726	3630	7230	9757	9767	11262	11807	12390	12850	13205	13543	13835	14649
928	1741	3633	7321	9756	9776	11270	11811	12395	12854	13206	13546	13838	14652
930	1758	3705	7334	9822	9774	11273	11814	12398	12861	13211	13548	13862	14656
932	1768	3733	7336	9825	9795	11279	11817	12403	12864	13214	13555	13866	14660
934	1780	3740	7339	9828	9800	11282	11820	12406	12867	13217	13558	13869	14663
957	1838	4083	7343	9895	9859	11325	11823	12409	12870	13220	13561	13975	14669
960	1848	4089	7345	9903	9877	11328	11826	12414	12873	13223	13565	13978	14671
944	1814	4052	7357	9906	9890	11332	11829	12419	12876	13226	13568	13981	14674
946	1816	4054	7356	9910	9893	11335	11832	12422	12879	13229	13571	13984	14677
948	1998	4331	7366	9911	1338	11338	11835	12427	12882	13232	13571	13988	14679
944	1914	4334	7395	9915	9896	11347	11840	12432	12886	13237	13574	13992	14681
953	2029	4535	7405	9918	9899	11350	11843	12435	12889	13240	13577	13995	14684
955	2102	4646	7478	9921	10019	11347	11848	12440	12892	13243	13579	13998	14686
958	2017	4857	7481	9924	10042	11350	11952	12441	12895	13246	13582	14015	14689
980	2120	4890	7484	9930	10045	11352	11955	12478	12898	13249	13584	14020	14693
984	2147	4923	7487	9933	10068	11355	11958	12483	12901	13252	13587	14023	14696
1131	2168	5032	7595	9938	10058	11359	11964	12486	12905	13255	13589	14031	14702
1179	2184	5034	7697	9938	10059	11361	11969	12489	12908	13258	13593	14034	14704
1183	2226	5057	7602	9986	10075	11363	11874	12492	12911	13261	13596	14037	14708
1185	2230	5040	7605	9987	10066	11366	11877	12495	12914	13264	13599	14040	14711
1199	2240	5042	7619	9980	10115	11369	11880	12498	12916	13267	13601	14043	14713
1254	2262	5161	7628	9989	10118	11372	11883	12502	12921	13270	13604	14046	14715
1258	2268	5186	7631	9987	10123	11375	11886	12505	12923	13273	13606	14050	14718
1260	2270	5188	7632	9987	10127	11378	11889	12508	12926	13276	13609	14053	14721
1263	2276	5220	7644	9914	9915	11381	11891	12511	12928	13279	13612	14056	14725
1269	2294	5229	7648	9918	10182	11386	11892	12514	12931	13283	13614	14059	14729
1272	2302	5252	7698	9915	10170	11388	11898	12523	12934	13286	13617	14062	14732
1318	2298	5256	7699	9916	10171	11393	11903	12528	12938	13290	13620	14065	14735
1324	2308	5258	7672	9919	10180	11396	11910	12530	12939	13292	13624	14069	14739
1327	2315	5273	7675	9920	10234	11400	11932	12533	12953	13295	13624	14072	14737
1330	2323	5308	7679	9923	10217	11411	11936	12536	12956	13298	13626	14075	14739
1333	2333	5368	7678	9920	10213	11413	11938	12539	12959	13301	13629	14078	14742
1343	2343	5393	7681	9921	10214	11414	11939	12542	12962	13304	13631	14083	14748
1354	2389	5700	7693	9916	10245	11417	11942	12542	12963	13304	13631	14083	14748
1348	2371	5703	7077	9929	10263	11423	11945	12546	12966	13307	13634	14087	14749
1354	2374	5712	7712	9922	10266	11425	11948	12549	12969	13310	13637	14100	14751
1356	2376	5716	7718	9922	10268	11427	11952	12552	12972	13313	13640	14103	14754
1364	2384	5742	7728	9922	10278	11439	11928	12555	12977	13316	13642	14105	14757
1399	2392	5829	7721	9935	10280	11462	12001	12563	12980	13320	13645	14108	14761
1400	2397	5887	7724	9938	10362	11466	12003	12566	12983	13324	13647	14111	14764
1401	2398	5889	7731	9941	10365	11469	12005	12569	12986	13328	13650	14114	14767
1403	2397	5901	7734	9944	10371	11472	12058	12572	12989	13329	13652	14117	14767
1407	2405	6047	7736	9948	10378	11477	12061	12575	12992	13332	13655	14120	14767
1417	2406	6058	7738	9951	10386	11480	12069	12578	12995	13334	13657	14125	14770
1418	2407	6059	7740	9951	10391	11481	12070	12581	12998	13337	13660	14128	14771
1419	2417	6065	7748	9953	10408	11487	12075	12585	13001	13340	13662	14131	14774
1420	2418	6066	7750	9954	10412	11488	12076	12588	13004	13343	13665	14134	14775
1421	2419	6067	7752	9955	10416	11489	12077	12591	13007	13346	13668	14137	14778
1422	2420	6068	7754	9956	10419	11490	12078	12594	13010	13349	13671	14140	14781
1423	2421	6069	7756	9957	10423	11491	12079	12597	13013	13352	13674	14143	14784
1424	2422	6070	7758	9958	10427	11492	12080	12600	13016	13355	13676	14146	14787
1425	2423	6071	7760	9959	10431	11493	12081	12603	13019	13358	13679	14149	14790
1426	2424	6072	7762	9960	10435	11494	12082	12606	13022	13361	13682	14152	14793
1427	2425	6073	7764	9961	10439	11495	12083	12609	13025	13364	13685	14155	14796
1428	2426	6074	7766	9962	10442	11496	12084	12612	13028	13367	13688	14158	14799
1429	2427	6075	7768	9963	10446	11497	12085	12615	13031	13370	13691	14161	14802
1430	2428	6076	7770	9964	10450	11498	12086	12618	13034	13373	13694	14164	14805
1431	2429	6077	7772	9965	10454	11499	12087	12621	13030				



## Companies and Markets

## BIDS AND DEALS

## Offer for Assam stake rejected

Stone Darby Berhard has rejected an offer for its 24.5 per cent stake in Assam Frontier Tea, putting the dramatic rise in Assam's share price.

Assam's shares had been moving up all last week, culminating in a 70 rise on Friday to 200p. Yesterday they surged ahead to 225p before collapsing back to 215p after Stone's announcement.

The bidder was not named but does not appear to have been Ceylon Tea, which holds just over 9 per cent of the equity.

## Grand Met in hotel merger with IHC

A decision has been taken in principle for Grand Metropolitan to merge with International Hotels Corporation, creating a new hotel group.

The merger of the two companies under a single management will facilitate the development of an integrated marketing approach and increase the ready availability of a large geographical coverage of hotels for guests.

It is intended to maintain, and wherever possible, to improve the standards of all hotels in the group and to increase their profitability.

Changes will undoubtedly take place when the merger is carried out and special efforts will be made to develop career prospects for existing Grand Met hotel management and staff.

The announcement has been made six months in advance of the effective date so as to give time for careful consultation with those people concerned and for successful planning.

Sir Maxwell Joseph and Mr S. G. Grinstead were elected to the IHC board on October 1. Mr Paul C. Sheeline, currently the chairman, will become vice-chairman and remain chief executive officer, and Sir Maxwell will be elected chairman.

## ASSOCIATES DEALS

Pannure Gordon and Co. acting on behalf of Argyl Foods purchased in the market 25,000 ordinary shares of Listered Holdings on October 12 at 170p.

Argyl, with an associate, now hold, in aggregate, 8,817,499 shares (22.22 per cent).

In addition, 800,000 nominal of 12 per cent convertible unsecured loan stock (1988-90) of Listered is held in the market at 115p per share.

On October 16 de Zoete and Bevan carried out the following purchases: of Howden ordinary shares on behalf of Alexander and Alexander Services Inc. 100,000 at 139p and 500,000 at 139.1p.

## WYNDHAM CHIEF RETIRES—SELLS OUT

Mr Stanley Jones, who has been chairman of Wyndham Engineering for 30 years, retired on Friday at the age of 78 and sold his 29.24 per cent stake in the company.

The purchaser, who paid 74.75p a share, compared with Friday's market price of 60p, is Mr Brian Brownhill, a Cardiff property developer.

## HANSON EXTENDS

Hanson Trust has extended its closing date for Brev to October 31.

Hoare Garrett on October 16 purchased 275,000 Brev ordinary shares at 105p on behalf of Hanson. Hoare Garrett is currently acting as official brokers to Hanson.

## DUNLOP/PIRELLI

The final stage of the dissolution of the Dunlop Pirelli union took place on October 15 and Dunlop has now received from Pirelli cash payments equivalent to £22m sterling in final settlement.

## NOLTON

The board of Nolton has received a "serious approach" for the sale of Nolton Communications and has it under consideration.

## Grimshawe sells Manger in another buy out

BY OUNCAN CAMPBELL SMITH

Grimshawe Holdings, the DIY products manufacturer, whose 1981 account were published last month with a heavily qualified auditor's report, has sold its biggest subsidiary, J. Manger and Son, in a management buy-out.

Mr Thomas Kenny, Grimshawe's chairman, said at yesterday's annual general meeting that the deal would "yield more than £500,000". Grimshawe's shares, though, closed down 3p at 22p, a new low for the year.

Manger is the group's Northamptonshire-based manufacturer and distributor of paints and other DIY goods. Sales in the year to April 30 were unchanged at £2m, but left the company at break-even point in the face of heavy pressure on its margins.

About 95 per cent of voting

control in the company has been bought by Mr Michael Kent, managing director, and Mr Peter Platters, sales director. Three other managers have also taken small equity stakes.

The remaining 5 per cent has passed to Citicorp Capital Investors, the venture capital subsidiary of Citibank which advised management on the deal.

The bank subscribed one-third of the total equity of £300,000 and the management provided £50,000. The rest of the purchase price was funded by a floating rate subordinated loan from Citibank, repayable in 1983-87.

In addition, clearing bank overdraft facilities are understood to have been arranged to provide for about £250,000 of working capital.

Commenting on the sale, Grimshawe's chairman said the interest saving alone for the group could amount to £80,000 a year.

Last year, when pre-tax losses were £430,959, Grimshawe's interest charges rose from £107,822 to £216,957. He added that the group would continue to trade with its former company through other subsidiaries.

This is the second management buy-out to have been arranged at Grimshawe. In July it agreed to sell Aspx, a manufacturer of spectacle components, at a small discount to net worth.

Mr Kenny said that the group would show a loss for the six months to October 31. Grimshawe's remaining companies comprised "a viable group," however, and he expected some improvement in its 1982 performance.

## Ruberoid placing to raise £1.3m

Ruberoid is raising £1.3m by placing 1.4m ordinary shares with the National Coal Board Pension Fund. The placing price is 85p, being the average quotation for the five days starting October 9.

The Pension Fund will thus acquire 11.9 per cent of the issued share capital of Ruberoid, subject to the approval of Ruberoid shareholders at an extraordinary meeting on November 16.

The funds raised are to replace the £1.3m expended on the purchase of Catalin, a manufacturer of industrial resins. Acceptances have now been received in respect of 98 per cent of the Catalin shares.

## BUNZL EXPANDS IN AUSTRALIA

Bunzl Australia Pty, the Melbourne-based wholly owned subsidiary of Bunzl Pulp and Paper, has reached agreement with Onkaparinga Textiles, to acquire for £370,000 the assets and goodwill of its division, Kayline Plastics Company. The transaction has been approved by the Australian Foreign Investment Review Board.

Kayline makes a range of disposable plastic medical products for use in hospitals and clinics, which is complementary to the medical disposables made by the Filtrona Plastics division of Bunzl, at Thomastown, Victoria. Both divisions will continue to manufacture in their respective locations and management will remain the same.

Mr James White, the Bunzl managing director, said the group had earmarked Australia—along with North America—as a priority for future development.

## Zettlers sees better trend in second half

While Zettlers Group, the football pools and bingo concerns, expects to report a 30 per cent decline in midway profit, the chairman Mr P. Zettler, anticipates a much "more favourable trend" in the second half.

In his annual statement he says he believes that the performance in the second six months will be in line with the same period of last year. As known, the group finished the year to March 31 1981 showing a 30 per cent decline in profit to £1.56m (£1.54m), of which £813,413 (£828,594) in the second half. Total dividend is raised to 2.75p (2.5p).

Turnover, after betting tax, was £124.7m (£111.7m) split as £7.2m (£6.55m) from football and £5.18m (£4.62m) from the bingo, cinema and hotel side. Trading profit amounted to £14.2m (£14.3m) with £949,997, against £821,903, from football and £470,012 (£506,145) from the other activities.

At year end net liquidity was down £1.21m (£709,688 higher) and authorised capital spending amounted to £400,000 (£911,500) of which £180,000 (£395,000) has not been contracted.

## Fieldwood rebuts Braham claims

URGING shareholders of Braham Millar to accept the offer of 24p per share from Fieldwood, Mr Braham Millar says that Braham's argument against the offer "completely ignores the fact that the offer is almost double the value of the Braham Millar shares before Fieldwood acquired its interest in the company."

Rebutting Braham's claims that Fieldwood is making its offer just when rationalisation benefits are coming through Mr McCarthy says "can you really believe that this rationalisation represents at long last a positive policy and is not just an inevitable and belated reaction to the recession?"

Referring to the suggestion that Fieldwood might be planning an "asset stripping" operation Mr McCarthy says that Fieldwood has no such plans. He says that Fieldwood intends to "build a secure future for Braham's employees by creating a broader market base and a deeper penetration into more stable industrialised markets."

Mr McCarthy also dismisses the comparison of the offer with net assets of 53.4p per share. He explains that out of that figure 6.2p is a further revaluation surplus, 7.2p is deferred tax and

30.5p is stocks. This, he says, leaves assets of "a mere" 19.5p.

LOW AND BONAR  
Low and Bonar, the travel, package, engineering, and textiles group, has paid £595,000 for nine travel agencies based in London and Lancashire.

It has acquired a 75 per cent interest in Ayscough Travel, a business travel house in the City of London, for £275,000, and through its subsidiary, Nairn Travel, it has bought New City Travel Centre which has seven outlets in Lancashire.

Under the terms of this deal Nairn will pay up to £320,000, subject to certain sale and purchase conditions being satisfied.

Acceptances have been received in respect of a total of 4,470,944 new ordinary shares and 4,470,944 deferred shares in Durapine (45.5 per cent of the issued share capital).

Glyndwed and its subsidiary therefore own a total of 8,607,199 new ordinary shares and 8,607,199 deferred shares in Durapine (57.5 per cent of the issued share capital).

The offers remain open for acceptance until further notice.

ALEXANDERS HLDGS.  
Alexander Holdings, being Scotland's largest Ford Motor dealer, has recently completed its new garage, workshop and showrooms on a two-acre site in the centre of Edinburgh. This development has been valued at £2.25m.

The company has also purchased the freehold of its Northampton dealership for £285,000.

Net asset value of Alexander's shares is now 33.3p per share.

## WILLIS FABER

Willis Faber has acquired a minority interest in Tax Insurance Brokers Sdn Bhd of Malaysia. The name of Tax will be changed to Tax-Willis Faber.

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## Ward White sends out offer

Ward White has posted its formal offer of 145p cash per share to the shareholders of Hiltons Footwear. The offer was announced on October 14 and is open until November 9.

The offer document, prepared by Morgan Grenfell, contrasts the offer with Hiltons's share price of 65p on the day before Ward White's interest in the company was first indicated.

Morgan Grenfell has also commented adversely on the "unavailable" nature of Hiltons' shares, a point it has stressed in view of "the huge proportion of very small shareholders" in the company.

No reference is made to the fact that 40.23 per cent of Hiltons' shareholders have given irrevocable undertakings to accept a proposed merger between their company and George Oliver (Footwear). The document notes, however, that the Hiltons and Oliver families would together own "a very substantial proportion" of the equity of the proposed holding company for the merger.

Ward White's outstanding borrowings on September 1 stood at £10.03m.

County Bank advisers to Hiltons said the document contained "no surprises" and confirmed that Hiltons' management was continuing to talk to Oliver's

## J. TOWNSEND

John Townsend and Co. (Holdings) has agreed to buy Oakley Vaughan and Co. the Lloyd's insurance brokers and 75 per cent of Oakley Vaughan (Underwriting).

Oakley Vaughan and Co will be integrated into John Townsend and Co, the Lloyd's brokers in the John Townsend group.

## DURAPIPE INTL

At yesterday's egm of Durapine International a resolution approving a capital reorganisation was passed. J. Henry Schroder Wagg and Company has announced that its offers on behalf of Glyndwed to buy Durapine shares, not owned by a subsidiary of Glyndwed, have become unconditional.

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At September 10, 1981, when Glyndwed's offer



## Companies and Markets

## CURRENCIES, MONEY and GOLD

## WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies on October 19, 1981. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied. Abbreviations: (A) approximate rate, (B) bankers' rates, (C) commercial rates, (D) direct quotation available, (E) free rate, (F) based on U.S. dollar entities and going sterling/dollar rates, (G) member of the sterling area other than Scheduled Territories, (H) loan rate, (I) local rate, (J) official rate, (K) selling rate, (L) basic rate, (M) buying rate, (N) non-commercial rate, (O) nominal, (P) official rate, (Q) selling rate, (R) official rate, (S) selling rate, (T) official rate, (U) selling rate, (V) official rate, (W) selling rate, (X) official rate, (Y) selling rate, (Z) official rate, (AA) selling rate, (AB) official rate, (AC) selling rate, (AD) official rate, (AE) selling rate, (AF) official rate, (AG) selling rate, (AH) official rate, (AI) selling rate, (AJ) official rate, (AK) selling rate, (AL) official rate, (AM) selling rate, (AN) official rate, (AO) selling rate, (AP) official rate, (AQ) selling rate, (AR) official rate, (AS) selling rate, (AT) official rate, (AU) 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PLACE AND LOCAL UNIT	VALUE OF £ STERLING	PLACE AND LOCAL UNIT	VALUE OF £ STERLING	PLACE AND LOCAL UNIT	VALUE OF £ STERLING
Afghanistan (Afghani)	101.00	Greenland (Danish Kroner)	13.20	Peru (Sol)	14.50
Albania (Lek)	10.00	Grenada (G.D.)	4.90	Philippines (Philippine Peso)	14.50
Algeria (Dinar)	7.7124	Guadeloupe (Local Franc)	10.30	Pitcairn Islands (New Zealand \$)	2.3330
Andorra (French Franc)	10.30	Guam (U.S. \$)	1.8410	Poland (Zloty)	2.3330
Angola (Kwanza)	175.00	Guatemala (Quetzal)	1.8410	Portugal (Portuguese Escudo)	200.48
Argentina (A.P.)	68.139	Guinea Republic (Sylli)	39.20	Puerto Rico (U.S. \$)	1.8410
Aruba (A.G.)	1.125	Guinea-Bissau (Piso)	69.87	Qatar (Riyal)	6.70
Australia (A. \$)	1.5125	Guyana (Guyanese \$)	5.52	Reunion (de la) (French Franc)	110.50
Austria (Schilling)	28.76	Haiti (Gourde)	9.30	Romania (Leu)	16.89
Azores (Portuguese Escudo)	118.50	Honduras (Lempira)	5.69	Rwanda (Rwanda Franc)	16.89
Bahamas (B. \$)	1.8410	Hong Kong (H.K. \$)	11.0150	St. Christopher (N.E. Caribbean \$)	4.90
Bahrain (B. \$)	1.8410	Hungary (Forint)	64.2395	St. Helena (N.E. Caribbean \$)	4.90
Belize (B. \$)	1.8410	Iceland (Icelandic Krona)	14.197	St. Lucia (N.E. Caribbean \$)	4.90
Bermuda (B. \$)	1.8410	India (Ind. Rupee)	16.85	St. Pierre (N.E. Caribbean \$)	4.90
Bhutan (Indian Rupee)	16.85	Indonesia (Rupiah)	1,194.4	St. Vincent (N.E. Caribbean \$)	4.90
Bolivia (Bolivian Peso)	1.8410	Iran (Rial)	1,194.4	Salvador (El) (Colon)	4.90
Bosnia (C.F.A. Franc)	1.8410	Iraq (Iraqi Dinar)	1,194.4	Samoa American (U.S. \$)	1.8410
Botswana (Botswana Pula)	1.8410	Israel (Shekel)	25.30	San Marino (Italian Lira)	2,036.00
Brazil (Cruzado)	203.11	Italy (Lira)	2,036.00	Sao Tomé/Principe (Dobra)	71.86
Brunei (Brunei \$)	3,350.00	Jamaica (Jamaica Dollar)	3.2850	Saudi Arabia (Riyal)	6.70
Bulgaria (Bulgarian Lev)	11.96	Japan (Yen)	428.00	Senegal (C.F.A. Franc)	61.00
Burkina Faso (C.F.A. Franc)	1.8410	Jordan (Jordanian Dinar)	0.8080	Seychelles (Seychelles Rupee)	11.3500
Burundi (Burundi Franc)	155.45	Kampuchea (Riel)	2,036.00	Sierra Leone (Sierra Leone Leone)	2,036.00
Cameroon (C.F.A. Franc)	1.8410	Kenya (Kenya Shilling)	18.87	Sierra Leone (Sierra Leone Leone)	2,036.00
Canada (Canadian \$)	72.125	Kiribati (Australian \$)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Canary Islands (Spanish Peseta)	203.11	Korea (N.H.) (Won)	1,194.4	Sierra Leone (Sierra Leone Leone)	2,036.00
Cape Verde (Cape Verde Escudo)	203.11	Korea (S.H.) (Won)	1,194.4	Sierra Leone (Sierra Leone Leone)	2,036.00
Cayman Islands (Cayman \$)	1.8410	Kuwait (Kuwait Dinar)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Central African Rep. (C.F.A. Franc)	1.8410	Laos (New Kip)	16.85	Sierra Leone (Sierra Leone Leone)	2,036.00
Chad (C.F.A. Franc)	1.8410	Lebanon (L.L. \$)	3,350.00	Sierra Leone (Sierra Leone Leone)	2,036.00
China (Renminbi Yuan)	1.8410	Lesotho (L.L. \$)	1,194.4	Sierra Leone (Sierra Leone Leone)	2,036.00
Colombia (C. \$)	1.8410	Liberia (Liberian \$)	1,194.4	Sierra Leone (Sierra Leone Leone)	2,036.00
Comoros (C.F.A. Franc)	1.8410	Libya (Libyan Dinar)	1,194.4	Sierra Leone (Sierra Leone Leone)	2,036.00
Congo (Brazzaville) (C.F.A. Franc)	1.8410	Liechtenstein (Swiss Franc)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Costa Rica (Costa Rican Colon)	36.89	Luxembourg (Lux Franc)	66.80	Sierra Leone (Sierra Leone Leone)	2,036.00
Cuba (Cuban Peso)	1,194.4	Macao (Macao Pataca)	11.96	Sierra Leone (Sierra Leone Leone)	2,036.00
Cyprus (Cyprus \$)	0.799	Madagascar (Portuguese Escudo)	11.96	Sierra Leone (Sierra Leone Leone)	2,036.00
Czechoslovakia (Koruna)	10.30	Malawi (Malawi Shilling)	11.96	Sierra Leone (Sierra Leone Leone)	2,036.00
Danish (Danish Kroner)	13.20	Malaysia (Malaysian Ringgit)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Dominican (D. \$)	1.8410	Maldives (Maldivian Rufiyaa)	7.2390	Sierra Leone (Sierra Leone Leone)	2,036.00
Dominican Rep. (Dominican Peso)	1.8410	Mali (Mali Franc)	1,194.4	Sierra Leone (Sierra Leone Leone)	2,036.00
Ecuador (Ecuadorian \$)	1.8410	Martinique (Local Franc)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Egypt (Egyptian \$)	1.8410	Mauritania (Ouguiya)	10.30	Sierra Leone (Sierra Leone Leone)	2,036.00
Equatorial Guinea (Equatorial Guinean \$)	1.8410	Mauritius (Mauritian Rupee)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Ethiopia (Ethiopian Birr)	1.8410	Mexico (Mexican Peso)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Falkland Islands (Falkland \$)	1.8410	Moldova (Moldovan Leu)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Faroe Islands (Danish Kroner)	13.20	Monaco (M.C.F. Franc)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Fiji (Fiji \$)	1.8410	Mongolia (Mongolian Tugrik)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Finland (Finnish Markka)	8.107	Montserrat (E. Caribbean \$)	4.90	Sierra Leone (Sierra Leone Leone)	2,036.00
France (French Franc)	10.30	Mozambique (Metical)	54.00	Sierra Leone (Sierra Leone Leone)	2,036.00
French Guiana (C.F.A. Franc)	1.8410	Nauru (Australian Dollar)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
French Polynesia (C.F.P. Franc)	10.30	Nepal (Nepalese Rupee)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Gabon (C.F.A. Franc)	1.8410	Netherlands (Guilder)	2.3330	Sierra Leone (Sierra Leone Leone)	2,036.00
Gambia (Gambian \$)	1.8410	Netherlands Antilles (Antillian Guilder)	2.3330	Sierra Leone (Sierra Leone Leone)	2,036.00
Germany (East) (East German Mark)	1.8410	Nicaragua (Cordoba)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Germany (West) (West German Mark)	1.8410	Niger Republic (C.F.A. Franc)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Ghana (Ghana \$)	1.8410	Nigeria (Naira)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Gibraltar (Gibraltar \$)	1.8410	Norway (Norwegian Krone)	1.8410	Sierra Leone (Sierra Leone Leone)	2,036.00
Greece (Drachma)	103.372	Oman (Omani Rial)	0.636	Sierra Leone (Sierra Leone Leone)	2,036.00

\*That part of the French community in Africa formerly French West Africa or French Equatorial Africa. †Rupees per pound. ‡General rates of oil and iron exports 77.22. \*\*Rate is the transfer market (controlled). ††Rate is now based on 2 Barbados \$ to the dollar. ‡‡Now one official rate. (U) United rate. (V) United rate. (W) United rate. (X) United rate. (Y) United rate. (Z) United rate. (AA) United rate. (AB) United rate. (AC) United rate. (AD) United rate. (AE) United rate. (AF) United rate. (AG) United rate. (AH) United rate. (AI) United rate. (AJ) United rate. (AK) United rate. (AL) United rate. (AM) United rate. (AN) United rate. (AO) United rate. (AP) United rate. (AQ) United rate. (AR) United rate. (AS) United rate. (AT) United rate. (AU) United rate. (AV) United rate. (AW) United rate. (AX) United rate. (AY) United rate. (AZ) United rate. (BA) United rate. (BB) United rate. (BC) United rate. (BD) United rate. (BE) United rate. (BF) United rate. (BG) United rate. 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This announcement appears as a matter of record only.

## BANCO BHC

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US \$25,000,000

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-EULABANK-

October 1981

## Matra sees profits setback

By David White in Paris

THE PUBLICATION of detailed plans for the French Government's acquisition of a controlling stake in Matra, the arms and advanced technology group, coincided yesterday with the announcement of the first serious setback in the company's profits.

Matra said that parent company net earnings were likely to be little more than FF100m (\$18m) this year, half the 1980 level, on turnover of FF4bn.

The forecast takes into account provisions for losses in some of the group's less successful offshoots—notably car bodies and watches. But the company said that management efforts and injections of expertise should lay the basis for a "durable recovery."

Net profit in the first half of this year was FF154.5m, on sales of FF1.6bn.

Details have, meanwhile, been revealed of the process by which the state plans to take a 51 per cent shareholding in Matra while leaving the group's important publishing interests—above all the wide-ranging Hachette group, taken over last year—in private hands.

The agreement marks the company's success in achieving a compromise.

The Government's first intention was to take over completely Matra's arms activities—mainly missiles—and leave the rest alone. But M Jean Luc Lagardere, chairman, argued that the arms sector was central to the group's activities and above all to its research effort.

The provisional agreement provides for a partial takeover in three stages. In the first, Matra will make over its publishing interests to a new company, dubbed MMB. This will include its stakes in Marlis, the holding company which now controls the Hachette empire.

In the second stage, shareholders will be asked to approve a free issue of MMB shares and a Matra capital increase reserved for the state or for state-owned bodies.

As a result, Matra will own the publishing interests and the state will have a majority in the remainder of the group.

## Daimler-Benz's exports help boost sales by 14%

By Kevin Done in Frankfurt

DAIMLER-BENZ, the West German car and commercial vehicle manufacturer, increased turnover by 14 per cent in the first nine months of 1981 to DM26bn (\$11.8m) and expects "satisfactory profits" for the year as a whole.

The rise in sales has chiefly been achieved through higher exports. But the company has also gained from the weakness of the D-mark against the dollar, and from the consolidation for the first time of its majority-owned Spanish subsidiary.

Sales of the parent company rose by 7 per cent to DM20.9bn. Of this total domestic sales showed a decline of 4 per cent to DM10.1bn, while export sales jumped to DM10.8bn, an increase of 20 per cent. Exports accounted for 51.5 per cent of parent company sales in the nine months compared with 46.1 per cent.

No details of quarterly profits were included in the letter to shareholders released yesterday.

United Car and Diesel Distributors, the South African assembler and distributor of Mercedes-Benz vehicles, is to spend R200m (\$210m) on an expansion programme. Daimler-Benz has a minority stake in UCD. The company will double its car production capacity and increase truck capacity by 70 per cent.

Car production in the three quarters at 333,995 shows a marginal decline of 0.2 per cent, but the company is expecting car production for the whole of the year to total 437,000 units, against 429,000 in 1980.

The daily car production rate has been raised by 2.2 per cent this year to 1,746 from 1,709 in the first nine months of 1980.

With its range of prestige cars, Daimler-Benz has managed to escape most of the impact of the wide-ranging recession in the world motor

industry. But it has run into problems in light commercial vehicles and also in the local markets of Brazil and Argentina where the turmoil in the local economies has led to temporary production shutdowns and redundancies.

Production of light commercial vehicles under six tonnes at Bremen and Düsseldorf has fallen by 13 per cent to 54,073 as a result of the sharp fall in demand in the West German and other Western European markets.

The even more abrupt drop in sales of heavy trucks in Western Europe has been more than compensated for by the jump in sales to overseas markets, particularly to the Middle East.

Overall Daimler-Benz commercial vehicles production worldwide showed a small gain of 8 per cent to 204,400, helped by the inclusion of Spanish production. Domestic output fell by 1 per cent to 146,767.

## German corporate profits decline

By Stewart Fleming in Frankfurt

PROFITS OF West German companies fell as sharply in the first half of 1981 as they did in the recession after the 1974 oil crisis, the Bundesbank reported yesterday.

The central bank also said that poor earnings and sales prospects had begun to slow the growth of corporate investment.

The central bank's report estimated that corporate profits fell by 15 per cent in the first half of 1981 from a year earlier and were 7.5 per cent down from the second half of 1980.

Rising raw material costs, especially of oil, rising wage costs and an initial reluctance

to lay off workers, all contributed to the profits squeeze.

It estimates that capital spending on buildings and plant rose by 4.5 per cent from the first half of 1980, which is lower than the rate of inflation of about 6 per cent. This compares with a rise of 12 per cent in the first half of 1980 and a rise of 7 per cent in the second half of 1980.

The Bundesbank said that nonetheless the level of capital investment remains high.

But the central bank also drew attention to unfavourable long term trends. The productive potential of the economy increased by 4.5 per cent a

year 1963-70, but growth slowed to a 2.5 per cent annual rate 1975-80. Rising wage costs, an increasing tax burden, oil price increases and competition from developing countries were factors in the slowdown.

The central bank's analysis provides support for comments made recently by Dr Helmut Schmidt, the vice-president, who argued that increasing emphasis needs to be put on improving the profitability of the corporate sector rather than on maintaining real earnings of workers in order to help Germany meet the growing challenge in international markets.

## Swedish Match reports plunge in earnings

By Westerly Christner in Stockholm

SWEDISH MATCH reports this year. This will result in a "clearly positive effect" on 1982 earnings.

Furthermore the 10 per cent devaluation of the Swedish krona last month is expected to help improve the competitiveness of the group's export-oriented units.

Group investments amounted to Skr 165m during the eight months against Skr 171m. Group liquidity fell to Skr 203m from Skr 382m at the end of last year.

The core match operation returned unchanged operating earnings of Skr 75m on a 9 per cent sales advance to Skr 935m during the eight months. Profits from gas operations on Profit Island, in the U.S., amounted to Skr 8m during the period, but the company estimates a Skr 50m annual profit from the venture when in full swing.

The Tarket group lifted its operating result by Skr 1m to Skr 30m on a 17 per cent sales gain to Skr 519m.

## KemaNobel's income falls

By William Dullforce in Stockholm

KEMANOBEI, THE Swedish chemicals group, reports a slump in pre-tax profits from Skr 100.4m to Skr 21.6m (\$3.9m) on a 5 per cent fall in sales to Skr 2.1bn (\$380m) for the first eight months.

If the associated companies, in which KemaNobel holds between 20 and 50 per cent are included, the pre-tax figure plunges from Skr 122m to Skr 7m. After extraordinary items the fall is from Skr 128m to Skr 18m.

The result for 1981 as a whole will be improved by the capital gain from the sale of KemaNobel's 21 per cent stake in Supra, the Swedish fertiliser company, to Norsk Hydro of Norway.

Last year the group returned unchanged earnings of Skr 115m on a Skr 3.4bn turnover or Skr 168m after extraordinary items. In April this year Mr Ove Sundberg, the managing director, said he expected earnings to improve

## Elsevier sells U.S. publishing subsidiary

By Charles Batchelor in Amsterdam

ELSEVIER-NDU, the Dutch publishing group, has sold its U.S. general publishing subsidiary Elsevier-Dutton to JSD Corporation of New York.

Earlier negotiations with Velt Information Sciences broke down in September despite the signing of a letter of intent. But Elsevier reached speedy agreement with JSD on a sale under the same terms. It declined to name the purchase price.

Dutton has been loss-making in recent years. It has annual sales of \$10m and employs more than 100 people. It will change its name to E. P. Dutton.

JSD Corporation is part of the Dyson, Kiser, Moran group, a family-owned holding company with large stakes in a number of listed companies. JSD publishes newspapers but has no book interests.

Elsevier bought Dutton in 1974 hoping to establish a base to buy U.S. copyrights which could use in other markets. But the fragmentation of the copy right market both geographic ally and into hard-cover, paper back and film rights sections and the growth of copyright agents has meant this approach is no longer appropriate, said Mr D. P. van de Merwe, a member of the managing board.

Dutton, primarily a hard-cover publisher, was too small to compete just in the U.S. market. Changes in the market, also prompted Elsevier's recent sale of the British fine art publisher Phaidon, to its management, and of its French subsidiary Elsevier-Sequoia.

Elsevier intends to concentrate its activities in the U.S. on specialised magazines and electronic data transmission, the scientific and medical fields.

# Why Williams Is Worth Watching in the '80s.

One good reason is because we're rich in resources. During the '70s we set out to position ourselves as a resource-rich growth company of the '80s. We have been successful with this strategy and it's paying off for us, as evidenced by record 1980 net income of \$139 million, double that of the previous year. Although we don't expect to be able to report the record breaking results of 1980 this year, we do expect 1981 will still be one of our better years.

Today, we are strong in natural resources, with increasingly valuable reserves of phosphate rock, oil, natural gas and coal. These resources provide us considerable promise for continued progress in the '80s and beyond. So extensive are these reserves that each of Williams' 29,700,000 outstanding shares of common stock equates to an ownership of about 14 tons of recoverable phosphate rock reserves;

oil and natural gas reserves with an energy equivalent of nearly a barrel of oil; and some 75 tons of coal reserves. We also have many other valuable assets which we consider major resources for the '80s. We own and operate four of the nation's largest, most cost effective chemical

fertilizer manufacturing complexes; a successful oil and gas exploration and production company; the world's largest independently owned petroleum products pipeline system; and one of the largest networks of metals service centers in the United States. Yes, The Williams Companies is indeed a resource-rich, growth company that is truly "worth watching in the '80s." But there are many more reasons you can learn about by writing L.R. Francisco, manager-investor relations, The Williams Companies, One Williams Center, Tulsa, OK 74172. Ask for a copy of our 1980 Annual Report.

## We are rich in resources.

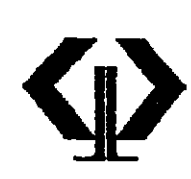
THE FERTILIZER, ENERGY AND METALS COMPANY  
Agrico Chemical Company • Williams Exploration Company  
Williams Pipe Line Company • Edgcomb Metals Company

WILLIAMS

مكاتب العمل



All these Debentures have been sold. This announcement appears as a matter of record only.



# Canadian Imperial Bank of Commerce

(A Canadian chartered bank)

U.S.\$100,000,000

16 3/4 % Debentures due October 15, 1991

Issue Price 100 per cent.

Interest payable annually on 15th October

- Hambros Bank Limited**  
Credit Suisse First Boston Limited  
Dresdner Bank Aktiengesellschaft  
Lloyds Bank International Limited  
Merrill Lynch International & Co.  
Salomon Brothers International
- CIBC Limited**  
Dominion Securities Ames Limited  
Goldman Sachs International Corp.  
Manufacturers Hanover Limited  
Morgan Guaranty Ltd  
Swiss Bank Corporation International Limited
- S. G. Warburg & Co. Ltd.**  
**Algemene Bank Nederland N.V.**  
Banque Nationale de Paris  
Bayerische Landesbank  
Continental Illinois  
The Hongkong Bank Group  
Kuhn Loeb Lehman Brothers International, Inc.  
McLeod Young Weir International  
Smith Barney, Harris Upham & Co.  
**Amro International**  
Banque de Paris et des Pays-Bas  
Burns Fry  
Crédit Commercial de France  
IBJ International  
Kuwait International Investment Co. s.a.k.  
Société Générale  
**Banque Bruxelles Lambert S.A.**  
Baring Brothers & Co., Limited  
Commerzbank  
Crédit Lyonnais  
Kreditbank International Group  
Morgan Stanley International  
Société Générale de Banque S.A.  
**Wood Gundy**

October, 1981

## Companies and Markets INTL. COMPANIES & FINANCE

### Poor first half for Japanese stores

BY YOKO SHIBATA IN TOKYO

JAPAN'S TOP five department store groups report disappointing earnings performance for the first six months to end-August, with two of them showing sharp declines in operating profits. The slow recovery in consumer spending, a cool summer and higher corporate tax were all to blame. Because of the persistent cool weather for the second consecutive year and a rainy June and early July, department stores held summer sales earlier than usual which resulted in lower profit margins. When the hot weather set in during July and lasted to the end of August, sales picked up but did not contribute much to earnings.

#### SIX MONTHS TO AUGUST 31

Company	Sales Ybn	Change on year %	Operating profits Ybn	Change on year %	Net profit Ybn	Change on year %
Mitsukoshi	275.43	+7.1	7.17	-22.2	4.37	-12.8
Takashimaya	210.04	+6.8	5.20	+3.1	2.21	-4.8
Daimaru	207.98	+3.2	3.71	-25.9	1.82	-32.3
Matsuzakaya	143.38	+6.1	2.29	+3.7	1.54	+4.4
Sogo	94.62	+10.5	2.39	+7.0	1.17	-9.1

Only Sogo department stores, with its main business in Kobe city, achieved a double-figure sales growth (10.5 per cent). Improvement in financial balances (dividend and interest received minus dividend and interest paid) helped Takashimaya, Matsuzakaya and Sogo post earnings improvements. They also benefited from a cut in the interest rate. Mitsukoshi suffered a setback in operating profits (down 22.2 per cent), with net financial revenue reduced by ¥2bn, compared with the previous year. The company reached short-term borrowing of ¥15.4bn in its financial balance sheet for the first time during the last four years.

Daimaru suffered a decline of 25.9 per cent in operating profits and again higher borrowings were partly to blame. Its second position in terms of sales was taken over by Takashimaya. In the current half-year ending February 1982, the stores expect a sharp upturn of sales because of a pick-up in consumer spending indicated by record department store sales in September. Sales in the second half always tend to be higher than in the first half.

### Hartogen seeks control of Cluff Oil Australia

BY GRAEME JOHNSON IN SYDNEY

HARTOGEN ENERGY yesterday made a \$15m (U.S.\$17.5m) partial takeover offer for Cluff Oil Australia. The move was not unexpected and comes at a time when many small exploration companies are jockeying for an interest in the Bass Strait oil hunt off the coast of Victoria. During recent weeks Hartogen had built up a 19.9 per cent interest in the local offshoot of Cluff Oil of the U.K. Its rival exploration group, Weeks Australia, also built up strategic beach-head of just under 16 per cent in Cluff. Yesterday's offer by Hartogen for 20m Cluff Oil shares at 75 cents a unit will lift its stake to 57.21 per cent of the issued capital and caps a very well-planned share raid. Hartogen is offering a premium of 6 cents a share above Cluff's peak price of 71 cents achieved during the share buying melee. The partial offer capitalises Cluff at A\$97.82m. However, Hartogen has not extended its offer to cover 35.5m options Cluff has on issue. This could, once exercised, hold the key to the balance of control of Cluff, if a tussle were to emerge between the British

parent, Hartogen and Weeks. Through a quirk in the companies legislation, companies are not required to disclose option shareholdings. Hartogen has been a keen buyer of options and is thought to have amassed more than 30 per cent of the options on issue. But directors of the company have refused to divulge the extent of Hartogen's option shareholding. The race between Hartogen and Weeks to grab large shareholdings in Cluff was to ensure that each had a sizeable stake in permits in the Bass Strait relinquished by BHP-Esso. A consortium of which Cluff is 12.5 per cent stakeholder was awarded a Bass Strait exploration permit by the Victorian Government. If Hartogen succeeds in gaining the 57.21 per cent of Cluff Oil sought, it will have established an indirect stake in the permit equal to a 7.15 per cent interest. Although Foreign Investment Review Board guidelines would hamper a rival bid by Weeks Australia, the battle for control of Cluff Oil is seen by market observers as being far from over.

### Promet buys 50% stake in U.S. oil rig venture

BY WONG SULONG IN KUALA LUMPUR

PROMET, the rapidly expanding Malaysian-Singapore oil rig builder and construction group, has entered into an agreement to take up a 50 per cent stake, worth U.S.\$21.63m, in a U.S. oil rig venture. Promet, formerly called Bovis Southeast Asia, announced that through its wholly-owned subsidiary, Promet of Singapore, it is taking half of Baker's Port of Texas, a subsidiary of Baker Marine, itself a unit of Baker International, the U.S. manufacturer of hardware for oil and gas wells. Baker's Port owns 3,000 acres of industrial land at Ingleside, near Corpus Christi in Texas, of which about 400 acres have been leased out to various industrial companies. Promet said it and Baker Marine intend to use part of the remaining 2,600 acres as a marine fabrication yard, providing a wide range of service to the oil industry. Promet has a marine fabrication yard in Singapore, which has full order books for several years, and is unable to expand because of an acute shortage of space. Under the deal, Promet will

pay an immediate sum of U.S.\$3.63m, with six annual payments of U.S.\$3m each from August 1982 to 1987. For the six months ended June, Promet made a pre-tax profit of ringgit 19m (\$8.32m), compared to a loss of ringgit 500,000 for the same period in 1980. The Malaysian Government has set up a national helicopter company to meet the acute need for such services in many parts of the country, particularly the oil growth centres. The Federal Government's participation will be through its national carrier, Malaysian Airline System, which is taking 40 per cent equity in the new company, Malaysian Helicopter Services Berhad (MHS). The remaining 60 per cent will be taken by three state governments, and a private company, Malaysia Air Charter, with each holding 15 per cent. MHS has an authorised capital of 100m ringgit (US\$43.76m) and a paid up capital of 30m ringgit. A government statement said MHS was currently evaluating a helicopter fleet for its proposed operations, and recruitment of personnel was expected soon.

New Issue: All of these bonds having been sold, this announcement appears as a matter of record only. October 1981

### The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe

### Fonds de Rétablissement du Conseil de l'Europe

pour les Réfugiés Nationaux et les Excédents de Population en Europe

Strasbourg/Paris

DM 100 000 000.-

10 1/2 % Bearer Bonds of the Loan of 1981 (87-91)

**Berliner Handels- und Frankfurter Bank**

<b>Allgemeine Elsassische Bankgesellschaft</b>	<b>Bank für Gemeinwirtschaft Aktiengesellschaft</b>	<b>Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft</b>
<b>Bayerische Landesbank Girozentrale</b>	<b>Bayerische Vereinsbank Aktiengesellschaft</b>	<b>Berliner Bank Aktiengesellschaft</b>
<b>Bankhaus Gebrüder Bethmann</b>	<b>Commerzbank Aktiengesellschaft</b>	<b>Richard Daus &amp; Co., Bankiers</b>
<b>Delbrück &amp; Co</b>	<b>Deutsche Bank Aktiengesellschaft</b>	<b>DG BANK Deutsche Genossenschaftsbank</b>
<b>Deutsche Girozentrale - Deutsche Kommunalbank - Hessische Landesbank - Girozentrale - Merck, Finck &amp; Co.</b>	<b>Dresdner Bank Aktiengesellschaft</b>	<b>Georg Hauck &amp; Sohn Bankiers Kommanditgesellschaft auf Aktien</b>
<b>Sal. Oppenheim jr. &amp; Cie.</b>	<b>Bankhaus Hermann Lampe Kommanditgesellschaft</b>	<b>Landesbank Rheinland-Pfalz - Girozentrale - Norddeutsche Landesbank Girozentrale</b>
<b>M. M. Warburg - Brinckmann, Wirtz &amp; Co.</b>	<b>B. Metzler seel. Sohn &amp; Co.</b>	<b>Vereins- und Westbank Aktiengesellschaft</b>
	<b>Trinkaus &amp; Burkhardt</b>	<b>Westfalenbank Aktiengesellschaft</b>
	<b>Westdeutsche Landesbank Girozentrale</b>	

<b>Algemene Bank Nederland N.V.</b>	<b>Arab Banking Corporation</b>	<b>Banca del Gottardo</b>
<b>Banque Bruxelles Lambert S.A.</b>	<b>Banque de l'Indochine et de Suez</b>	<b>Banque Internationale à Luxembourg S.A.</b>
<b>Banque Nationale de Paris</b>	<b>Crédit Commercial de France</b>	<b>Creditanstalt - Bankverein</b>
<b>Daiwa Europe Limited</b>	<b>Genossenschaftliche Zentralbank AG - Vienna</b>	<b>The Industrial Bank of Japan (Luxembourg) S.A.</b>
<b>Kreditbank International Group</b>	<b>Kuwait Foreign Trading Contracting &amp; Investment Co. (S.A.K.)</b>	<b>Pierson, Halding &amp; Pierson N.V.</b>
<b>Société Générale</b>	<b>Swiss Bank Corporation International Limited</b>	

U.S. \$41,160,000

### Paribas Suisse (Bahamas) Limited

33,600 6 1/4 per cent. Convertible Debentures Due 31st December 1990 of U.S. \$1,225 principal amount each

Convertible initially into 168,000 Bearer Shares of Swiss Francs 100 par value each (at the rate of five Bearer Shares for each Debenture)

of

### Banque de Paris et des Pays-Bas (Suisse) S.A.

#### NOTICE TO DEBENTUREHOLDERS

Notice is hereby given to Debentureholders that Pargesa Holding S.A. ("Pargesa"), a company incorporated in Switzerland, has made an offer (further details of which appeared in *Journal de Genève* on 9th October 1981) to all shareholders of Banque de Paris et des Pays-Bas (Suisse) S.A. ("Paribas Suisse") to subscribe for shares created by an increase of capital of Pargesa on the basis of an exchange of shares in the proportion of 5 bearer shares in Pargesa for each 11 shares in Paribas Suisse. This offer may be accepted by any converting Debentureholder in respect of the shares arising on conversion up to noon on 26th October 1981. Further details about the offer and the mode of acceptance may be obtained from Mr. B. Monti, Banque de Paris et des Pays-Bas (Suisse) S.A., 6 Rue de Hollande, 1204 Geneva (Tel: Geneva 20 61 11 Ext. 2417).

Paribas Suisse (Bahamas) Limited 20th October 1981

October 20, 1981

### Oesterreichische Kontrollbank Aktiengesellschaft

US\$100,000,000

Guaranteed Floating Rate Deposit Notes 1986

Guaranteed by the Republic of Austria

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from October 21, 1981 to April 21, 1982 the Notes will carry an interest rate of 16 1/8 per annum. On April 21, 1982 interest of US\$40,918.40 will be due per US\$500,000 Note and US\$18.37 per US\$10,000 Note against Coupon No. 1.

Agent Bank

ORION ROYAL BANK LIMITED

## The Laird Group Limited

has acquired the assets of

### Almac Plastics, Inc.

We served as financial adviser to The Laird Group Limited and assisted in the negotiations.

### WARBURG PARIBAS BECKER

INCORPORATED

A. G. BECKER INCORPORATED

October 1981

All these certificates having been sold, this announcement appears as a matter of record only.

### Banco Português do Atlântico

(Incorporated in Portugal)

London Branch

U.S. \$30,000,000

Floating Rate Certificates of Deposit due 1986

### Chemical Bank International Group

Bank of China

Crédit Agricole

Midland and International Banks Limited

MTBC & Schroder Bank s.a.

Nippon European Bank S.A.

October, 1981



## UK COMPANY NEWS

Rosemary Burr looks at the lengthy negotiations over International Commodities Clearing House

## Why a City institution had to be sold

NEGOTIATIONS FOR the sale of leading financial institutions are generally very long and tough. They may be further complicated by the intervention of regulatory authorities such as the Bank of England and the Treasury.

The City is currently the venue for just such a sale as the future ownership of the International Commodities Clearing House (ICCH) is thrashed out. For many people outside the close-knit community of commodity brokers ICCH is an unknown quantity.

ICCH fills a unique position in the country's financial sector as the clearing house for commodity contracts traded on the London futures market. It also expects to service the newly formed gold, currency and financial futures markets due to start trading next year.

Unlike some of its overseas counterparts ICCH not only registers and clears transactions for its members but guarantees that these contracts are fulfilled. In contrast, for example, the New York exchanges operate under a system whereby the individual users mutually guarantee each other's debts.

It is because ICCH guarantees all its members' transactions that its financial backing must be both substantial and meet the approval of the Bank which supervises the commodity

markets. ICCH now handles about 20,000 lots a day with an average value per lot of \$3,500.

ICCH's profits depend on both the volatility of the commodity markets it serves and the level of interest rates. The company derives its revenue from two sources, registration fees and interest on accommodation charges.

ICCH charges a registration fee on each lot bought or sold on a scale negotiated with the market associations. Once a clearing member has contracts registered in his name, he becomes responsible to ICCH for providing financial cover as may be requested by the clearing house. This cover takes the form of deposits and daily margins.

An accommodation charge is made by the clearing house on all amounts of margins or deposits secured other than by cash in the currency of the contract. In addition, interest is also charged on current account debit balances.

ICCH has been providing futures markets in London with clearing and guaranteeing services since its formation as the London Produce Clearing House in 1838. It has now hit the headlines after nearly a century of obscurity because of its recent growth and the need for financial backing of sufficient muscle and inter-

national renown to support this increased level of activity.

Growth was particularly rapid in the last annual period for which published accounts are available. In the year to June 30, 1980 ICCH made a net profit of £3.6m against £1.9m the previous year. Growth was fuelled by an active London market, a fourfold increase on the Sydney Futures Exchange.

ICCH to an internationally

## The only buyers acceptable to the Bank, the Treasury and the users turned out to be the clearers

which the company also services, and better results from its Hong Kong operations. In addition, high interest rates had dramatically improved the group's return on its capital funds. The average rate had risen from 11½ per cent in 1978-79 to 16½ per cent.

United Dominion Trust, the once troubled finance house, has because of a quirk in history owned ICCH since 1950. It was in that year, so the story goes, that after a few hours of thought Mr Gibson Jarvie, founder of UDT, agreed to buy for net asset value the London Produce Clearing House from disconsolate shareholders who were seeking to wind up the company which had languished through lack of business. At

that time, the company's \$350,000 capital was invested in war loan which produced a relatively paltry dividend. The name was changed in the 1960s.

As the markets which ICCH served grew and it spread its wings overseas to Australia and Hong Kong among other places, UDT was faced with pressure from some market users to sell ICCH to an internationally

recognised financial heavy-weight. On several occasions possible disposal to a consortium of clearing banks was mooted.

The issue would have come to a crunch within the next 12 months even if the Trustee Savings Bank had not come along and bought UDT for £110m cash in March. The reason why some change in ownership was on the cards was that the fledgling financial futures markets which were keen to use ICCH services expressed the proviso that the company should show sufficient capital backing to support the anticipated growth in business the new markets would generate.

Mr Michael Jenkins, chief

executive of the London Financial Futures Exchange, said that one of the conditions of its using ICCH services was satisfactory evidence of its owners' financial standing and international recognition that ICCH was in safe and respectable hands. The owner would need sufficient funds to increase ICCH capital to the level needed to support the greater business.

ICCH has received several capital injections over the years. In the last 10 years, capital has been increased from £500,000 to £15m. The most recent increase was last year when issued capital was increased by £2.5m to £15m partly through retained profits and partly from UDT.

When the TSB bought UDT it immediately announced its intention to sell ICCH, and sought both Treasury and Bank of England approval to maintain a small stake in the business. The outcome of these consultations was an announcement a month ago that talks were to start with a consortium of the five clearing banks and that the TSB had gained permission to maintain a stake in ICCH.

Originally Lazard's, the TSB's financial advisers, hoped to get several competitive bids. In the event, the only buyers acceptable to the Bank, the Treasury

and users turned out to be the clearers.

Since then, there has been complete silence from both parties. Both sides have admitted that negotiations have not formally started and that exchanges between the two have been restricted to letters via their respective merchant banks.

The banks seem loath to make a firm offer, speedily in the absence of a profits forecast. The TSB appears to have thought a suitable price tag for ICCH was \$80m which would put the company on a p/e of about 20. The banks are believed to have balked at this, and still seem to have reservations about the long-term rate of growth which can be expected from ICCH.

The banks are believed to be worried about the absence of any future profits growth projections in the light of a possible downturn in interest rates and changes in commission fees. In addition, they are thought to oppose the TSB's desire to include a notional price for the business likely to be generated from the financial futures market when they argue ICCH would not get this contract under its present ownership and without another capital injection.

The negotiations appear un-

likely to be concluded much before Christmas as the banks have yet to assimilate the information given, let alone come to a joint offer. The question of division of equity also remains to be solved. It looks likely that the big four clearers will take equal and substantial stakes, leaving Williams & Glyn's and the TSB with smaller stakes.

Mr Arthur Richards, UDT's chief executive, a director of

## How ICCH operates in the market

ONCE a trade has been executed on the market, the details are passed to ICCH for entry into their computer system. At various times throughout the day, the trades so far notified to ICCH are printed on a Broker Trading Sheet (BTS) for each floor member. The floor member checks the BTS, allocates trades done on behalf of other clearing members to their separate accounts with ICCH and returns the BTS to ICCH.

Overnight all the day's trades are printed on a Member Trading Statement (MTS) for each member. Unless they are out of town or overseas members, when a telex is sent. The member

then checks the MTS and either returns the top copy signed or sends a confirmation telex. On completion of the confirmatory procedures, all clearing members receive a Registration Statement listing all new business.

This document incorporates the guarantee from ICCH for due fulfilment of trades detailed. Once a clearing member has contracts registered in his name, he becomes directly responsible to ICCH for providing financial cover for these contracts as may be requested by ICCH. This cover is for deposits and daily margins and should be provided by means of cash although, at the discretion of the directors, bank guarantees may be used.

TSB Holdings and deputy chairman of ICCH, said that he hoped the transition would be done smoothly and as quickly as possible. The consortium appears to be examining ICCH at a leisurely pace and seems unlikely to offer the \$80m originally sought by the TSB. If the two parties fail to come to an agreement, the Bank and the Treasury may have to play the part of go-between.

## Cariplo: the bank that cultivates the growth of Italy's most flourishing region



Vineyards overlooking the Cantina Sociale di Santa Maria della Versa. The Cantina is a Cariplo customer.

Each year over 700 growers bring their grapes to the Cantina Sociale di Santa Maria della Versa to be pressed, bottled and marketed.

Like the Cantina, most of the growers bank with Cariplo. Their hard work has helped make Italy the greatest wine producer in the world, and Lombardy the most prosperous region in Italy.

Not only is Lombardy responsible for 11% of Italy's total agricultural production, but it also generates almost 33% of the total industrial production as well.

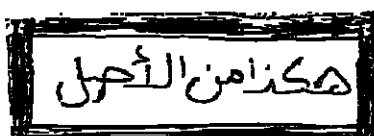
We have over 400 branches and offices situated throughout the region. Through them we play a central part in a powerful and integrated economy that has helped build our assets to about US\$ 29 billion.

This is the strong, flourishing base from which we are expanding our international banking activities. If you would like to get in touch, contact our Head Office, Via Monte di Pietà 8, 20121 Milan; or our representatives' offices in

**CARIPOLO**  
CASSA DI RISPARMIO DELLE PROVINCE LOMBARDE

London, Brussels, Frankfurt and New York; or one of our 460 agencies all over Italy.

The Lombard Bank



## LEGAL NOTICE

No. 003197 of 1981

In the HIGH COURT OF JUSTICE Chancery Division, Group A: in the Matter of ROYAL LIFE INSURANCE COMPANY LIMITED and in the Matter of ROYAL LIFE INSURANCE COMPANY LIMITED and in the Matter of the INSURANCE COMPANIES ACT 1974. NOTICE IS HEREBY GIVEN that a Petition was on 26th September 1981 presented to Her Majesty's High Court of Justice by the above-named Royal Insurance Company Limited (hereinafter called "Royal") for the sanction of the Court under Section 42 of the Insurance Companies Act 1974 to the Scheme to transfer to the above-named Royal Life Insurance Limited (hereinafter called "Royal Life") the long term business (as defined in Section 1(2) of the Insurance Companies Act 1974) of Royal.

Copies of the said Petition (including in the Appendix to the Schedule thereto the said Scheme) and of the Report on the terms of the said Scheme by an independent Actuary required by Section 42(2) of the said Act will be open to inspection at each of the offices of Royal specified in the Schedule hereto during normal business hours on any day except Saturdays, Sundays and public holidays prior to the hearing of the said Petition.

AND NOTICE IS HEREBY FURTHER GIVEN that the said Petition is directed to be heard before the Honourable Mr Justice Vinson at the Royal Courts of Justice, Strand, London on Monday the 23rd day of November 1981 and any person (including any employee of Royal or Royal Life) who alleges that he would be adversely affected by the carrying out of the said Scheme will be entitled to appear at the time of the hearing in person or by Counsel, in which case he is requested to give not less than two clear days' previous notice in writing of his intention so to appear with the grounds of his objection to the undersigned solicitors.

ANY policyholder of Royal who dissents from the proposed Scheme but does not desire to appear on the hearing of the said Petition should give not less than two clear days' previous notice in writing of such dissent with the grounds thereof to the undersigned solicitors.

A copy of the said Petition and report will be furnished to any person requiring them by the undersigned solicitors at any time before an Order sanctioning the said Scheme is made on payment of the regulated charge. DATED this 15th day of October, 1981.

THE SCHEDULE heretofore referred to in the United Kingdom

25, Wellington Place, Belfast 1

25, Waterloo Street, Birmingham 2

5, Nelson Street, Bristol

25, Windsor Place, Cardiff

44, Wellesley Road, Croydon

101, George Street, Edinburgh

80, Buchanan Street, Glasgow 1

38, Westgate Street, Ipswich

10, Park Row, Leeds 1

159, Charles Street, Leicester

New Hall Place, Old Hall Street, Liverpool

1, Cornhill, London E.C.3.

John Adam House, 17 John Adam Street, London W.C.2

8, Exchange Street, Manchester

45, Grey Street, Newcastle-on-Tyne 1

St James House, Vicar Lane, Sheffield

Arundel Towers North, Portland Terrace, Southampton

51, Clarendon Road, Watford

In Jersey

15, Royal Square, St Helier

La Tour Gaid House, North Esplanade, St Peter Port

In the Isle of Man

18, Abbot Street, Douglas

LINKLATER & JAMES (ARob)

Barrington House, 59/67 Gresham Street, London EC2V 7JA

Solicitors for the Petitioner.

## COMPANY NOTICES

ROYAL INDUSTRIES, INC.

(Formerly Sony Tokyo Kasei Ltd.)

(Kabuka)

United Kingdom shareholders are

asked to complete the Annual Report for the year ended 31st

March 1981 and send it to the

Company Secretary, Royal Industries, Inc.,

5, G. WARREN, CO. LTD.,

Goldsmith Street, London, E.C.2D.

20th October 1981.

METROPOLITAN ESTATE AND

PROPERTY, INTERNATIONAL N.Y.

70,000,000 EUROPEAN COMPOSITE

UNITED STATES SAVINGS LOAN 1980

NOTICE IS HEREBY GIVEN that the

Metropolitan Estate and Property

International Company, a subsidiary

of the Metropolitan National Bank

of New York, has issued a

series of 70,000,000 European

Composite United States Savings

Loans 1980. The said series of

loans is made up of 100,000

units of \$100 each. The said

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## In war, in peace you need his help



When help is needed, please help him and his dependants

A donation, a covenant, a legacy to THE ARMY BENEVOLENT FUND will help soldiers, ex-soldiers and their families in distress

DEPT OF DEFENCE, 10 CANNON STREET, EC4A 3DF



## NEW YORK

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# Why we're running these four ads in the Dailies.

**Butter has  
no more  
calories than  
Margarine.**

There's no such thing as a low calorie margarine. 25 grammes of butter contains 185 calories. 25 grammes of margarine contains 185 calories. So you can be calorie conscious and still enjoy the natural taste of butter.

**No buts, it's got to be butter.**

If you would like to know more, write for free booklets to BIC, FREEPOST, PO Box 101A, Surbiton, Surrey KT6 5AZ.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Butter Information Council

**Down under, do they  
really believe this**

*Dairy  
Butter*

**CREAM  
A LITTLE SALT**

**tastes like this?**

On the top are the ingredients used to make Krona margarine. The oils and fats, such as tallow, are first made edible by refinement and deodorisation. Then they're made palatable by the artificial addition of colour and flavour.

The picture below shows the ingredients that make a typical leading brand of butter. We churn the cream. Natural. Simple. Which is why nothing else can taste like butter.

So don't spread Australian rumours. Spread butter.

**No buts, it's got to be butter.**

If you would like to know more, write for free booklets to BIC, FREEPOST, PO Box 101A, Surbiton, Surrey KT6 5AZ.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Butter Information Council

**Do the Experts  
agree that you  
should switch  
from butter?**

**No.**

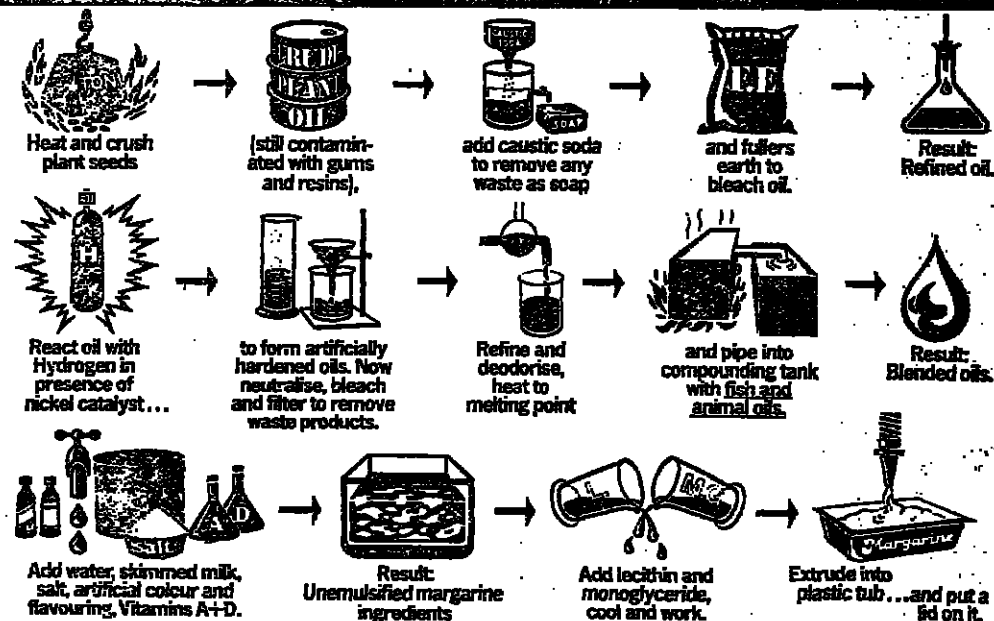
Quite simply, the experts can't agree. Not one of the last five authoritative reports and publications recommends any switch from Butter for normally healthy people. So there is no proven health reason to eat margarine - and a very tasty reason for eating Butter.

**No buts, it's got to be butter.**

If you would like to know more, write for free booklets to BIC, FREEPOST, PO Box 101A, Surbiton, Surrey KT6 5AZ.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Butter Information Council

**To make margarine,  
take 100 per cent  
natural ingredients.  
And then...**



Above is shown the typical manufacturing process for margarine.

Butter, on the other hand, can be made simply by churning cream.

**No buts, it's got to be butter.**

If you would like to know more, write for free booklets to BIC, FREEPOST, PO Box 101A, Surbiton, Surrey KT6 5AZ.

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Butter Information Council

You'll probably find them a little surprising. Yet they are completely truthful. You see, over the last few years, the British public has been buying less butter. This is due in part to a whole series of misconceptions about the relative merits of margarine and butter.

The purpose of this advertising campaign is to redress the balance.

We thought the public had a right to know. Although, of course, we must admit we have some interest in selling more butter.

**No buts, it's got to be butter.**

If you would like to know more, write for free booklets to BIC, FREEPOST, PO BOX 101A, Surbiton, Surrey KT6 5AZ.

Name \_\_\_\_\_

Address \_\_\_\_\_

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F.T.

The Butter Information Council Ltd







# Interest again inhibited by drab industrial prospects but Gilts regain early losses to close up on balance

## Account Dealing Dates

First Declared Last Account  
Dividends Dealings Day  
Oct 12 Oct 23 Nov 2  
Oct 26 Nov 5 Nov 16  
Nov 9 Nov 19 Nov 20 Nov 30  
\* New time \* dealings may take place from 9.30 am two business days earlier.

Investment enterprise in London stock markets yesterday remained inhibited by the current gloom over UK industrial prospects together with continued uncertainty over the trend in U.S. and domestic interest rates. The final leg of the equity trading account thus started cautiously on the general assumption that leading shares would drift lower in the absence of support awaiting announcement today of the September trade returns.

Government securities were affected by the same influences and also opened easier. However, early losses approaching 1 in longer-dated stocks were gradually regained on the lack of any fresh selling pressure, and the former sterling exchange rate later encouraged genuine investment support. The tone consequently brightened to the extent that all maturities closed higher on balance with gains stretching to 1 among the longer-dated. Exchequer 15 per cent 1987, rallied 1 to 241 in £25-paid form.

The upturn in gilt-edged soon found reflection in equities. Professional traders often closed bear positions and the ensuing technical recovery induced selective buying interest, largely centred on Oils and Electricals. Enthusiasm for equities faded shortly after, and after Wall Street's easier opening yesterday, and the FT Industrial Ordinary share index, up 3.7 at 1.00 pm, gave up most of its gain to close only 0.9 higher on the day at 464.3. The index constituents finished barely changed with the exception of Glaxo, 14 up at 385p following weekend Press comment. Overall, FT-quoted industrials ended with losses outnumbering gains by

four-to-three. The day's most important trading statement was that of Marks and Spencer. Interim profits up to around £68m matched market expectations and the share price eased to close marginally lower on the session at 108p. Of the sectors, Teas attracted considerable demand on speculative bid and rationalisation hopes.

Demand for Traded options improved slightly and 1,447 deals were arranged, which compares with last week's daily average of 1,124. Particular attention was paid to the soon-to-expire October series. Marks and Spencer recorded 373 calls on the interim results, 317 of which were arranged in the October 110s. Put activity was dominated by Race with 153 trades, and British Petroleum, with 118; off the latter, 100 were dealt in the October 320s.

Oldham Brewery made a quiet debut in the Unlisted Securities Market at 80p.

## Gerrard/National down

Interest in the banking sector was at an extremely low ebb and features were scarce, although Gerrard and National lost 6 to 262p following the disappointing interim statement. Grindlays touched 208p before closing only a net 2 dearer at 205p on a weekend Press suggestion that the Orion Bank is negotiating to acquire a Kuwaiti-owned 10 per cent stake in the group. Brown Shipley relinquished 5 to 205p and Hambros dipped 4 to 130p.

In quietly firm Insurance, Sun Alliance improved 14 to 350p and Royal Sun Alliance added 4 to 347p. Commercial Union hardened 2 to 134p as did General Accident, to 320p. A friendly market since the Board's recent profits warning, Hambro Life hardened 2 to 309p.

Notable movements in Build-ups were confined to shares. The company's intention to acquire Anglo International Mining Corporation for £29.5m clipped 10 from Burnet and Hamshire to 900p. Pechins, a

thin market, met with sporadic selling and shed 20 to 210p, while Ruberoid lost 3 to 93p following the announcement that the Trustees of the National Coal Board Pension Funds had agreed to subscribe to £1.4m shares in the company at 85p per share. Sellers predominated in the Timber sector, Phoenix losing 8 to 92p and Magnet and Southern 4 to 133p. Elsewhere, Bryant Holdings touched 69p before closing a net 3 up at 68p following the higher annual profits and the chairman's optimistic remarks on current trading. Business in the leaders was slack, but the underline held steady.

After opening a couple of pence easier, it picked up to 260p before drifting off after hours to close unchanged on balance at 256p; the third-quarter figures are due on October 29. Flisons softened 3 to 129p.

The opening of the interim dividend season provided some much-needed interest in subdued Stocks. Marks and Spencer, as expected, announced a near-5 per cent increase in first-half earnings but the shares, up to 112p in immediate response to the announcement, slipped to close a net penny lower at 108p. Concern over second-half trading prompted by adverse Press comment. Interim results from Mothercare were also in line with market estimates and the close was unchanged at 156p. Boverat put on 3 to 208p, while British Home, mid-term results expected tomorrow, held at 110p, but other leaders gave ground. Burton shed 3 to 105p, while Gussies "A" lost 5 more to 363p. Mail-orders were narrowly mixed; Empire, 64p, and Freemans, 102p, both firmed a couple of pence, but Gratian shed that amount to 74p.

Technical influences helped the Electrical majors to improve but closing levels were well below the day's best. Thorn EMI ended 5 better at 415p, after 423p, while GEC finished 4 harder at 678p, after 683p. Racial reacted from an initial firm level to 398p, to 400p, down on balance. Standard Telephones and Cables remained friendless at 379p, a further 10 easier. Unitech also lost 10, to 185p, in reaction to adverse comment, while falls of 8 and 5 respectively were seen in Farnell, 460p, and Electrocomponents, 125p. Telephone Rentals cheapened 2 to 278p ahead of tomorrow's interim results.

After last week's marked weakness, Tubes steadied and touched 93p before closing, dearer on the day at 96p while British Aluminium edged forward a penny to 38p. Elsewhere in Engineering, Edbro became prominent with a gain of 7 at 82p, while Prestwich Parker hardened the turn to 25p, the latter following annual results. Wychem rose 5 to 65p in response to Press comment. United Engineering relinquished 10 to 185p on further consideration of the interim figures, while Haden came on offer at

185p, down 7, and profit-taking clipped 6 from Hallite at 211p.

Leading Foods closed easier for choice after a slow start. J. Sainsbury finishing 5 cheaper, at 420p and Tesco 2 off at 50. Elsewhere, Huxley and Palmer touched 73p before closing unchanged on balance at 69p following weekend Press suggestions that Rowntree Mackintosh, which holds a 18.7 per cent stake in the company, may launch a full bid; Rowntree eased a couple of pence to 150p. Elsewhere, Avon succumbed to late selling and closed 7 cheaper at 238p.

## Glaxo below best

Weekend Press comment highlighting the profit potential of the group's new drug, Zantac, helped to revive buying in Glaxo which touched 396p before closing a net 14 up at 385p. Other miscellaneous industrial leaders hardened on technical considerations. Boverat put on 3 to 208p, while British Home, mid-term results expected tomorrow, held at 110p, but other leaders gave ground. Burton shed 3 to 105p, while Gussies "A" lost 5 more to 363p. Mail-orders were narrowly mixed; Empire, 64p, and Freemans, 102p, both firmed a couple of pence, but Gratian shed that amount to 74p.

Television issues made a bright showing following reports of increased advertising revenue. LWT A gaining 7 to 105p and Scottish TV A 4 to 78p. Anglia A firmed 2 to 82p and RTV A penny to 61p.

Newspapers drifted lower in exceptionally quiet trading. Daily Mail A, 360p, and Associated, 175p, gave up 3

pieces, while the setback in preliminary profits clipped 3 from BPM A, 93p.

Selectively better for most of the session following a squeeze on bear positions, leading Properties lost momentum late and drifted back to close slightly easier on balance. Land Securities touched 254p before closing a net 2 off at 250p, MEPC settled a penny cheaper at 201p, after 204p. Peachey, annual results today, also ended a penny easier, at 125p, but Great North Riders hardened 2 to 186p.

Displaying reasonable gains during the "House" session, leading Oils reacted after hours on early Wall Street advice and reverted to Friday's closing levels. Elsewhere, Barnham finished 3 cheaper on balance at 106p, after 110p, while RCA International became unsettled by adverse Press comment and shed 7 to 125p. Among the occasional bright spots, North Sea Assets gained 4 to 44p following good annual results, while revived demand lifted Conroy Petroleum 15 to 155p.

South African industrials were selectively firm. OK Bazaars closed 15 higher at 970p, while Barlow Rand rose 10 to 445p, and Unisec 6 to 143p.

## Gold easier

Plantations were mixed. Among quietly dull Rubbers, Malakoff lost 7 to 73p. In contrast, Teas attracted renewed speculative support in hopes of further rationalisation within the sector. Assam Frontier opened higher at 218p and was briskly-traded up to 263p; the price retreated sharply from this level, however, to close at 215p following news that Sime Darby, unchanged at 86p, had rejected an approach for its 24 per cent stake. Other Tea issues also made useful progress, although best levels were not always maintained. New Sythet closed 20 to the good at 160p, while Williamson added 8 to 139p and Sunnival Valley 5 to 96p. Bazaars rose 6 to 90p on news that Central Province Ceylon Tea has increased its stake in the company to 14.97 per cent.

## ACTIVE STOCKS

Based on bargains recorded in SE Official List

Stock	No. of closing price changes	Day's price change	Stock	No. of closing price changes	Day's price change
GEC	18	674	Lucas	10	191
Plessey	12	292	Martin (R. P.)	10	253
Fosco M. W.	10	2pm	Racal	10	383
Glaxo	10	374	RTZ	10	478
Hwtr. Siddeley	10	325	Tube Invs.	9	316
KCA Int.	10	132	Becham	9	187

## FRIDAY'S ACTIVE STOCKS

Above average activity was noted in the following stocks yesterday

Stock	Closing price	Day's price change	Stock	Closing price	Day's price change
Assam Frontier	215	+15	Hambro Life	320	+2
British Land	74	+2	Marks and Spencer	108	-1
BP	284	+1	Peris	232	-3
GEC	678	+8	Robt. Elec.	278	+1
Glaxo	385	+14	Thorn EMI	415	+5

## OPTIONS

First Last For Deal Declara- Settlement  
Ings time ment  
Oct 19 Oct 30 Jan 21 Feb 1  
Nov 2 Nov 13 Feb 1 Feb 22  
Nov 16 Nov 27 Feb 25 Mar 8

For rate indications see end of Share Information Service  
Stocks favoured for the call included British Aerospace, FNFC, Town and City Properties, ICL, Tubes, Tozer Kemsley and Millbrook, Marks and Spencer, Westlock Marden "A", Marler Estates, ICI, Hawker Siddeley and Distillers. Puts were done in Charterhall and Mothercare, while doubles were arranged in Grand Metropolitan, BP, Consol. Gold Fields, Racal, FNFC and ICI.

## RECENT ISSUES

### EQUITIES

Issue price	Amount raised	Latest date	High	Low	Stock	Issue price	Amount raised	Latest date	High	Low	Stock
110	£1.15	13/10	133	120	Habitat	124	£1.15	13/10	133	120	Habitat
62	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.
100	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.
100	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.
100	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.

### FIXED INTEREST STOCKS

Issue price	Amount raised	Latest date	High	Low	Stock	Issue price	Amount raised	Latest date	High	Low	Stock
110	£1.15	13/10	133	120	Habitat	124	£1.15	13/10	133	120	Habitat
62	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.
100	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.
100	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.

### "RIGHTS" OFFERS

Issue price	Amount raised	Latest date	High	Low	Stock	Issue price	Amount raised	Latest date	High	Low	Stock
110	£1.15	13/10	133	120	Habitat	124	£1.15	13/10	133	120	Habitat
62	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.
100	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.
100	£1.15	21/10	156	145	Jeavons Eng.	124	£1.15	21/10	156	145	Jeavons Eng.

Renunciation date usually last day for dealing free of stamp duty. Figures based on prospectus estimate. \* Assumed dividend and yield. † Forecast dividend: cover based on previous year's earnings. ‡ Dividend and yield based on prospectus or other official estimate for 1981. § Gross. † Figures assumed. ‡ Cover allows for conversion of shares not ranking for dividend or ranking only for restricted dividends. § Placing price. ¶ Pence unless otherwise stated. † Issued by way of capitalisation. \*\* Reinforced. ‡ Issued in connection with reorganisation, merger or takeover. †† Introduction. ‡‡ Issued to former preference holders. ††† Allotment letters (if any) to be held on or partly-paid allotment letters. †††† With warrants. ††††† Dealings under special R.A. or Unlisted Securities Market. †††††† London Listing. ††††††† Effective issue price after scnp. †††††††† Ordinary of 1p and 1¢ of 10 per cent loan 1988.

## FINANCIAL TIMES STOCK INDICES

	Oct. 19	Oct. 16	Oct. 15	Oct. 14	Oct. 13	Oct. 12	A year ago
Government Secs.	61.22	61.12	61.55	61.67	61.97	62.33	70.35
Trust Interest	62.59	62.78	63.72	62.85	65.19	65.41	72.26
Industrial Ord.	454.3	465.4	472.3	472.4	484.5	491.0	577.5
Gold Mines	389.0	341.1	384.9	266.1	322.3	339.3	444.4
Crud. Oil Field	6.4	6.3	6.25	5.5	5.15	5.05	7.77
Crud. Oil Yield	10.87	10.92	10.58	10.28	10.46	10.57	17.45
Earnings, Ytd. % (Full)	31.00	31.72	32.05	31.98	32.37	32.55	37.43
P/E Ratio (net P.)	14.617	13.342	14.971	15.200	12.530	17.708	20.745
Total bargains	—	76.01	57.55	26.56	28.04	35.57	58.20
Equity turnover \$m.	—	8.788	10.096	10.616	11.750	12.427	16.574
Equity bargains	—	—	—	—	—	—	—











October 20 1981  
Financial Times Tuesday October 20 1981  
INDUSTRIALS—Continued  
INSURANCE—Continued  
PROPERTY—Continued  
INVESTMENT TRUSTS—Cont.  
OIL AND GAS—Continued  
MINE—Continued  
AUSTRALIAN  
MISCELLANEOUS  
TEAS  
INDIA AND BANGLADESH  
SRI LANKA  
AFRICA  
CENTRAL AND EASTERN  
WESTERN  
FAR WEST  
O.F.S.  
FINANCE  
DIAMOND AND PLATINUM  
CENTRAL AFRICAN  
RECENT ISSUES AND RIGHTS Page 32

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INDUSTRIALS—Continued

Stock	Price	% Chg	Div	Yield
British Airways	120.00	+0.8	1.2	1.0
British Petroleum	110.00	+0.5	1.5	1.4
British Telecom	100.00	+0.2	1.0	1.0
British Overseas Airways	90.00	+0.1	1.1	1.2
British Airways (A)	80.00	+0.3	1.3	1.6
British Airways (B)	70.00	+0.4	1.4	2.0
British Airways (C)	60.00	+0.5	1.5	2.5
British Airways (D)	50.00	+0.6	1.6	3.0
British Airways (E)	40.00	+0.7	1.7	4.0
British Airways (F)	30.00	+0.8	1.8	6.0
British Airways (G)	20.00	+0.9	1.9	9.0
British Airways (H)	10.00	+1.0	2.0	12.0
British Airways (I)	5.00	+1.1	2.1	15.0
British Airways (J)	2.50	+1.2	2.2	18.0
British Airways (K)	1.25	+1.3	2.3	21.0
British Airways (L)	0.625	+1.4	2.4	24.0
British Airways (M)	0.3125	+1.5	2.5	27.0
British Airways (N)	0.15625	+1.6	2.6	30.0
British Airways (O)	0.078125	+1.7	2.7	33.0
British Airways (P)	0.0390625	+1.8	2.8	36.0
British Airways (Q)	0.01953125	+1.9	2.9	39.0
British Airways (R)	0.009765625	+2.0	3.0	42.0
British Airways (S)	0.0048828125	+2.1	3.1	45.0
British Airways (T)	0.00244140625	+2.2	3.2	48.0
British Airways (U)	0.001220703125	+2.3	3.3	51.0
British Airways (V)	0.0006103515625	+2.4	3.4	54.0
British Airways (W)	0.00030517578125	+2.5	3.5	57.0
British Airways (X)	0.000152587890625	+2.6	3.6	60.0
British Airways (Y)	0.0000762939453125	+2.7	3.7	63.0
British Airways (Z)	0.00003814697265625	+2.8	3.8	66.0

INSURANCE—Continued

Stock	Price	% Chg	Div	Yield
Aviva	120.00	+0.5	1.2	1.0
Aviva (A)	110.00	+0.4	1.1	0.9
Aviva (B)	100.00	+0.3	1.0	0.8
Aviva (C)	90.00	+0.2	0.9	0.7
Aviva (D)	80.00	+0.1	0.8	0.6
Aviva (E)	70.00	+0.0	0.7	0.5
Aviva (F)	60.00	-0.1	0.6	0.4
Aviva (G)	50.00	-0.2	0.5	0.3
Aviva (H)	40.00	-0.3	0.4	0.2
Aviva (I)	30.00	-0.4	0.3	0.1
Aviva (J)	20.00	-0.5	0.2	0.0
Aviva (K)	10.00	-0.6	0.1	0.0
Aviva (L)	5.00	-0.7	0.0	0.0
Aviva (M)	2.50	-0.8	0.0	0.0
Aviva (N)	1.25	-0.9	0.0	0.0
Aviva (O)	0.625	-1.0	0.0	0.0
Aviva (P)	0.3125	-1.1	0.0	0.0
Aviva (Q)	0.15625	-1.2	0.0	0.0
Aviva (R)	0.078125	-1.3	0.0	0.0
Aviva (S)	0.0390625	-1.4	0.0	0.0
Aviva (T)	0.01953125	-1.5	0.0	0.0
Aviva (U)	0.009765625	-1.6	0.0	0.0
Aviva (V)	0.0048828125	-1.7	0.0	0.0
Aviva (W)	0.00244140625	-1.8	0.0	0.0
Aviva (X)	0.001220703125	-1.9	0.0	0.0
Aviva (Y)	0.0006103515625	-2.0	0.0	0.0
Aviva (Z)	0.00030517578125	-2.1	0.0	0.0

PROPERTY—Continued

Stock	Price	% Chg	Div	Yield
British Land	120.00	+0.5	1.2	1.0
British Land (A)	110.00	+0.4	1.1	0.9
British Land (B)	100.00	+0.3	1.0	0.8
British Land (C)	90.00	+0.2	0.9	0.7
British Land (D)	80.00	+0.1	0.8	0.6
British Land (E)	70.00	+0.0	0.7	0.5
British Land (F)	60.00	-0.1	0.6	0.4
British Land (G)	50.00	-0.2	0.5	0.3
British Land (H)	40.00	-0.3	0.4	0.2
British Land (I)	30.00	-0.4	0.3	0.1
British Land (J)	20.00	-0.5	0.2	0.0
British Land (K)	10.00	-0.6	0.1	0.0
British Land (L)	5.00	-0.7	0.0	0.0
British Land (M)	2.50	-0.8	0.0	0.0
British Land (N)	1.25	-0.9	0.0	0.0
British Land (O)	0.625	-1.0	0.0	0.0
British Land (P)	0.3125	-1.1	0.0	0.0
British Land (Q)	0.15625	-1.2	0.0	0.0
British Land (R)	0.078125	-1.3	0.0	0.0
British Land (S)	0.0390625	-1.4	0.0	0.0
British Land (T)	0.01953125	-1.5	0.0	0.0
British Land (U)	0.009765625	-1.6	0.0	0.0
British Land (V)	0.0048828125	-1.7	0.0	0.0
British Land (W)	0.00244140625	-1.8	0.0	0.0
British Land (X)	0.001220703125	-1.9	0.0	0.0
British Land (Y)	0.0006103515625	-2.0	0.0	0.0
British Land (Z)	0.00030517578125	-2.1	0.0	0.0

INVESTMENT TRUSTS—Cont.

Stock	Price	% Chg	Div	Yield
British Investment Trust	120.00	+0.5	1.2	1.0
British Investment Trust (A)	110.00	+0.4	1.1	0.9
British Investment Trust (B)	100.00	+0.3	1.0	0.8
British Investment Trust (C)	90.00	+0.2	0.9	0.7
British Investment Trust (D)	80.00	+0.1	0.8	0.6
British Investment Trust (E)	70.00	+0.0	0.7	0.5
British Investment Trust (F)	60.00	-0.1	0.6	0.4
British Investment Trust (G)	50.00	-0.2	0.5	0.3
British Investment Trust (H)	40.00	-0.3	0.4	0.2
British Investment Trust (I)	30.00	-0.4	0.3	0.1
British Investment Trust (J)	20.00	-0.5	0.2	0.0
British Investment Trust (K)	10.00	-0.6	0.1	0.0
British Investment Trust (L)	5.00	-0.7	0.0	0.0
British Investment Trust (M)	2.50	-0.8	0.0	0.0
British Investment Trust (N)	1.25	-0.9	0.0	0.0
British Investment Trust (O)	0.625	-1.0	0.0	0.0
British Investment Trust (P)	0.3125	-1.1	0.0	0.0
British Investment Trust (Q)	0.15625	-1.2	0.0	0.0
British Investment Trust (R)	0.078125	-1.3	0.0	0.0
British Investment Trust (S)	0.0390625	-1.4	0.0	0.0
British Investment Trust (T)	0.01953125	-1.5	0.0	0.0
British Investment Trust (U)	0.009765625	-1.6	0.0	0.0
British Investment Trust (V)	0.0048828125	-1.7	0.0	0.0
British Investment Trust (W)	0.00244140625	-1.8	0.0	0.0
British Investment Trust (X)	0.001220703125	-1.9	0.0	0.0
British Investment Trust (Y)	0.0006103515625	-2.0	0.0	0.0
British Investment Trust (Z)	0.00030517578125	-2.1	0.0	0.0

OIL AND GAS—Continued

Stock	Price	% Chg	Div	Yield
British Petroleum	110.00	+0.5	1.5	1.4
British Petroleum (A)	100.00	+0.4	1.4	1.3
British Petroleum (B)	90.00	+0.3	1.3	1.2
British Petroleum (C)	80.00	+0.2	1.2	1.1
British Petroleum (D)	70.00	+0.1	1.1	1.0
British Petroleum (E)	60.00	+0.0	1.0	0.9
British Petroleum (F)	50.00	-0.1	0.9	0.8
British Petroleum (G)	40.00	-0.2	0.8	0.7
British Petroleum (H)	30.00	-0.3	0.7	0.6
British Petroleum (I)	20.00	-0.4	0.6	0.5
British Petroleum (J)	10.00	-0.5	0.5	0.4
British Petroleum (K)	5.00	-0.6	0.4	0.3
British Petroleum (L)	2.50	-0.7	0.3	0.2
British Petroleum (M)	1.25	-0.8	0.2	0.1
British Petroleum (N)	0.625	-0.9	0.1	0.0
British Petroleum (O)	0.3125	-1.0	0.0	0.0
British Petroleum (P)	0.15625	-1.1	0.0	0.0
British Petroleum (Q)	0.078125	-1.2	0.0	0.0
British Petroleum (R)	0.0390625	-1.3	0.0	0.0
British Petroleum (S)	0.01953125	-1.4	0.0	0.0
British Petroleum (T)	0.009765625	-1.5	0.0	0.0
British Petroleum (U)	0.0048828125	-1.6	0.0	0.0
British Petroleum (V)	0.00244140625	-1.7	0.0	0.0
British Petroleum (W)	0.001220703125	-1.8	0.0	0.0
British Petroleum (X)	0.0006103515625	-1.9	0.0	0.0
British Petroleum (Y)	0.00030517578125	-2.0	0.0	0.0
British Petroleum (Z)	0.000152587890625	-2.1	0.0	0.0

**NOMURA**  
The Nomura Securities Co., Ltd.  
Nomura International Limited  
3 Gracechurch Street, London EC3R 6AD  
Tel: 010 263-8811

MINES—Continued

Stock	Price	% Chg	Div	Yield
Anglo-American	120.00	+0.5	1.2	1.0
Anglo-American (A)	110.00	+0.4	1.1	0.9
Anglo-American (B)	100.00	+0.3	1.0	0.8
Anglo-American (C)	90.00	+0.2	0.9	0.7
Anglo-American (D)	80.00	+0.1	0.8	0.6
Anglo-American (E)	70.00	+0.0	0.7	0.5
Anglo-American (F)	60.00	-0.1	0.6	0.4
Anglo-American (G)	50.00	-0.2	0.5	0.3
Anglo-American (H)	40.00	-0.3	0.4	0.2
Anglo-American (I)	30.00	-0.4	0.3	0.1
Anglo-American (J)	20.00	-0.5	0.2	0.0
Anglo-American (K)	10.00	-0.6	0.1	0.0
Anglo-American (L)	5.00	-0.7	0.0	0.0
Anglo-American (M)	2.50	-0.8	0.0	0.0
Anglo-American (N)	1.25	-0.9	0.0	0.0
Anglo-American (O)	0.625	-1.0	0.0	0.0
Anglo-American (P)	0.3125	-1.1	0.0	0.0
Anglo-American (Q)	0.15625	-1.2	0.0	0.0
Anglo-American (R)	0.078125	-1.3	0.0	0.0
Anglo-American (S)	0.0390625	-1.4	0.0	0.0
Anglo-American (T)	0.01953125	-1.5	0.0	0.0
Anglo-American (U)	0.009765625	-1.6	0.0	0.0
Anglo-American (V)	0.0048828125	-1.7	0.0	0.0
Anglo-American (W)	0.00244140625	-1.8	0.0	0.0
Anglo-American (X)	0.001220703125	-1.9	0.0	0.0
Anglo-American (Y)	0.0006103515625	-2.0	0.0	0.0
Anglo-American (Z)	0.00030517578125	-2.1	0.0	0.0

NOTES

Under the provisions of the Companies Act 1947, the following companies have been notified to the Registrar of Companies that they are not to be treated as companies limited by guarantee for the purposes of the Act.

1. Anglo-American (A) Ltd. (No. 123456789) (Incorporated in England)

2. Anglo-American (B) Ltd. (No. 123456790) (Incorporated in England)

3. Anglo-American (C) Ltd. (No. 123456791) (Incorporated in England)

4. Anglo-American (D) Ltd. (No. 123456792) (Incorporated in England)

5. Anglo-American (E) Ltd. (No. 123456793) (Incorporated in England)

6. Anglo-American (F) Ltd. (No. 123456794) (Incorporated in England)

7. Anglo-American (G) Ltd. (No. 123456795) (Incorporated in England)

8. Anglo-American (H) Ltd. (No. 123456796) (Incorporated in England)

9. Anglo-American (I) Ltd. (No. 123456797) (Incorporated in England)

10. Anglo-American (J) Ltd. (No. 123456798) (Incorporated in England)

11. Anglo-American (K) Ltd. (No. 123456799) (Incorporated in England)

12. Anglo-American (L) Ltd. (No. 123456800) (Incorporated in England)

13. Anglo-American (M) Ltd. (No. 123456801) (Incorporated in England)

14. Anglo-American (N) Ltd. (No. 123456802) (Incorporated in England)

15. Anglo-American (O) Ltd. (No. 123456803) (Incorporated in England)

16. Anglo-American (P) Ltd. (No. 123456804) (Incorporated in England)

17. Anglo-American (Q) Ltd. (No. 123456805) (Incorporated in England)

18. Anglo-American (R) Ltd. (No. 123456806) (Incorporated in England)

19. Anglo-American (S) Ltd. (No. 123456807) (Incorporated in England)

20. Anglo-American (T) Ltd. (No. 123456808) (Incorporated in England)

21. Anglo-American (U) Ltd. (No. 123456809) (Incorporated in England)

22. Anglo-American (V) Ltd. (No. 123456810) (Incorporated in England)

23. Anglo-American (W) Ltd. (No. 123456811) (Incorporated in England)

24. Anglo-American (X) Ltd. (No. 123456812) (Incorporated in England)

25. Anglo-American (Y) Ltd. (No. 123456813) (Incorporated in England)

26. Anglo-American (Z) Ltd. (No. 123456814) (Incorporated in England)

REGIONAL MARKETS

Stock	Price	% Chg	Div	Yield
Anglo-American	120.00	+0.5	1.2	1.0
Anglo-American (A)	110.00	+0.4	1.1	0.9
Anglo-American (B)	100.00	+0.3	1.0	0.8
Anglo-American (C)	90.00	+0.2	0.9	0.7
Anglo-American (D)	80.00	+0.1	0.8	0.6
Anglo-American (E)	70.00	+0.0	0.7	0.5
Anglo-American (F)	60.00	-0.1	0.6	0.4
Anglo-American (G)	50.00	-0.2	0.5	0.3
Anglo-American (H)	40.00	-0.3	0.4	0.2
Anglo-American (I)	30.00	-0.4	0.3	0.1
Anglo-American (J)	20.00	-0.5	0.2	0.0
Anglo-American (K)	10.00	-0.6	0.1	0.0
Anglo-American (L)	5.00	-0.7	0.0	0.0
Anglo-American (M)	2.50	-0.8	0.0	0.0
Anglo-American (N)	1.25	-0.9	0.0	0.0
Anglo-American (O)	0.625	-1.0	0.0	0.0
Anglo-American (P)	0.3125	-1.1	0.0	0.0
Anglo-American (Q)	0.15625	-1.2	0.0	0.0
Anglo-American (R)	0.078125	-1.3	0.0	0.0
Anglo-American (S)	0.0390625	-1.4	0.0	0.0
Anglo-American (T)	0.01953125	-1.5	0.0	0.0
Anglo-American (U)	0.009765625	-1.6	0.0	0.0
Anglo-American (V)	0.0048828125	-1.7	0.0	0.0
Anglo-American (W)	0.00244140625	-1.8	0.0	0.0
Anglo-American (X)	0.001220703125	-1.9	0.0	0.0
Anglo-American (Y)	0.0006103515625	-2.0	0.0	0.0
Anglo-American (Z)	0.00030517578125	-2.1	0.0	0.0

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## Industry struggles to £1.1bn surplus

By Max Wilkinson,  
Economics Correspondent

SOME of the desperate measures companies have taken to survive the recession swung industry into a financial surplus of £1.1bn in the first half of the year, compared with a deficit of £1bn in the second half of last year.

The improvement reflects cuts in dividends, the running down of stocks and increased receipts.

In spite of this swing into surplus on the capital account and the increase in undistributed income of UK industrial and commercial companies from £3.8bn in the second half of last year to £5.6bn in the first half of 1981, profits remain at a low level.

This easing of financial pressure enabled companies to pay back £1.9bn of debt in the first half, much of it incurred in the beginning of last year when net borrowing by industry rose to £4.8bn.

In spite of the slight lifting of the company sector, which contributed to a mood of cautious optimism in the early summer, the outlook appears bleak.

Profits remain at the low level of £7.6bn for the first half of the year, only a little up on the £7.5bn recorded for the second half of 1980 and well down on the £9.2bn for the second half of 1979.

One continuing influence on companies' capital accounts is the increase in profits from the North Sea oil sector, probably about £700m up on the figure for the second half of 1980. But the continued reduction in stocks—about £2.8bn in the latest half year—clearly cannot continue indefinitely.

The effects of the Civil Service strike, which gave temporary benefits to the company sector in the first half of the year, will result in increased pressure as VAT back-payments are made, probably right up to the end of the year.

The latest figures from the Central Statistical Office, show that fixed capital formation in the first half of the year was £7.6bn, a little down on the record nominal figure of £8bn in the previous half year.

Total borrowing, which includes borrowing from banks and the purchase of commercial bills by the Bank of England, fell to £1.1bn in the first half of the year, compared with £3.9bn in the previous half year. Liquid assets were built up by £2.9bn against £3.8bn in the previous half year.

Investment abroad rose to £1.7bn compared with £600m in the previous half year. Industrial and Commercial Companies Capital Account and net borrowing requirement Second quarter 1981.

Retail sales fall, Page 8

## Weather

### UK TODAY

COLD, windy. Rain at first with hill fog in South, sunny later. Elsewhere, showers and sunshine.

London, S.E., S.W. and Central Southern England, E. Midlands, Channel.

Rain and hill fog at first, sunny or clear intervals later. Max. 11C (52F).

N.E. and N.W. Scotland, Argyll, Orkney, Shetland.

Rain with sunny intervals. Gales. Max. 8C (46F).

Rest of England and Scotland, Wales, I.O.M., N. Ireland.

Sunny periods, rain later. Max. 8C (46F).

Outlook: Cold, night frost, sunny, showers.

### WORLDWIDE

City	Today	Monday	Friday
Algeria	22	22	13
Algiers	22	22	13
Amman	11	12	8
Athens	25	27	36
Bahia	20	20	22
Belfast	11	12	7
Belgrade	18	18	26
Bombay	24	24	24
Buenos Aires	17	17	24
Calcutta	24	24	24
Cairo	24	24	24
Cardiff	13	13	21
Chennai	24	24	24
Cebu	24	24	24
Colombo	24	24	24
Copenhagen	17	17	22
Dublin	13	13	21
Edinburgh	13	13	21
Frankfurt	13	13	21
Glasgow	13	13	21
Hamburg	13	13	21
Harbin	13	13	21
Hong Kong	24	24	24
Imbabura	16	16	22
London	11	12	8
Lyons	13	13	21
Madrid	13	13	21
Manila	24	24	24
Mexico	24	24	24
Moscow	13	13	21
Mumbai	24	24	24
Nairobi	24	24	24
Paris	13	13	21
Rangoon	24	24	24
Rio de Janeiro	24	24	24
Singapore	24	24	24
Sydney	13	13	21
Taipei	24	24	24
Tokyo	13	13	21
Yokohama	13	13	21

## Greeks prepare to form new socialist government

BY RUPERT CORNWELL IN ATHENS

MR ANDREAS PAPANDREOU, leader of the Panhellenic Socialist Movement (Pasek), which won the Greek elections on Sunday, will be asked to form a government this morning by President Constantine Karamanlis.

The outgoing Government of the New Democracy Party, swept from power by Pasek in the general election, held its final Cabinet meeting yesterday under Mr George Rallis, the outgoing Prime Minister.

Mr Rallis will formally resign this morning and Mr Papandreou is expected to proceed swiftly with the major appointments in his new Government. Key Ministers will probably be sworn into office on Wednesday.

Despite earlier fears, there seemed yesterday to be no panic on currency or money markets at the arrival of a Socialist government. On Sunday night Mr Papandreou urged the business community to back him. He claimed he had pledges of help, if required, from France and West Germany to prevent a run on the drachma.

The election result confirms the trend towards a polarisation

of the electorate that was clear throughout the campaign.

Last night Pasek was heading towards 48 per cent of the total vote, and 174 seats in the 300-seat Parliament.

New Democracy, with all but a handful of outgoing results in, had dropped back from 43 per cent of the poll in 1977 to 36 per cent, entitling it to 113 seats. The remaining 13 seats will go to the Moscow-line Communist Party of the Exterior, which captured 10.9 per cent of the vote.

Parties representing the centre and far right disappeared from the national Parliament.

A key Cabinet post (either Defence or the Foreign Ministry) is expected to go to Mr George Myrlos, the former leader of the disbanded Centre Union, who threw his backing behind the Pasek leader early in the campaign.

Ministerial jobs may also go to two other Pasek celebrities: Lady Amalia Fleming, widow of the discoverer of penicillin, and the actress Melina Mercouri, who is being tipped for the Culture portfolio.

Foreign capitals will follow the new Government's progress with intense interest. It is likely to be much more aggressive and nationalistic in international affairs over issues ranging from Greek membership of the EEC and Nato to relations with Turkey.

At home, the focus is on Mr Papandreou's commitment to sweeping social change, including the nationalisation of 10 major groups.

The U.S. Administration, meanwhile, has shown that it wants to establish good relations with the new Athens Government, despite the frequently hostile attitude of Mr Papandreou towards the U.S.

A letter from President Ronald Reagan is on its way to the new premier asserting that it is in Greece's interest to continue the existing military bases agreement. The four American bases in the country house 6,000 U.S. personnel.

Above all, the U.S. and other Western countries will be relieved that Pasek has scored an outright victory, enabling it to govern free of any reliance upon Communist support.

## Australia buys U.S. fighter bombers

By Patricia Newby in Canberra

AUSTRALIA has chosen the F/A-18 Hornet made by McDonnell Douglas of the U.S., as a new frontline fighter bomber for the Royal Australian Air Force, opening the way for the placing of orders worth about A\$2bn (£1.25bn).

Mr Jim Killen, Australian Defence Minister, will announce the order in Parliament today. It is the highest in the country's history and is part of a A\$5bn rearmament programme.

Those Hornets have been chosen in preference to the F-16, made by another U.S. group, General Dynamics, and replaces the ageing Mirage.

The overall rearmament programme includes the buying of 75 Hornets, 10 Lockheed Orion P-3C long-range maritime patrol aircraft and new 105mm field guns for the Army.

The Government is also considering replacement aircraft carriers for HMAS Melbourne. The short list includes the possible purchase of the UK's three Invincible class carriers.

The exact cost of the Hornet deal will be kept secret but defence forces are around U.S.\$25m (£13.6m) per aircraft. Australia will receive 75 aircraft from 1984 and the contract includes provision for cost escalation.

There has been controversy over the cost because the Hornet is expected to be at least A\$500,000 dearer than the F-16, and General Dynamics had been prepared to sign a fixed price contract.

But the RAAF has argued that the attrition rate of the F-16 would probably be higher than that for the Hornet, making it only marginally cheaper over the life of the aircraft.

The deal will bring substantial benefit to the Australian aircraft industry under a 1973 agreement which provides that work or technology equivalent to the value of one-third of military equipment purchases from the U.S. should be transferred to Australia.

## Continued from Page 1 Miners

worker currently on £80.85 a week to £84 a week for face workers on £111.95.

Another £7m would be spent on raising the bonus payment for achieving agreed output targets by £1 to £31 a week, and the balance of £8m kept aside for dealing with the union's subsidiary demands.

Mr James Cowan, board member for industrial relations, said the offer was the amount adjusted right in the industry's present state. "Politics don't enter into it at all," he would not be drawn on whether the board had more to offer when negotiations resume.

Asked about the union's stalling tactics Mr Gormley said: "Why should we be in the forefront? Why should it be seen to be so urgent that we are leading everything? We shall find ways and means of getting some more money, of that I am sure."

Meanwhile the NUM Left is expected to announce in the next day or two that Mr Scargill has secured the overwhelming support of the politically "marginal" Durham colliery, as well as a third of the collieries in Mr Chaborn's home territory of Nottinghamshire.

BL's tactics for dealing with its pay dispute and its threat of liquidation were discussed yesterday by Sir Michael Edwards, the company's chairman, and Mr Patrick Jenkin, Industry Secretary. Mr Jenkin last week pledged the Government's support for Sir Michael's stand.

## ICL and Mitel in marketing deal

BY GUY DE JONQUIERES

ICL, BRITAIN'S largest computer manufacturer, has reached a reciprocal marketing agreement with Mitel, the fast-growing Canadian telecommunications manufacturer.

ICL is already supplying equipment to British Telecom. ICL has obtained non-exclusive marketing rights to a powerful new private electronic telephone exchange (PABX) which Mitel will manufacture at a plant in Caidicot, Gwent, South Wales. The Canadian company will also market some smaller ICL computers.

Mr Robb Wilmot, ICL's managing director said yesterday that the agreement provided the last major element in his strategy to turn the company into one of Europe's leading suppliers of advanced electronic office systems.

The Mitel deal follows collaborative agreements which ICL has concluded recently to make and market a microcomputer workstation designed by Three Rivers, a small American company, and to sell big computers made by Fujitsu of Japan in exchange for Fujitsu's microchip technology.

ICL plans to start selling the Mitel PABX under its own brand name in 1983, initially in the UK. Details of overseas marketing arrangements have still to be completed, although ICL is expected to sell to private customers while Mitel continues to concentrate on national telecommunications administrations.

ICL must obtain British Telecom's approval to sell the PABX in the UK. It appears confident that this will be

granted. Export prospects will depend on whether national authorities in other countries agree to open their markets to the exchange.

Mr Wilmot admitted yesterday that the market for sophisticated office information systems is still at an early stage of development, and demand is expected to come mainly from large customers.

But he said the Mitel deal would enable ICL to straddle both sides of the debate between those companies which believed that advanced office automation systems would be based on computers and those which thought they would be built around electronic telephone exchanges.

The smallest version of the

Mitel PABX, equipped to handle 130 exchange lines, will cost about £75,000, while the biggest 10,000-line model will cost about £8m. ICL will also supply new Mitel terminals which can handle both speech and computer data.

Mitel is building a new 295,000 sq ft factory in Caidicot which will come into operation next summer. It plans to manufacture six PABX models there, including a small one for which it has received orders worth £10m from British Telecom.

The company said yesterday that it was confident of substantial sales both in the UK and abroad, and that if demand met expectations it might be seeking another factory in Britain by 1984.

## BIGGAM TO HEAD FINANCE

MR ROBIN BIGGAM, finance director of the Carrington Viyella textile group, is to become finance director of ICL. He replaces Mr Murray Stuart who, as previously announced, is going to Metal Box. Anthony Moreton writes.

Mr Biggam was seconded to the troubled Carrington Viyella from ICL, which has a holding of just under 50 per cent in the textile company, in September last year. It was always envisaged his tenure of office would be 12 months. This was extended by 10 weeks to smooth the transfer.

He is being succeeded at Carrington Viyella by Mr

Jeff Hewitt, of Boston Consulting Group, who will become director of finance and corporate development.

Mr Hewitt played a part with Carrington Viyella in drawing up the report that recommended a major rationalisation programme, since implemented.

Mr Biggam's appointment is part of the restructuring of the computer company's board. At Government instance Mr Christopher Laidlaw, a former deputy chairman of BP, has taken over as chairman, from Mr Philip Chappell, and Mr Robb Wilmot as chief executive, from Dr Chris Wilson. Men and Matters, Page 18

## Oil sale Continued from Page 1

third, after Shell-Esso and British Petroleum, in the league table of companies operating in the UK sector of the North Sea.

It produces 110,000 barrels of crude a day and is the operator on the Thistle and Beatrice Fields.

It has interests in the Dunlin, Murchison, Ninian, Statford, Bray and Hutton oilfields as well as in the Viking gasfield.

The corporation had pre-tax profits of £308m last year but the figure is expected to rise to at least £500m by 1983-84. The market value of the whole of BNOC has been estimated at about £1.5bn.

BNOC's trading arm is to remain in the State sector. The corporation normally has the

right to buy up to 51 per cent of all the oil produced in the UK sector of the North Sea. The Government is evidently retaining the trading business in the public sector for strategic supply reasons.

Mr Lawson said the Government hoped to float off a majority stake in BNOC in the next financial year. He would not say exactly how large the majority stake would be, but there was speculation last night that it would be a straight 51 per cent.

The Government is expected to encourage small investors as well as large companies to buy shares in the corporation, partly to make it harder for any future Government to re-nationalise BNOC.

Privatisation of the corporation is not expected to make much difference to its internal management and organisation. The British Gas Corporation's North Sea oil interests are estimated to have a market value of between £550m and £900m. It has a stake in five commercial fields, Beryl, Beryl B, Montrose, Fulmar, Hutton and North-West Rotton.

Two of these, Beryl and Montrose, are already in production, and the others are expected to be commissioned in the next few years.

But the loss of its monopoly rights on gas supplies mainly from the North Sea to industry will be just as bitter a blow to the corporation as the loss of its North Sea oil interests.

## Malaysian PM confirms trade curb

BY KEVIN RAFFERTY IN KUALA LUMPUR

MALAYSIAN GOVERNMENT ministers will normally be awarded to non-British companies even if a British concern submits a lower tender. Datuk Seri Dr Mahathir Mohamed, Malaysia's Prime Minister, has confirmed.

The Prime Minister said in an interview that there was no formal trade "boycott," as to say that £200m (the annual value of British exports to Malaysia) is at stake is utter nonsense. But he said the previous special relationship between Britain and Malaysia cannot go on.

As far as the Government and government bodies are concerned, all tenders for supplies won by British companies will now have to be reconfirmed by the Prime Minister's department. Dr Mahathir suggested that any British bid would have to be exceptional to be finally chosen.

Where it is unavoidable, of

course, they may still go to those British firms, but where it is possible to have an alternative source, he will award it to the alternative source," he said.

"There would have to be extremely favourable conditions before British companies can be considered, otherwise we would take the second best."

Some civil servants might go so far as to refuse to entertain British bids at all. "I am not going to give specific instructions that this should not happen."

The new regulation applied not only to British companies but also to Malaysian companies and Malaysian agents using British goods as the basis of their tender. But it would not apply to goods manufactured in Malaysia by British firms.

State governments have also

agreed to apply the new directive.

The restrictions will not apply to British companies seeking investment in Malaysia. Their applications will be processed in the normal way. "Investment is not involved, investment still goes on," though recent British investment was small compared to that by Japanese and American companies, said the Prime Minister.

The new policy has already claimed its first victim. A London Chamber of Commerce mission to Malaysia, due to be led by Lord Jellicoe, has been advised that now would not be an opportune time to come, according to Malaysian officials. Both Dr Mahathir and other Malaysian ministers stressed that the new directives were not the result of impulse or of petulance. They stemmed from what were felt to be snubs and hostility by British concerns towards Malaysia over a num-

ber of years and over issues such as air agreements, education policy, British ministers' attitudes to Malaysian ministers, and, above all, accusations of backdoor and frontdoor nationalisation when Malaysia was buying shares of companies with their main assets in Malaysia.

The Prime Minister said the British attitude seemed to be that "everybody can buy but the Malaysians cannot buy" company shares which were openly traded.

He reacted to claims that the Malaysian rules might frighten away other foreign investors, by saying that they understood Malaysian policies. He accused the British press of trying to frighten off other people "from investing in Malaysia."

Local British companies seem to have decided that there is little that can be done, immediately to repair the damage.

## THE LEX COLUMN

# British Gas over a barrel

Index rose 0.9 to 464.3



The Government has suddenly remembered its pledge to roll back the frontiers of the state, subject of course to nice points of doctrine. Thus it is quite acceptable to have a monopoly supplier of gas to domestic users, but quite wrong for it to possess oil interests. Equally, although a wholly-owned state oil company is a bad idea, a large minority holding by the Government is perfectly acceptable. So the authorities intend to offer a majority of the British National Oil Corporation to the public (excluding BNOC's trading company which handles royalty crude) and to oblige British Gas to sell off all its oil fields.

Raising cash is claimed not to be a primary objective of the operation, but this is rather hard to swallow given the Government's frantic efforts to wring money out of the People's Bank. The British Gas properties should bring in something over £1bn, while the general estimate for 51 per cent of BNOC is £1.5bn, although this may be a little on the high side if the oil market remains slack.

Many of BNOC's fields are already operating at peak capacity, and of all privatisations this may be the most tempting for a future left-wing government to reverse.

While BNOC is likely to co-operate eagerly over the sale, British Gas is bound to be obstructive, especially since the Government is simultaneously proposing to dismantle its monopoly rights over the purchase of gas and its sale to industry. The transactions will not go through until the next financial year, when the proceeds will be deemed, under the Treasury's unfathomable precepts, to reduce the public sector borrowing requirement.

## Marks and Spencer

Marks and Spencer's figures are extremely good for the six months to September, underlining a performance that is unlikely to be matched by other retailers. After the 11 per cent dip in the same period of 1980, pre-tax profits have jumped by 25 per cent to £58m, maintaining the momentum of the half year immediately preceding.

The key is volume. Marks has pushed up UK non-food sales volume by perhaps 7 per cent in existing stores, while the gain in food is running at about 12 per cent. Demand for recently introduced lines such as baby-wear, books and toiletries is now picking up strongly. Gross margins have recovered after the

heavy discounting of last year, while net margins have improved in spite of a 12 per cent increase in labour costs. Prices remain under tight control, with a rise of perhaps 3 per cent over the year.

The outcome for the year should comfortably exceed £200m, while the prospective yield is only barely below the market average of 6 per cent. Nevertheless, the shares slipped yesterday to 108p, as some investors seem to be switching into recovery stocks in the sector even though Marks seems to have discovered the formula for recessionary times and the squeeze on real disposable incomes is now getting underway with a vengeance. Meanwhile, the company is continuing to generate plenty of cash.

## Mothercare

While Marks and Spencer gains market share, Mothercare continues to lose it. Volume in existing UK stores has fallen by 5 per cent in the six months to September, and pre-tax profits have dropped by 18 per cent to £5.6m, which is 38 per cent below the level of two years ago.

Mothercare's past success has brought a draft of competitors into its territory, including Marks, H. & A. Books and British Home Stores. Their onslaught has undermined deficiencies in the Mothercare operation on pricing, quality and breadth of ranges. The company is now working on these areas, and the strength of the management suggests that there is a good chance of repairing the damage eventually.

The performance in the U.S. too is disappointing, and the company has postponed further expansion. Meanwhile, there will be little short-term relief.

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